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Connecticut DUSTRY

MANUFACTURERS' ASSOCIATION OF CONNECTICUT, INC. VOL. 34 - NO. 9 - SEPTEMBER 1956

L. M. BINGHAM, Editor

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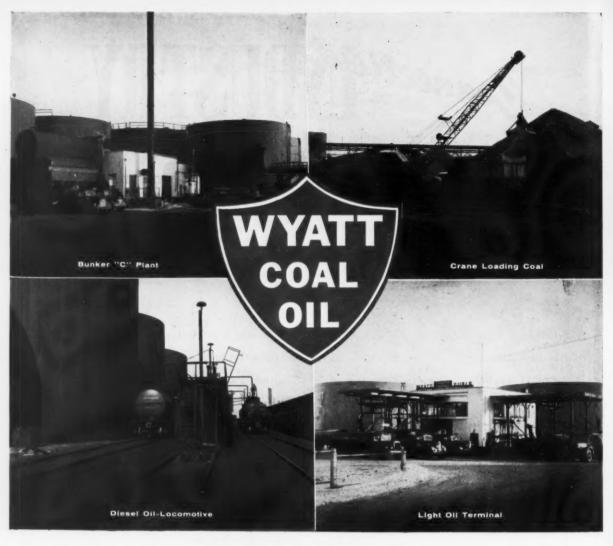
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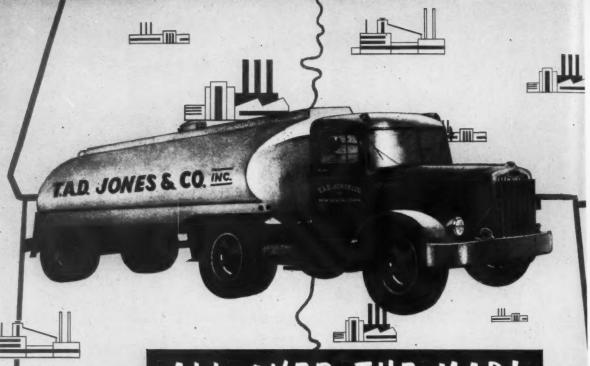
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Contest For Freedom

By N. W. FORD, Executive Vice President Manufacturers Association of Connecticut, Inc.

Ever cheer at a ball game?

We Americans love a contest, especially in the field of sports; but where do we stand on the deadly serious "contest for freedom", sometimes known as the presidential sweepstakes? Are we spectators or effective participants?

Ever since Ben Franklin, Thomas Jefferson, and many forgotten men in history books risked their necks by signing the Declaration of Independence, our freedom—personal, political, and economic—has been under attack. Today this attack comes from supporters of the two isms—socialism and communism. The attackers labor under various disguises. Sometimes they deny their motives even to themselves. But at election time these enemies of freedom swarm to the contest. They participate directly and energetically in each election.

Let's look at the record.

In 1952 about 93 per cent of Connecticut's registered voters voted in the Presidential election.

In 1954 only about 81 per cent voted in the Connecticut Congressional elections.

The glamour of a new Presidential contest may again inspire Connecticut voters to go to the polls on November 6, but there is grave danger that the very peace and prosperity that the Eisenhower Administration has nurtured will lull believers in free enterprise into a false sense of security. The golf links may be more enticing than the ballot box.

The 100 or more Congressional investigations launched since the 1952 election, mostly aimed at business practices, are a demonstration of the cost of political apathy on the part of businessmen. But even more, consider the many proposed laws to hamper business growth, the sharpshooting at businessmen serving in the Eisenhower Administration, and the sustained attack on private power companies.

Just for contrast, look at the unions. According to labor columnist Victor Reisel, they are concentrating on a scientically prepared grass-roots campaign which takes in even the smallest voting districts. The objective is a working control of Congress by the newly formed AFL-CIO Committee on Political Education.

Union tactics are laid down for its precinct and ward workers in a 255-page book called "How to Win." Copying a formula Tammany Hall used successfully, the book suggests that the influence of precinct workers might be enhanced by the following methods: Holding social gatherings and Christmas parties for the neighbors and more parties for children; by distributing baskets of food or giving other help to the needy; by organizing recreational activity; by welcoming and informing newcomers about where to secure needed services; and by visiting or mailing greeting cards to the sick, and so on.

Since World War II Communist Russia has been responsible for the loss of freedom by some 7,000 people every hour of every day. Free territory has been disappearing behind the "iron curtain" at the rate of 44 square miles per hour.

We do not suggest that America will go Communistic if either the donkey or the elephant wins the next contest at the polls, but the stakes are high. The winning candidates and political parties are, of course, immediate gainers. For business and industry the stakes are even higher when you consider that the entire American system of free enterprise will be threatened by a turn to the left.

Let us as industrial management give the time, the work, the money, and the leadership that is needed to protect our own stake and that of every other freedom-loving person in Connecticut and the United States.

Now is the time to safeguard our future—not after inimical legislation is introduced in our state General Assembly or in Congress.



FIRST STEP in producing an engraved cylinder is preparing customer-furnished designs for photographing. Intricate designs, the majority of them in four colors, require rendering by skilled artists experienced in this specialized medium. (Right) Latest equipment and trained technicians team to obtain the fine-detail photo-negatives necessary to insure quality end results.



You'll Probably Never See A Sign That Reads:

SKILLS FOR SALE

ET essentially that's what Chambers-Storck Co., Inc. of Norwich sells. This company, which photoengraves cylinders used in printing plastic shower curtains, draperies, upholstery materials, wall coverings, floor coverings, packaging materials of foil and specialty papers, and many other items sells no products. Even the rolls the company engraves belong to their customers.

No, the company sells no products as such. Chambers-Storck Co. sells a service. That service is based on skills: The ability to etch into copper the beauty of design, the intricacy of detail present in the artists' original renderings.

Behind the many skills connected with this process lie the years of experience and the extensive facilities that permit the translation of abstract abilities into tangible realities.

The present method of photoengraving cylinders at Chambers-Storck, where the very latest equipment is everywhere, is a far cry from original methods of engraving. Ever since the turn of the century engravers had been trying to improve on the old hand engraving and hand stippling methods.

Those methods, which required months to create a pattern, produced final results which were no better than the engraver's ability and were merely his interpretation of the artist's design. Some foreign processes were tried but proved commercially unsuccessful because results were not sufficiently good to justify the expense involved.

The first successful photo engravings in this country were produced about 1914. They enjoyed no great degree of acceptance, however, and the pro-



CAREFUL TOUCH-UP of negatives at this stage assures sharp definition of design and color in products printed on the finished cylinder.

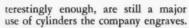
cess was practically dormant until about 1928 or 1929.

It was at that time that Matthew S. Chambers, now president of Chambers-Storck Co., accepted a position with a firm in Peekskill, New York. There he successfully produced multicolor engravings in quantity— his efforts in this regard being generally regarded as among the first major advancements in the photoengraving industry.

The first photoengraved cylinders produced were used in printing table oilcloths and coated wall coverings. With variations in the type of material printed, applications of this sort, in-



BIG OR SMALL, Chambers-Storck handles them all. In fact, the company is one of few in the country equipped to engrave rolls of this size. With artisan's pride in good equipment, men steeped in machine-shop "know-how" perform the close tolerance operations absolutely vital as first steps in producing quality engravings.



Chambers-Storck Co. was established in Norwich in 1933 with Matthew S. Chambers as president, John Storck treasurer and Leon R. Chambers, secretary.

The first years of the company's existence were a struggle for survival. For one thing, general economic conditions were severe. Moreover, the young company faced the task of educating industry to the practicality of using photoengraved rolls. For years, rolls had been engraved by laborious, expensive, time-consuming hand operations. Convincing users that the "newfangled" photoengraving method could achieve better results in a fraction of the time was a sizeable assignment.

As the country emerged from the depression, however, leaders in the fancy paper, plastics and packaging fields became more receptive to new ideas and the company's process gained increasing acceptance. Chambers-Storck began to grow and prosper.



HAND TOOLING combines the skill and experience that is true craftsmanship. Now limited to final touch-up, this was once the basic manner in which the complete engraving process was handled.

During this time, as it has since, expansion of the business posed many problems—some of them peculiar to



FROM ARTIST'S SKETCH to engraved cylinder, painstaking care is taken to assure complete fidelity of detail. Here, protective coating is applied which will prevent unwanted etching of certain portions of cylinder.



HERE ENGRAVED ROLLS are chrome plated for long-run durability. Chambers-Storck plating facilities, new equipment and entire area shown here, are generally acknowledged as being second to none.

a new industry. Men with experience in the various engravings arts, for ex-(Continued on page 51)

ROLLS ENGRAVED by Chambers-Storck range from fountain pen size to behemoths like the one in the foreground (used in printing plastic floor coverings). The companys is one of few which can handle such a wide range of sizes.



Vocational Technical Schools Key To Industry's Future

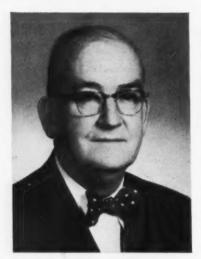
By EMMETT O'BRIEN, Director Division of Vocational Services State Department of Education

To MAINTAIN its competitive position in the nation's industrial economy, Connecticut must continue to develop and maintain its skilled manpower. It must do so in growing numbers and in increasingly higher degrees of skill. The fact that Connecticut has a higher percentage of skilled workers to total workers in industry than any state in the nation is reflected in the standard of living of its people, in the strength of its industrial economy, and in the political climate in which industry flourishes.

Connecticut has a long and glorious history of industrial "know how" through many generations of skilled artisans, skilled managers, and inventive genius. It is known as the "land of steady habits". Connecticut industry today maintains a successful competitive position only by its ability to pro-

SCIENCE plays an important part in the development of young craftsmen.





EMMETT O'BRIEN

duce high quality goods in quantity and at competitive prices.

Technological changes, development of new materials, new processes, automatic manufacture, increased emphasis on design and styling are all accentuating the need for people trained to higher levels of skill. The technical character of manufacturing today requires that the Connecticut skilled artisan and technician have more than "Yankee ingenuity". It requires that he know more about science and mathematics and that he has a foundation of understanding and the intellectual ability to adapt to rapid change and to use intelligently the new developments in modern industry.

Connecticut industry relies on four main sources for its skilled mechanics:

- Apprenticeship in industry.
 Graduates of Connecticut's Vocational-Technical Schools.
- Upgrading of workers employed in industry by development of higher skills on the job and by supplementary training of these workers.
- By immigration of skilled workers.

The last source is practically negligible today by comparison with the many fine artisans who came to this country in former years.

It is clearly apparent that the maintenance and development of our skilled force of artisans and technicians is of basic importance to our Connecticut economy and that this must be a cooperative job in which management, labor, our schools, governmental agencies and the general public are involved.

The purpose of this article is to show some of the efforts being made, plans being developed, and the work carried on by the Trade and Industrial Education Division of the State Department of Education in supplying skilled manpower to Connecticut Industry.

Modernization of Vocational-Technical Schools

In 1948 the State Board of Education, after careful study and with the advice of a State Consulting Committee for Vocational Education, adopted a ten year building program for the modernization of the facilities of the Connecticut Vocational-Technical Schools, From the 1949 to 1955 sessions of the General Assembly bond authorizations were made for eleven of these schools. As a result of the program made possible by these bond authorizations new schools are in operation as follows: Bullard-Havens Technical School, Bridgeport; Henry Abbott Technical School, Danbury; Oliver Wolcott Technical School, Torrington; Warren Kaynor Technical School, Waterbury; Norwich Regional Technical School, Norwich; Windham Regional Technical School, Willi-

The Eli Whitney Technical School in Hamden will take over the functions of the Boardman Trade School in New Haven and begin operations in September, 1956.

Authorized in 1955 and in the planning stage are: Hartford Regional Technical School (including the State

Technical Institute), Hartford; J. M. Wright Technical School, Stamford; Vinal Regional Technical School, Middletown; New Northeastern Technical School (to be located in Danielson and to be named the H. H. Ellis Regional Technical School).

In the 1957 session of the General Assembly funds will be requested for new schools in Meriden, New Britain,

and Manchester.

If these funds are authorized, the ten year building program providing for 14 modern vocational technical schools to serve each region of the state will be completed. These facilities will provide for more than doubling the capacities of these schools for the day trade preparatory program. Just as important they will provide for better and more adequate facilities for related and technical instruction to apprentices from industry, and for evening supplementary (or upgrading) training for persons employed in industry.

Technical Institute Development

In 1955 the State Board of Education directed its staff to study the need for the training of technicians for Connecticut Industry. This study was made in cooperation with manufacturers' associations and with the industries of the state. On the basis of this study and a report made to the State Board of Education in February, 1956, the State Board is recommending to the 1957 session of the General Assembly new Technical Institutes for the Norwalk area, the Waterbury area, and the Norwich-New London area. If this program is approved by the 1957 session of the General Assembly technical institutes will be provided in the Bridgeport and in the New Haven areas with possibly one or two additional institutes in other parts of the state, and a further expansion of the Hartford Technical Institute.

These institutes will provide training for jobs on a higher technical level than the skilled trades but less than that of the graduate engineer. They are two year programs on a post-secondary level. The curriculum emphasizes technical knowledge rather than manipulative skill.

It is expected that in the proposed development of the technical institute program two year intensive training courses, vocational in purpose, will be offered in the areas of Mechanical Technology, Electrical Technology, Tool Technology, Metallurgy, Civil Technology, and Industrial Electronics.



MECHANICAL DRAFTING is offered in all fourteen regional technical schools.



PRECISION work which develops accuracy is stressed.

The possibility of a need for development in the field of Nuclear Technology has also been indicated.

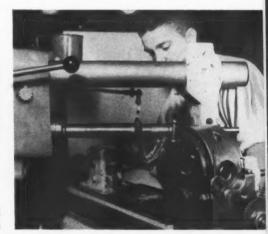
The present State Technical Institute in Hartford whose graduates have shown outstanding accomplishment on their jobs in industry was accredited in 1955 by the Engineering Council for Professional Development (the Council is composed of the major engineering societies such as the American Society for Mechanical Engineers and the American Institute of Electrical Engineers).

Meetings of Vocational Administrators in Industries of the State

During the school year 1955-1956 the monthly meetings of the Directors and Assistant Directors of the State Technical Schools, and the Admini-

strative Staff of the Division of Vocational Education have been held in industries of the state. Some of the plants in which these meetings have been held are: The American Cyanamid Company, Stamford; New Departure, Division of General Motors Corporation, Meriden; Scovill Manufacturing Company, Waterbury; United Aircraft Corporation, East Hartford; Pratt and Whitney Company, Inc., West Hartford.

These meetings have provided excellent opportunities for exchange of ideas between top management and vocational school administrators, opportunities to observe the latest developments in industrial techniques, and above all have impressed the vocational school people with the need for



A PROGRESSIVE die set designed by students.



MODERN machine tools and instruments

constantly improving the training of our youth for the skilled jobs in industry and for increasing the number of skilled tradesmen.

It is planned to continue this cooperative type of meeting in both small and large industries of the state.

Special Emphasis on Science and Mathematics

During the past year a full time specialist has been added to the headquarters staff of the Division of Vocational Education whose full time job will be to work with instructors in Science and Mathematics, and cooperatively with selected representatives from various industries in order to coordinate the work of the vocational schools with the needs of industry in these areas. This activity is already bearing fruit and it is expected that continuation of this work will bring beneficial results.

Technician Level Training for Apprentices in Industry

An interesting development is under way in several sections of the state. Its objective is to establish more challenging type of related and technical instruction for selected groups of apprentices from industry. Experiments which have been carried out indicate that some apprentices who have had good science and mathematics background or who are graduates of the technical schools are capable of undertaking such work on an advanced level.

Evening Program for Industrial Employees

In consultation with engineering and personnel people in a number of industries in the state a need has been indicated for training programs for which the facilities of the new vocational-technical schools are particularly adapted. These programs have a basic purpose of assisting in the upgrading of personnel for employment in more technical type jobs. It is expected that several of this type of class will be initiated in the fall of 1956 in at least three schools.

Quality Control

For many years the Supervisory Training Staff of the Division of Vocational Education has worked with industry in the training of supervisory personnel.



A TYPICAL die set produced by student in the Tool and Die Course.



MACHINE shop students learn on real

Recently, due to expressed needs in industry, a staff member has been added to work in the field of Quality Control. It is believed that a valuable service to industry will be provided in developing better methods of statistical quality control, better inspection methods, and reduction of waste.

Consulting Committees

The staff of the Division of Vocational Services in the State Department of Education works with Citizens' Consulting Committees in the various fields and services and in all areas of the State. These committees are composed of representative people from industrial management, labor, business, farmers, school officials, other governmental officials, and representatives of other organizations.

The State Committee on Vocational Education is composed of the following members:

Mr. J. F. Ackerman, Vice-President, American Brass Company; Mr. Maurice H. Berins, Personnel Di-

rector, G. Fox and Company; Mr. Merlin Bishop, Congress of Indus-

trial Organizations; Mr. A. V. Bodine. . Bodine, President, Bodine Corporation;

Mr. Dean Brossman, Secretary, Stamford-Greenwich Manufacturers Council;

Mr. Stanley R. Cullen, Assistant Works Manager, Sargent and Company; Mr. Arthur DuBois, Director of Personnel, Scovil Manufacturing Company;

Dr. G. Roy Fugal, Director of Training, General Electric Company; Mr. Kenneth E. Geyer, Secretary, Con-necticut Council of Farm Organiza-

Mr. Carl Gray, Industrialist, Farmington; Mr. Stanley Griesing, American Federation of Labor;

Mr. Paul Hayden, Vice-President, Connecticut Light and Power Company; Dr. Clyde Hill, Sterling Professor of

(Continued on page 35)

Chore or Challenge?

Writing Effective Company Histories

By J. HOWARD DONAHUE Secretary & General Sales Manager Pioneer Steel Ball Co., Unionville, Conn.

COONER or later someone will de-Scide that the time has come to your first intimation of decision will be when the job is dropped into the lap of the advertising department as a rush assignment. In that case, it's impossible to eliminate the element of surprise. But you don't have to be unprepared.

One advertising executive who prefers to remain unnamed points out the need for adopting a realistic viewpoint before giving even preliminary thought to such a project. "Forget any ideas you have about a publicity release," he advises, "and think in terms of the useful-

ness of the piece."

That's sound counsel. Imagining the various ways in which the history may be used tends to stimulate enthusiasm. For new employes the history will provide a concise summary of the company's accomplishments and objectives. And what better way is there to acquaint prospective salesmen with the background of the company? A well written piece can even bolster up an application for a bank loan.

Get it published . . But let's get the company history printed before we start using it. While problems of layout and format are always intriguing, it is advisable first to investigate the possibility of having the story published by some magazine. Among the worth while advantages are: extra coverage, reduced production costs when reprints are ordered for mailing pieces or enclosures, and the greater prestige value which attaches to magazine article reprints as compared to the usual promotional pieces of a company.

A 2,000-word or even longer article can be inexpensively reproduced on an inside spread and back page by folding a 17x11" sheet. That leaves

a cover page which can be attractively designed to arouse curiosity or otherwise direct attention to the article

Among editors of regional magazines who strongly believe in publishing accomplishments of industry is L. M. Bingham, secretary of the Manufacturers' Association of Connecticut and editor of the association's publication, "Connecticut Industry." He likes pieces that "acquaint readers with the wide diversification of products made in the state, their economic and social significance, and the contributions of their producers." So it is not surprising that each month his magazine carries an article about an outstanding company in the state.

'Industry has waited too long," Mr. Bingham says, "before attempting to speak to the heart of the people. The message can't be communicated by statistics; it must be translated into terms of human interest-terms the

people can understand."

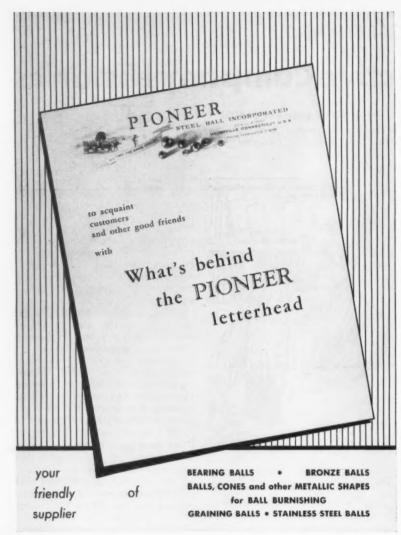
Work sheet for historians . . To assist Connecticut writers who feel that their companies have interesting stories to tell, Mr. Bingham has prepared a work sheet to guide them in their search for material (see box). This is a research

Ten things company historian needs to know

- Reasons for starting company.
- Founders of the company.
- Date founded.
- Facts about early product.
- Later product development.
- Consecutive steps or those of unusual interest in production of the product.
- Interesting sidelights in careers of top executives and sidelights in product development. (Example: Experiments on one type of product leading to start of entirely different product line.)
- Present distribution methods.
- Interesting points in production process, including photographs.
- Uses for product, including unusual applications.



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HISTORY SELLS. Cover of Pioneer's reprinted history pushes company products to prospects and customers.

outline rather than a writing outline, and its value lies in focusing attention on points that might be overlooked in digging for background information.

"Apply the well known questions 'Who?' 'What?' 'When?' 'Whey?' 'Where?' 'How?' against these headings," suggests Mr. Bingham, "and a surprising amount of usable material will be almost automatically developed.

"In addition to the points listed a writer should give serious thought to bringing out the economic effect of industry on the social structure. Don't overlook taxes. Let the people know how much the business pays to the community in taxes. Tell them the percentage of the total payrolls that

the company contributes in its immediate area."

This need for human interest is further emphasized by Whitman Daniels, director of public relations, Associated Industries of New York State, whose magazine, "The Monitor," he edits. "Keep the writing style nontechnical," he advises, pointing out that "the best manner of development for each story is indicated by the special characteristics of the particular company."

In applying this thought to the job of writing, those characteristics can be limited to personality and conflict. Unless the personality of the company can be reflected by the written word, the history will be dull and lifeless. And

stodgy stories don't win readership. Until conflict or drama is injected, the piece will lack human interest. Problems pay off . Actually, conflict is just another way of saying "problems." And what company isn't faced with them? Seek for the elements of conflict in competition, in disasters, in outmoded products, in growth. Having found these incidents, dramatize the struggle by showing the event happening with characters and dialog.

David Archie of "The Iowan" confirms this suggestion when he points out, "There is a great deal of interest in bringing to light specific problems that a company has faced—particularly marketing problems. I suspect we are too often inclined to overlook the tremendous public interest in marketing."

Frank Prendergast, managing editor of "Industry," official publication of the Associated Industries of Massachusetts, sounds a warning against company histories that are dull and of little interest to any other readers than the people in the company.

"Current activities will bring in the element of timeliness," he says. "We like to have our writers emphasize some special phase of operations that might deal with new policy, new products, development work in which they are currently engaged."

With these suggestions from professional editors whose job it is to know the type of piece that will appeal to their readers, we are ready to buckle down to our own writing task.

Start it right.. Sometimes it seems that the beginning or lead is half the battle. If we can produce an opening paragraph that grips attention, that serves as a springboard that encourages us to maintain that same degree of interest throughout.

What constitutes a good lead? Let's look for the answer by seeking leads that appeal to us. Here are a few picked at random—some good, some not so good. The leads themselves are not being quoted, because it is the idea behind them rather than the phrasing that is important at this point.

A manufacturer of industrial components arouses interest by picturing in use a consumer product in which his product is assembled. Although the consumer product is a well known item, the component is one to which the reader would seldom give a thought. Another manufacturer hits a human interest note with an opening reference to the "poor boy" venture of the founder. But a caster manufacturer

(Continued on page 58)

Cramer Controls Corporation Holds Open House

N RECENT consecutive weekends, the Cramer Controls Corporation held Open House celebrations at its Centerbrook and Ballouville plants. The company invited employee families, friends and the general public to inspect each plant. Special groups of organization representatives were escorted on planned tours by Mr. P. F. Brophy, president, and other company officers.

All visitors were guided along the tour route by company personnel who outlined general plant operation and introduced department supervisors who detailed the specific function of each area. In addition to all phases of office and factory operation, guests were shown displays of company products and their applications. The new mobile, product display coach, which began a nation-wide tour shortly after the Open House events, was also on exhibition. Response to the Cramer Open House invitation was excellent with approximately 1000 guests attending each event in Centerbrook and Ballouville.

Cramer Controls Corporation, until recently The R. W. Cramer Co., was organized in 1922 as a sales agency in New York City for a Swiss time switch concern. The Company entered the manufacturing field in 1939 and relocated its main facilities in Centerbrook. There Cramer began producing interval timers, time delay relays, cycle timers, time totalizers, and the many

special timers which have contributed so much to the firm's reputation as specialists in the time control field. In 1946 the company initiated production of the Cramer permanent magnet synchronous motor which features high



CRAMER CONTROLS CORPORATION'S automatic screw machine department in the Ballouville plant turns out precision motor parts at high volume.



ONE OF Cramer Controls Corporation's latest developments is the new, highly versatile Type 412, Time Delay Relay.

torque and quick start and stop performance.

To meet the growing demand for Cramer motors, the firm established its Ballouville plant in 1953. Working with the Connecticut Development Commission, Cramer located and acquired this 65,000 square foot facility and moved its entire Motor Production Department to the new site. The Ballouville plant now contains a modern, highly efficient manufacturing facility devoted exclusively to the production of precision motors at a high volume

There is a continuing process of research and development in the field of timing engineering at the Cramer Controls Corporation. New devices and designs are brought forth at a steady rate. Typical of new developments is the Type 412, Time Delay Relay, recently announced by Cramer. This device boasts a high load rating, 15 amp. at 115 v., a repeat accuracy of within 1/4 of 1% full scale, and long life among its many outstanding features. Another new product is the Type 241 which represents a substantial advance in interval timer performance. High accuracy, a large selection of time ranges, and complete adjustability are but a few of the quality characteristics





THE CRAMER display coach which recently completed a Connecticut tour arranged by Cramer representative A. W. Atkins, Jr. of Old Saybrook.

I'm Fed Up With Union Bossism

By GEORGE BRONNER

as told to Charles Hull Welfe

For the first time in a national journal,* a rank and file member of UAW-CIO sounds off against the tyranny and socialism of a monopolistic union.

To Most Americans, organized labor may sound like one huge chorus singing in unison. But as an insider, a union card-holder for 31 years, I say: No, it's not a chorus—it's more apt to be a solo of a single union boss.

Consulting only with the other union big shots, and often turning a deaf ear to ordinary members, the head man decides on "labor's viewpoint," then tells it to the world. Standing silently behind him are the union rank and file. Many resent what the labor boss says and does. But their protest is seldom heard. They are men without voices, hidden behind a kind of Iron Curtain—a fear of ostracism, of firing, or even of bodily harm, if they speak out what they really think.

I know what's happened to me when I've stood up in union meetings to object to dictatorial methods. Henchmen in cahoots with the leaders booed me down with shouts of "Shud up! Ya don't know whatcha talkin' about!"

And after I've sounded off in public against what I considered to be UAW-CIO mistakes, I know the dirty looks and words some of my fellow unionists have hurled at me.

I also know what happened to a friend of mine, a fellow I grew up with and went to school with. Like myself, he joined UAW-CIO, and after World War II got fed up with paying heavy dues but having no voice as to how they were spent.

When the union wouldn't listen, he wrote his local Grand Rapids paper objecting to UAW-CIO's undemocratic procedures:

We just fought a war against dictatorship. But why did we spend all our efforts abroad when we've got so much dictatorship at home—right in our own labor unions?

UAW-CIO suspended him from membership. The reason? He was "anti-union," they said.



GEORGE BRONNER

About George Bronner

As you first meet George Bronner, you may be aware only of a big burly man with a wrestler's grip and a slightly rasping voice. But as he talks—his conversation a rare mixture of colloquialisms and more erudite phrases—you catch the depth of his mind and the warmth of his nature.

Now forty-eight, and a rank and file member of UAW-CIO and the Society of Skilled Trades, Bronner has been a union man since he was seventeen. He is a highly skilled tool and die worker, employed by General Motors at a Fisher Body plant in Grand Rapids, Michigan. This spring, Bronner attracted national attention after being placed on "trial" by UAW-CIO, charged with disloyalty."

Though his formal education was cut short long before college, Bronner never stops learning. He's an avid reader—books, magazines, newspapers—and has an instinct for thinking things out for himself.

When in his thirties, Bronner married an attractive young widow, part Irish, part German, and part Choctaw Indian. If Ocie Bronner is reminded that her husband is saying some pretty bold things about unionism, and is asked, "Aren't you afraid for his safety?" she's apt to reply, "George has thought it out very carefully. I tell him: As long as you're sure you're right, go ahead and do it. I'll stand by you."

And George Bronner is apt to keep on saying and doing what he thinks is right. As George says, "I can't help it."

The Union Eliminates Opposition

It's not just a few lone rebels who get gagged, but whole groups of union members—if they go against the big shots. Not long ago in the plant where I work (Fisher Body, Grand Rapids Stamping Division, Plant No. 1), we elected three representatives to a meeting of General Motors Sub-Council, UAW-CIO, that was being held in Flint.

One of the union bosses found that our delegation was instructed to vote against the so-called Guaranteed Annual Wage—which, of course, the top CIO brass was backing to the hilt. Suddenly the Credentials Committee decided our papers were "not in order," and we were refused our seats on the Council. We weren't even allowed in. The strategy was obvious: Rather than buck opposition, why not eliminate it?

It's not just that union methods are autocratic. Their whole approach is socialistic. In UAW-CIO there's hardly any interest in a man's individual training or ability. Instead, they seem determined to turn us into "faceless men," lumped together like sheep in a flock. Time and again I've found that union bosses actually go along with the collectivist slogan: "From each according to his ability, to each according to his need."

I first woke up to this when I was helping build Sikorsky helicopters at a plant in Grand Rapids. It was during the final stages of World War II, and we were rushing to complete a new craft important to us and our allies.

We hit a snag. A set of dies was urgently needed. They had been made months before in Milwaukee but were still in the try-out stage—the Milwaukee people couldn't make them work. So they finally shipped them to us in Grand Rapids. At first we were completely stumped, as baffled as the men in Milwaukee. But four tool and die workers wouldn't give up. Nine days on end these men wrestled with the dies. They tried every trick in the book, and some that weren't in the book. Finally, success. They found a

^{*}Reprinted from the April 1956 edition of The Freedom Magazine with permission of its publisher, The Foundation for Economic Education.

way to make the dies work.

We were proud of those four men, and a group of us proposed that they be rewarded with a ten-cent-an-hour raise. The plant manager pointed out it had to be cleared through the union and the NLRB. After three months, we were called into a meeting with the local union's bargaining committee.

The plant manager okayed the tencent increase—not just for the four, but for everyone in the tool and die room, since all helped, at least a little, in making the dies work. But the UAW-CIO boss who attended the session wouldn't approve the raise. "No," he said, "there can't be an increase—not unless it's a blanket raise throughout the shop, a raise for everyone in the entire plant! Either everybody, or nobody."

So who got the increase? Nobody. I was steamed up. Because I believe it's individuals who count, and when a man does a swell job, he deserves a reward.

Everyone Loses Incentive

If you fail to reward a fellow for his personal achievement, but give only mass raises, what happens? Everybody loses incentive. The real worker says: "Why try so hard? Nobody cares!" The guy who goofs off figures: "Why knock myself out? I'll get a raise anyway." Thus, productivity suffers—for the individual, and in turn, for the whole economy.

Sometimes the conscientious worker, instead of throwing up his hands in disgust, takes a simple alternative—he quits and goes somewhere else. That's always a man's priviledge in a free country. That's what about twenty of us did after the big wheel from union headquarters told us "either everybody or nobody" would get the raise. We left and found work elsewhere

That is, we *thought* we found jobs elsewhere. It's true, each of us did land in some other plant. We were spread far and wide, working for different companies. But actually, most of us discovered we were still working for the same old boss—the union.

We tried to do what free men have a right to do—leave a job you don't like and look for a better one. But no matter where we auto workers went, our real boss—the one who had most to say about our wages and working conditions—remained the same. It remained UAW-CIO.

They talk about General Motors or Ford being monopolies. Maybe they are

too big. But they're pikers in the monopoly business compared to UAW-CIO. That's the real automobile monopoly. The auto worker still has freedom when it comes to choosing companies. He can take his choice of working for G.M., Ford, Chrysler, Studebaker-Packard, American Motors, and some smaller firms. But what freedom has he when it comes to choosing his union? Almost none. For one thing, he's forced to join the union, or he doesn't work. And chances are he has no choice of union but has to sign up with UAW-CIO.

And in every company, UAW-CIO operates by just about the same dictatorial methods. They don't give a hoot about personal job achievement, but lump all workers together and constantly ignore the difference between the skilled and unskilled.

How The Union Levels Wages

Maybe I have a private ax to grind about that last point—the union's insistence on flat across-the-board raises which level off incomes and bring the wages of the unskilled almost up to those of the skilled. It happens I'm a journeyman. I've spent almost 26 years learning my trade—tool and die work—mostly by on-the-job training. It hardly seems fair that a fellow who's never tried to learn anything, and who hasn't any special training, should earn almost as much as I do.

This is no mere personal gripe—it's not just a private beef. The "leveling" policy is a socialistic idea, part of the plan to regulate and "protect" all the workers, under the control of a few all-powerful persons. But as un-American as this idea is, it's gaining ground.

During the war, the automobile production man (the unskilled fellow) drew approximately 80¢ an hour, compared to about \$1.25 an hour for the skilled worker. This meant about 50% more for the trained journeyman. I think this is fair. After all, it took him years to learn his trade.

Now, though—with this leveling process constantly at work—that percentage has been cut down to approximately 30%. Today, under base scales set by UAW-CIO, the unskilled worker is drawing about \$2.00 an hour, while the skilled man is earning only about \$2.65.

Sometimes the gap is narrower. We have a case in Grand Rapids where the production worker gets more on an hourly rate than a skilled man. And the fellow who wants to become a trained worker finds that, under the

apprentice program, his wage is far lower than the production man's.

If supply and demand were allowed to set the differences between skilled and unskilled, these rates would adjust themselves. But what is happening now, under the union's wage leveling?

Shortage of Skilled Men

We're faced with a serious shortage of skilled workers. Companies urge production men to enter the apprentice program. But they can coax all they like. If the money isn't there, why should a man exert himself? Especially when he knows the pot of gold at the end of the training years is hardly any larger than the pot of dollars handed right now to the man who doesn't even try to learn.

All around me I see how this unionsponsored leveling kills initiative. Some men who were working with me 20 years ago are still in production today. I could give many examples.

A smart fellow who had been a farmer but was unskilled in factory work, took a routine job in a plant running the Do-All saw, a band saw that cuts metal. The company gave him the chance to enter the training program, a five-year deal. "Why should I become an apprentice and reduce my rate?" he asked. "Even after I'm made a journeyman, I'd still earn only a few cents more per hour. I'll stick to the Do-All saw." That's what he did—and the company (and the country) lost one more craftsman. Unfortunately, things like this are happening across the country—every day.

The So-Called Minimum Wage

Wage-leveling, of course, is not the only way CIO policies are hurting personal initiative. They cut still further into a man's incentive with their proposal of the so-called Guaranteed Annual Wage.

When I tell fellow unionists I'm against this idea, they're apt to blurt back, "Whatsa matter, George—you crazy or somethin'? You don't want a guaranteed wage?"

Sure, I'd like a guaranteed income, even a guaranteed life-time income. For that matter, I might like a promise that I could sun myself on Miami Beach the rest of my years, and have Santa Claus—once a week like clock work— deliver to my cabana a trunkful of hundred-dollar bills.

But that's dreaming. Getting back to facts: I'd go for a Guranteed Annual Wage, if it were actually possible to get it, and if I could get it without hurting myself or anyone else. But so far, nobody has figured out how to do that.

All the efforts to get a Guaranteed Wage have been aimed at getting it from a man's employer. Before an employer could ever guarantee such a thing, someone would have to guarantee *him*—that is, his company— an annual income! But nobody has, and nobody will.

Business being what it is—with more ups and downs than a Coney Island roller coaster—a company never knows just how much it'll earn in a year. If a union forces a firm to continue paying a fixed wage to all its people (whether they're working or not), and then things get slow and a lot of folks have to be laid off, what will happen to that business? It will go broke. It will close up. Then what will happen to the wages it was paying? They will disappear. So what happens in that case to the Guaranteed Annual Wage? It vanishes into thin air.

Companies Could Be Bankrupted

Now, strange as it may seem, CIO bosses laugh off the fact that this might happen. They try to deny that their plan could bankrupt a company, though they say that all CIO men must be paid even when laid off because of shutdowns caused by flood, fire, or other "acts of God."

But here's proof that they really know their plan could bankrupt a firm; they're already cooking up schemes to "help" companies which might go broke under the G.A.W.

If an outfit is sinking, CIO will "allow" it to make its G.A.W. payments later—after it begins to get back on its feet. But a payment tomorrow won't help a man who's unemployed today, though it can help bankrupt a company that is just coming out of yesterday's slump.

Also, the papers say CIO is telling companies they can get something called reinsurance to cut down the risks of being bankrupted by G.A.W. But I hear that private insurance firms may not be willing to take such a long shot. That means companies would have to get reinsurance from the government. In this case, each time CIO's guaranteed wage plan makes a company fail, every taxpayer has to fork over to help put that firm back in business!

Finally, CIO says that in order to steer clear of bankruptcy, companies

will be *forced* to avoid layoffs—obliged to keep production humming 52 weeks a year. But the boys who figured this out forgot to do their economics homework.

Demand for a product can jump around like a yo-yo—and it's the customers (not the manufacturers) who pull the string. If an outfit keeps on turning out the same amount of goods all year round, without responding to consumer demand, there's only one place that company can end up—in the poorhouse.

Since G.A.W. threatens in so many ways to force companies out of business—and thus cut off that firm's wages completely—I feel the words "Guaranteed Annual Wage" are a phoney label. The fact is, before everyone could have a guaranteed yearly income, the whole nation—including every single business—would have to have a guaranteed prosperity, with production and sales going full tilt the year round. And according to what I read, even the economists with the biggest rose-colored glasses agree that this is impossible.

The top CIO bosses are pretty smart fellows, and I figure they know these things as well or better than I do. Maybe that's why they're not proposing, really, a universal guaranteed annual income. What they're actually after is something called "supplemental unemployment benefits"—but only for CIO people.

Campaign in Michigan

Right now in Michigan, where I live, the UAW-CIO bosses want to keep our state Unemployment Compensation Act, which pays the highest benefits of any state in the Union. But, when a UAW-CIO man is laid off, in addition to receiving his full state unemployment payments, they demand that his employer pay him supplemental benefits. The idea is that a fellow should get just about the same income all the time—whether he's working or not.

This may sound like a good deal, but I wouldn't touch it with a ten-foot pole.

Can you think of any better way to knock out a man's initiative? What incentive does a fellow have to look for work, if he can get his full salary 26 weeks in a row without lifting a hand?

There's at least a little streak of laziness—some desire to get something for nothing—in everyone. Why go so far out of our way to encourage it?

I figure I'm about as honest and self-reliant as the next guy. But I live in a part of Michigan where hunting and fishing are terrific, and I love them both. For years I've been hankering for a long trip outdoors. And I have some UAW-CIO buddies who'd sure like to come along. With the union's proposed supplemental unemployment benefits, we could all go off in the woods for months at a time. And we could do it on practically full pay. What a temptation!

This incentive-killing plan is bound to increase unemployment. And who's going to pay the unemployment compensation? Who's going to give laid-off UAW-CIO members a sum almost equal to their full wages?

It may come as a shock—but you are! You, and everyone else who buys automobiles and trucks and other things UAW-CIO men make. You'll pay for it in higher prices.

I'm a member of a group called the Michigan Information Committee, and we just put out a pamphlet that explains it this way:

Both the state unemployment money and the private unemployment funds are paid by employers; but they get their money from you—the citizens—in what you pay for their goods and services.

The only way employers can afford to pay these increased incentive destroying unemployment benefits is to raise prices. If the amount of increased prices were used to improve production, you'd get some value from paying the higher price. But you can't get any value from paying higher prices used only to support idleness.

Under the proposed plan, most of our wage goes into our weekly pay envelope, and the rest into a reserve fund. But I say, if money is taken from a working man's pay, it should be placed in an individual account, to be used the way he wants—and not put into a general fund.

Who will pay the most into this fund? I'll tell you. The men who've worked the longest and steadiest. Who will get the most out of it? That's easy. The man who's worked the shortest, and who's the least steady. You can work every day for 20 years, put money in the fund each week, and draw out nothing. Another guy can come along, work in UAW-CIO for just two years, and get just about full pay for 26 weeks of loafing. This is unfair. Worse than that—it's socialistic

The Way It Adds Up

Add them all up: UAW-CIO's (Continued on page 52)

Questions and Answers About Mental Illness

Preface

Por years we who listen to radio and read the advertising of some leading insurance companies and drug manufacturers have heard and seen the repeated admonitions: "See your dentist every six months; see your doctor every year." Then the diet specialists and vendors of vitamins tell us what to eat and how to supplement vitamin deficiencies in our food with just the right amount of X, Y and Z vitamins to keep us young and vital.

So far so good. Dental and physical check-ups are excellent, but they stop short of hitting the target by failing to tell us how to keep our mental equipment in top shape—how to keep from being one of those unfortunates who, with his fellow sufferers, occupies over half the hospital facilities in this country.

Why has the problem of mental illness been allowed to grow to such threatening proportions as to dwarf all other diseases with so little concentrated effort being made to reduce its heavy toll of economic loss and human misery?

There are many reasons-too many to discuss here. The chief oversimplified reason has been ignorance. That ignorance has been manifested in the form of a stigma attached to any person suffering from a mental dis-order. In earlier years those suffering from non-violent stages of mental disease were considered "town characters" in the small towns. They were referred to when seen on the street or in many homes, in hushed voices, "He's cracked" or "she's got a screw loose." When they became violent they would be sent to what was known as the "asylum." Each state had one or more. Whenever a family was unfortunate enough to be forced to send one of its own household to these asylums, the gossip-mongers had a field day wagging tongues-sometimes in whispers behind hands and at other times, when relatives and friends of the afflicted were absent, in full throated tones. "I hear George Broadsword was sent to Norwich last week. Always thought he was a little bats in the belfry. Guess it runs in the

family. Hear his grandfather went nuts, too. His wife Matilda is acting a little queer, too, of late."

Ignorance of the causes and possible remedies for the various types of mental illness was another reason for delayed action by the medical profession. They had too many other killer physical diseases to deal with first. Now that many of the communicable killer diseases have been brought under definite control and real progress has been recorded in the treatment of such dread killers as cancer, heart disease, polio and tuberculosis, more and more attention is being directed toward the prevention, treatment and care of the nation's No. 1 disabling diseasemental illness.

In order to alert management to the magnitude of production losses caused by mental disorders, and to focus attention upon the action needed to improve the situation, *Connecticut Industry* asked the Connecticut Association for Mental Health, New Haven, to develop a question and answer type story, which follows.

Twenty-One Questions and Answers About Mental Illness

- Q. How many Americans are suffering from mental disorders?
- A. More than 10 million Americans—one in 16.
- Q. How many people are currently hospitalized for mental illness?
- A. 750,000—more than half of all the hospitalized persons in the entire country—more, in fact, than the combined number of people hospitalized for polio, cancer, heart disease, tuberculosis and all other diseases.
- Q. What are the chances of recovery from mental illness?
- A. The chances of recovery are greater when the disease is detected early and when sufficient treatment is offered promptly by the mental hospitals.
- Q. On the average, what per cent of the mentally ill is recovering?
- A. About 45 per cent of the patients admitted to the average mental

- hospital today are eventually discharged as improved or recovered. In a few well-equipped and wellstaffed mental hospitals as many as 70 per cent improve or recover.
- Q. How many of the nation's hospitals are overcrowded, under-staffed and under-equipped?
- A. The majority of them. Only four state mental hospitals in the United States have been accredited by the American Psychiatric Association, signifying that they meet minimum approved standards. Two of these four are located in Connecticut.
- Q. Do overcrowded conditions aggravate the illness of the patients?
- A. Such conditions reduce the chances of recovery—enhance the spread of communicable disease—and even aggravate the mental illness of many patients.
- Q. What about community mental health clinics? How do they help the mentally ill?
- A. Mental health clinics in the community provide psychiatric treatment for men, women, and children with the less severe mental disorders. These local clinics also serve the important purpose of taking the pressure for treatment off the state mental hospitals.
- Q. How many such mental health clinics are there in the United States?
- A. About 1,200—half of which are part-time operations. At least 50 per cent of these community psychiatric clinics are located in the northeast.
- Q. How many community clinics are needed?
- A. The best information indicates that 3,300 full-time community psychiatric clinics should be in operation in this country.
- Q. What about the shortage of psychiatrists? How many psychiatrists are there in the U. S. today?
- A. There are about 9,500 psychiatrists in the U. S. today, although as many as one-third of these are practicing just in New York and

(Continued on page 36)

INTRODUCING

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*Based on "Iron Age" 3/29/56 "How Warehouse Buying Pays" — Reprints available

NEWS FORUM

This department includes a digest of news and comment about Connecticut Industry of interest to management and others desiring to follow industrial news and trends.

H. M. DAY, president of the Norma-Hoffman Bearings Corporation, was elected a member of the Association's Board of Directors at its June 26 meeting. He will serve the remainder of the unexpired term of DeHaven Ross, secretary and treasurer of Homelite, Division of Textron American, Inc., Byram, director at large, whose term ends December 31, 1958.

Mr. Day, a native of Oregon, after graduating from Yale with a B.S. degree in Metallurgical Engineering in 1934 and receiving a Ph.D in Physical Metallurgy, also from Yale, in 1937, spent five years in the Bureau of Ordnance, U. S. Navy, with the rank of Commander. Prior to coming to Connecticut in February 1955 to assume the duties of president of Norma-Hoffman Bearings Corporation, he first served as vice president of Thomas Industries, Fort Atkinson, Wisconsin and later as vice president in charge of manufacturing of Ekco Products Co., Chicago.

He is currently a director of Norma-Hoffman Bearings Corporation, president and director of Ritepoint, Inc.,



H. M. DAY

director of Universal American Corporation and Vulcan Iron Works. He is also a director of the Stamford-Greenwich Manufacturers Council and of the Stamford YMCA.

* * *

A PUBLIC showing of the new, improved Hazelett Continuous Strip Casting Machine was held recently at the W. S. Rockwell Company, Fairfield.

The Cover



THIS MONTH'S cover is a montage of photos showing various products (plaster shower curtains, upholstery material, vinyl, floor coverings, packaging materials, gift wrappings, etc.) which were printed on cylinders engraved by Chambers-Storck Co. of Norwich.

Open House allowed representatives of the industry to inspect the new machine.

Members of the Manufacturers Association of Connecticut who may have missed the showing but are interested in seeing the new machine, are invited to call F. W. Aplequist, Jr., of Rockwell's Special Machinery Division, who will arrange a viewing.

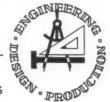
* * *

TWO APPOINTMENTS in the newly formed Forging and Screw Machine Division have been announced by Scovill Manufacturing Company, Waterbury. W. H. Machin has been named manager and he has named N. J. Schaffer as factory superintendent of the division.

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Mr. Machin has been with Scovill for thirty-eight years. He served in the manufacturing and tool divisions and in 1949 was appointed tool superintendent of the manufacturing divisions. In 1951 he was given the additional responsibility of superintendent of the screw machine products division.

Mr. Schaffer joined Scovill in 1939. He was production manager of the merchandise division and most recently production manager of the screw machine products division.

UNITED AIRCRAFT CORPORA-TION has provided \$212,900,000 of its own funds for new production and experimental facilities and equipment in Connecticut during the last ten years, according to H. M. Horner, chairman.

Since January 1, 1946, the corporation's directors have authorized the expenditure of \$132,300,000 for the construction of new production facilities and \$80,600,000 for additional experimental facilities. Mr. Horner said that the corporation's three divisions now occupy almost three times as much space as they did in 1946.

Reviewing the physical growth of the Pratt & Whitney Aircraft, Hamilton Standard, and Sikorsky Aircraft divisions of United Aircraft Corporation since 1946, Mr. Horner said:

"The \$80,600,000 expenditure for experimental facilities is significant because it emphasizes the importance of research and development in the aircraft business. That covers the cost of experimental and development facilities, tools and equipment that are playing a vital role in developing advanced products for the future.'

A NEW industrial gasketing material called Teflon-Vistex, said to possess outstanding chemical and physical properties and economy advantages over similar materials, is now being offered to industry by American Felt

Company, Glenville.
Teflon-Vistex is a high pressure sheet stock laminate consisting of plies of mechanically interlocked synthetic fiber felt impregnated with Teflon resin. The significance of the development lies in the fact that the exceptional thermal and chemical properties of Teflon are now available in a gasketing material with low cold flow character-

American Felt Company manufactures Teflon-Vistex gaskets in two types which differ in their gasketing action

and compressive resiliance properties. Type "W" is a tough, exceptionally high tensile strength material for general purpose applications. Type "NS" is a moldable material especially suited for applications involving irregular flange surfaces and pressures. Both types lend themselves to fabrication as precision cut gaskets, strips and washers. The materials are presently available in thicknesses from 1/64 to 1/16 of an inch.

AN AIR FORCE contract amounting to \$1,480,090 for the design, development and fabrication of recording optical tracking instruments has been awarded to the engineering and optical division of the Perkin-Elmer Corporation. Under the terms of the contract, Perkin-Elmer will also build two facilities to house the instruments in Florida.

The instruments are to be used in the Air Force's long range guided missile test range program. They will be the largest of their type ever built, and will incorporate a number of automatic features.

THE APPOINTMENT of Robert L. Stockus to the position of manager, rolling mill sales, has been announced by Farrel-Birmingham Company, Inc., Ansonia. He succeeds George F. Schaefer who has retired after thirty-

one years with the company.

Mr. Stockus first joined Farrel-Birmingham as assistant manager of the rolling mill division in 1953.

The company has also announced the appointment of Howard E. Kuehn as division engineer, rolling mills.

A NEW TYPE slip ring assembly to obtain accurate data on stresses of rotating parts while in operation has been designed by Avco Manufacturing Corp., Stratford. The assembly may be built in different sizes depending upon requirements.

The new design, according to the manufacturer, will pick off readings on seven circuits (14 rings), operate up to 5,000 RPM and transmit any signal or change of signal whether through thermocouples or strain gages.

The company has also announced that a new method of attaching sealing strips to aircraft engine deflectors, designed by a Lycoming engineer, is credited by the Avco division with decreasing cost, increasing engine safety, and reducing field repair time. The rubber sealing used on the R-1820 and R-1300 air-cooled engines had previously been attached to the deflector by means of metal strips and rivets, resulting in chafing problems between metal strips and mating deflectors.

The new method calls for incorporation of rubber buttons on the seal flange making it possible to attach the seal directly to the deflector by inserting the buttons through drilled holes. Thus attachment of the seals becomes a single-stage operation eliminating metal strips and rivets.



MORE THAN 100 graduate engineers from 38 colleges and universities across the country joined Hamilton Standard, division of United Aircraft Corporation, this summer through the division's 1956 college engineer recruiting program conducted among college seniors. Most are enrolled in the engineering graduate training program, while the rest have joined the division's technical force.

The training program is a sevenweeks orientation course conducted at the plant to brief the new engineers on company policy, organization and products to help them establish them selves as quickly as possible. The program is given by the personnel department's training section and the Hamilton Standard service school.



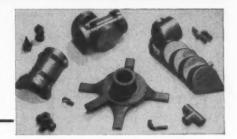
JAMES H. NAPIER, president of The Napier Co., Meriden, has announced two \$2,500 scholarships to candidates selected from 13 leading schools of fashion and design in this country.

The scholarships are being arranged in conjunction with the fashion house of the Fontana Sisters at Rome, Italy. The award provides all living and traveling expenses including study at the Fontana fashion school and workrooms in Rome for three months.

According to Napier this is the first time that such exchange scholarships in the field of fashion and design have been provided by an American manufacturer.

CHARLES J. CANNON has been appointed sales manager of the Waterbury Tool Division of Vickers Incorporated, it has been announced by Merrill A. Hayden, general manager. Mr. Cannon was manager of the Federal Contracts Division of Vickers in Detroit.

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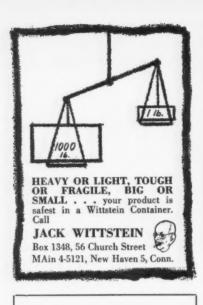
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AN AWARD of the Research Institute of America is presented by William C. Byrnes (left) of New York, executive staff member of the Institute, to John H. Dockendorff, president of Dockendorff and Company, Bridgeport for "an effective contribution to the development of executive skills in human relations and manpower utilization." The award was based partly on Mr. Dockendorff's editorial which appeared in the November 1955 issue of Connecticut Industry.

Operations of this division at Detroit will be combined with those now handled at Waterbury Tool. The division will handle sales, engineering, development, manufacture and service for marine and defense applications which are not airborne.



A COLORFUL revamped bulletin which now includes a more complete line of U. S. motors has been released by U. S. Electrical Motors, Inc. Descriptions and full-color illustrations are included of open-type Uniclosed designs, totally-enclosed and explosion-proof types, Varidrives, Syncrogears, and right-angle worm gear models; also vertical motors and Verticlosed hollow-shaft types.

A copy of the new bulletin, No. 1878, may be obtained from U. S. Electrical Motors, Inc., Box 2058, Los Angeles 54, California.

* * *

THE VIKING VOID DETECTOR,

said to offer distinct advantages in quality control, is a recent development of Viking Instruments, Inc., East Haddam. It is designed for the detection of minute or large holes in any material which is electrically nonconducting.

The standard model tests materials such as paper, plastic and rubber up to .025 inches thick and records holes

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THE NEWTON COMPANY 55 ELM STREET . MANCHESTER, CONN. of 1/64 inch in diameter and larger. The detecting and recording system includes the use of a one, two or three position indicator unit connected electrically to feeler brushes.

The feeler brushes are attached to the roll, plate or bar which is processing the dielectric material. Whenever a void in the material passes between the feeler brush and the grounded roll, plate or bar, a low voltage pulse is transmitted to the indicator unit where it is measured and recorded.

* * *

THE CONSOLIDATION of Bush Manufacturing Co., West Hartford, and C. A. Dunham Co., Chicago, and the formation of a new company, Dunham-Bush, Inc., has been announced.

In a statement announcing the Dunham-Bush consolidation, Cecil Boling, president of Dunham-Bush, Inc., said, "Combine the facilities, resources and engineering know-how of two well known names in heating, air conditioning and refrigeration like Dunham and Bush, and you have created an organization whose impact will soon be felt throughout an expanding industry."

A national network of strategically located Dunham-Bush warehouses will provide faster deliveries and lowered freight rates. Specific products will be manufactured in geographic areas selected with customers' interests in mind. Air conditioning and refrigeration products will now be produced in Michigan City, Indiana; Marshalltown, lowa; and Toronto, Canada. Certain additional heating products will be manufactured for the first time at the West Hartford plant.

* * *

FOUR PROMOTIONS at The Stanley Chemical Company, a subsidiary of The Stanley Works in East Berlin, were announced by William H. Baldwin, president of the chemical concern.

Valentine B. Chamberlain, Jr., was appointed assistant sales manager in charge of national accounts. Robert F. McTague was named assistant technical director; Donald M. Bell, laboratory consultant and Arthur B. Vincent, chief chemist.

* * *

ULBRICH STAINLES STEELS, Wallingford, has just completed a new wing which will add 15,000 square feet to plant facilities. This addition will be used exclusively for the warehousing of stainless steel coils.

It was further announced by Fred C. Ulbrich, president, that plant equipment is being modernized and expanded with the addition of new mills and one of the country's few gas fired atmosphere bright annealing furnaces which is now in operation.

Ulbrich Stainless Steels is the only mill in the country which specializes in small orders of stainless steel strip exclusively. The bulk of its business is in items impractical for large mills to furnish. The steel is finished exactly to customer specifications, and complete facilities are available for rolling, slitting, shearing, flattening, edge rolling and annealing.

* * *

A NEW GILDA high speed automatic filling machine capable of filling over 300 one-pound cans per minute was announced recently by J. Potter Cunningham, president of Potter &

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HELI-COIL CORPORATION'S Techmobile is designed as a mobile engineering and demonstration unit. Thirty-five feet long, both the interior and exterior were designed by the sales promotion department at Heli-Coil. The interior has an upholstered conference area in the rear, work benches and power tools for sample installations of the Heli-Coil screw thread insert. Seating is provided for approximately 20 persons.



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Unionville, Connecticut

Johnston Company, Pawtucket, Rhode Island, a subsidiary of Pratt & Whitney Company, Inc., West Hartford. The Gilda filler, long known to

The Gilda filler, long known to packagers of powdered, granular and dry materials such as various food products, cleansers and soaps, incorporates new design features created by Potter & Johnston since its recent acquisition of the Gilda business.

According to the manufacturer the Gilda machine is engineered throughout to insure dependable, fully automatic operation; many unique devices are incorporated to guard against jamming, overfilling or other malfunctions resulting from faulty cans and other causes.

+ + +

A NEW SERIES of general purpose, heavy-duty relays, whose small size in relation to their high capacity makes them suitable for wide-spread applications in automation systems as well as in appliances, has been developed and is being marketed by the Hart Manufacturing Company, Hartford.

Designated as "Diamond H" Series

W Power Relays by the manufacturer, they measure 1½" by 1½" 1-½" 1-7%" (excluding terminals) but carry resistive loads up to 25 amperes at 115-220 V, A.C. Uses include motor starting, solenoid value control, heater circuit control and similar applications.

* * *

HOME-COMING DAY for retired men and women of the Bridgeport plant of General Electric Company, was an outstanding success, according to the enthusiastic comments of the 200 retirees who attended the recent event from all parts of the country.

The first of a proposed annual event, the program started in the morning at Convention Hall where the homecomers were welcomed by Maurice W. Reid, manager, relations and utilities, and William F. Burleigh, manager, employee and plant community relations. There followed an "Old Acquaintance Hour" during which buttered Danish pastry, coffee and coke were served, the homecomers then went out into the plant for informal visits. At 12:30 the entire party assembled at the plant

restaurant to enjoy the "First Annual Home-Coming Day Luncheon." After luncheon the homecomers convened again in Convention Hall where they viewed the GE sound film "Freedom and Power." The day ended with the distribution of attendance prizes in the form of GE appliances and clocks.

* * *

DUKE LABORATORIES, INC., South Norwalk, has recently moved into a new 60,000 square foot plant, offices and laboratories located on a wooded hillside facing Long Island Sound.

The building is an L-shaped onestory structure framed in steel and concrete, and sheathed in brick and glass. The offices are grouped around an interior court at one end of the "L". Elastoplast manufacturing facilities form the other end. The manufacture of Nivea products and other Duke specialties is located in the southern wing, adjoining storage and shipping departments.



JOHN H. BOSSERT, of the Dictaphone Corporation, Bridgeport, was elected president of the Connecticut Chapter, Systems and Procedures Association of America, at a recent meeting in New Haven.

Mr. Bossert, who is head of office methods and procedures and internal auditing at Dictaphone, also was named national director for the 1956-57 year.



JOHN H. MILLS, formerly director of purchases for Bridgeport Brass Company, Bridgeport, has been assigned to head up sales of the container division of the Hunter Douglas Aluminum Corporation, recently acquired by Bridgeport Brass.

With the acquisition of the Hunter Douglas Aluminum Corporation, Bridgeport Brass will promote a new type of aluminum container for use in the aerosol industry. Hunter Douglas engineers have developed an entirely new method of impact extrusion from a cast slug for the manufacture of containers having a flexibility of design and color decorations far exceeding any of the current type of metal cans.



CHARLES L. CAMPBELL, former president of Connecticut Light & Power Co., died recently while on vacation at Weekapaug, Rhode Island. A native of Canada, Mr. Campbell

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PRESTEEL licks tough price, delivery problem for Bendix Aviation Corp.

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came to Waterbury in 1912 as secretary-treasurer of the United Electric Light & Water Co. In 1917 the company merged with CL&P and Mr. Campbell was made secretary. He became vice president and treasurer in 1929 and president in 1937.

Mr. Campbell's numerous activities included director of the Gray Mfg. Co.; member and past vice president of the New England Council; member and past treasurer of the Manufacturers Association of Connecticut; founder of the Connecticut Public Expenditure Council; member of the Connecticut War Council; trustee of the Hartford Connecticut Trust Co.; trustee of the Tax Foundation.

Mr. Campbell served as chairman of the board at CL&P from 1948 until 1952, when he retired from active leadership in the firm.

* * *

THE APPOINTMENT of Harry B. Davis to the position of vice president and general sales manager of Casco Products Corporation, Bridgeport, has been announced. In his new capacity Mr. Davis will have the responsibility for sales in the appliance, drug, automotive accessory and car factory divisions.

Mr. Davis joined Casco as assistant sales manager of the appliance division in 1948. He was promoted to sales manager of the appliance division in 1952. Two years later he was appointed a director and in 1955 became a vice president.

M. Joseph Dunn has been named sales manager of the appliance division. Before joining Casco he was sales manager of the vacuum cleaner division of Westinghouse Electric Corporation and prior to that, sales manager of The Telechron Company.

MORE THAN 150 men and women, representing factory, home office and field personnel of Pitney-Bowes, Inc., Stamford, gathered recently in the company's Vonderlieth Hall for a joint farewell dinner for two long-time executives of the postage meter company.

The occasion was a combined preretirement dinner in honor of Simeon W. Sells, vice president for government relations, and William E. Smith, sales promotion manager.

Mr. Sells rose to vice president of the company from a salesman's job, and became a branch, regional, special machines and tax equipment manager through the years.

Mr. Smith started pioneering post-

age meter sales in the south 33 years ago, and was a field manager and early advertising chief for Pitney-Bowes befor taking over direct mail advertising and sales promotion 18 years ago.

* * *

JOHN L. BOURQUIN, SR., traffic manager of the Torrington Division of the American Brass Company died recently at his home.

Mr. Bourquin entered the employ of the American Brass Company in 1916. He was a member of the American Legion in Winsted and the Northwestern Connecticut Dog Club. He is survived by his wife, a son and a grandson.

* * *

THE 1956 Raybestos Employee Community Service award was presented recently to John Keenan and Robert Lincoln during ceremonies at Raybestos field.

For the first time since the program was initiated eight years ago, two winners shared the award. They were introduced by William S. Simpson, Raybestos general manager and John F. D. Rohrbach, president of Raybestos-Manhattan, Inc., presented both men with an engraved wrist watch.

Mr. Keenan, assistant accountant in the Raybestos Division, has been active in local affairs as commander of the Raymond T. Goldbach Post, VFW, former marshall and chairman of the Memorial Day Parade, former boxing commissioner of the town and is associated with the Stratford Red Cross, Republican town committee, Sterling House Council and the Holy Name Church.

Mr. Lincoln was honored for his many years of service in providing entertainment to veterans hospitals. He has been in the shipping department of Raybestos for 27 years.

* * *

JOHN E. CASKEY, vice president and general manager of the Naugatuck Chemical division United States Rubber Co., Naugatuck, was elected to a two-year term on the board of directors of the Manufacturing Chemists Association at the group's annual meeting.

Mr. Caskey joined Naugatuck Chemical in 1915 after graduating from Ohio State University with a degree in chemistry. In 1953 he was elected a vice president of the rubber company and appointed general manager of

Naugatuck Chemical.

The M.C.A., which has headquarters

in Washington, is a trade association which represents more than 90 per cent of the country's chemical manufacturing capacity.

* * *

A SERIES of executive changes in the management of the Frank H. Lee Company, Danbury, has been revealed. The changes include the retirement of all members of the Lee family from active management of the firm.

Donald P. Sweetser has been elected chief executive officer of the firm. James B. Lee has resigned as president and Thomas F. Lee as secretary and treasurer. Their former posts will remain vacant.

Mr. Sweetser has been executive vice president and will continue in that post. Charles P. Collins, general manager of the Davis and Geck division of American Cyanamid Company, was named board chairman. Other officers are Richard G. Williams and M. Edward Burns, vice presidents, and George Vallar, assistant treasurer.



PAUL C. NICHOLSON, chairman of the board of directors of the American Screw Company, Willimantic, died



ERLE MARTIN, general manager of Hamilton Standard Division, United Aircraft Corp., Windsor Locks, turns first spadeful of earth for new 370,000 square foot plant, as Arvid Nelson, factory manager, waits his turn.

recently. Mr. Nicholson was also associated with the Nicholson File Company, being considered one of the world's leading authorities in this field.

He was elected president of the American Screw Company in 1939 and

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served in that capacity until 1944 when he was succeeded by Eugene E. Clark.



ELECTRIC REGULATOR CORP., Norwalk, manufacturer of REGOHM, has acquired from Texas Instruments, Inc., Dallas, Texas, the regulator business formerly handled by the Burlington Instrument Company of Burlington, Iowa.

Principal product involved is the "Synchrostat", a voltage regulator which has been manufactured by Burlington for a number of years. Electric Regulator has already started to produce the Synchrostat. Manufacturing plans for other Burlington products have not been announced.

PURCHASE of the outstanding stock of Champion Laboratories, Inc., Meriden by the Pyroil Co., Inc. of La Crosse, Wisconsin, has been announced by Robert A. Stanley, president of the Meriden firm.

Mr. Stanley will continue as president, secretary and general manager of Champion Laboratories, which will remain in Meriden, and Herbert T. Hackbarth, as vice president in charge of production and purchasing. M. O. Weiby, president of The Pyroil Co., a producer of lubricants since 1929, becomes chairman of the board of the new Champion Division, Harold McCreight, vice president, secretary and general sales manager of Pyroil, becomes vice president, treasurer and sales manager of Champion.



APPOINTMENTS of David J. Crombie as vice president in charge of personnel and industrial relations, and Andrew Anderson as vice president in charge of manufacturing for Underwood Corporation were announced recently by Fred M. Farwell, president.

Mr. Crombie will be responsible for all phases of personnel management, employee training, executive development and labor relations. Mr. Anderson will direct the production of Underwood's electric and manual typewriters, accounting and adding machines, Elecom electronic computers and Dataflow integrated data processing equipment.

Mr. Crombie, before his transfer to New York, served as an engineer, personnel assistant and assistant works

manager at Hartford.

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Mr. Anderson, formerly manufacturing vice president and director of the Monroe Calculating Machine Company, is an electrical engineering graduate of the Massachusetts Institute of Technology and holds a graduate degree from New York University.

* * *

PLANS for construction of a new plant in the New Haven area by The SoundScriber Corporation were made known recently in conjunction with the announcement that control of the firm has been acquired by a new group of investors.

Control of the corporation was acquired in private stock transactions. The new investor group is headed by George Allen, a director of Republic Iron & Steel Corp., along with other industrial concerns; L. Boyd Hatch, a director of Atlas Corp., and chairman of the board and president of the Ambassador Hotel Corp., and William L. Less, partner of the D. H. Ellis & Co., members of the New York Stock Exchange, and chairman of the board and president of Borne-Scrymser Co.

It was further announced that Henry J. Servais had been elected vice president and chief executive officer in charge of all future operations, and that the plans of the new controlling group call for a diversification of products along with construction of the new plant. Mr. Servais was formerly associated with the Estey Organ Corp., the Sperry Gyroscope Co. and the Hammond Instrument Co.

* * *

ELECTION of Paul W. Knapp, production manager of the Hartley Tool & Die Co., Inc., Thomaston, to the post of vice president has been announced by Earle W. Hartley, Jr., president.

Mr. Knapp, who will continue in charge of production at the plant, is a native of Detroit and a graduate of Lawrence Institute of Technology. He entered the employ of the Thomaston firm in June 1946 and was named production manager in 1955.

BARNES ENGINEERING CO.,

Stamford, has been cited by Mill and Factory magazine for developing its new Binotrol Automatic Positioning Table. This automatic device can be used for all sorts of light manufacturing work, such as drilling, reaming, and tapping, according to the manufacture.

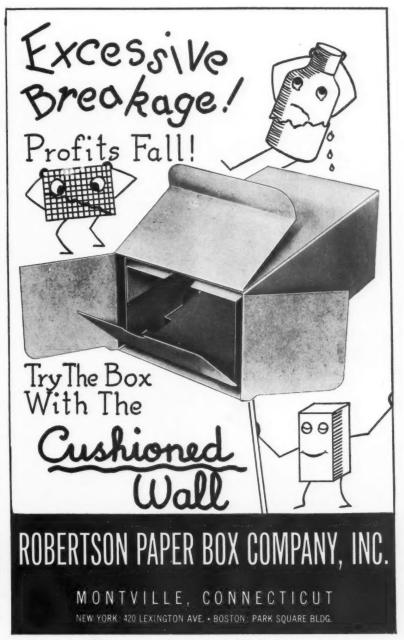
All motions of the machine are automatically controlled by a punched tape, without the aid of a human operator. The citation, called the "Product of the Month" award, is given monthly by a committee of industrial engineers and editors to the company whose new product is deemed to have the greatest merit.

* * *

FRED M. HILL has been named

engineer in charge of development on nuclear power products, it has been announced by Erling Klafstad, assistant director of engineering at Manning, Maxwell and Moore, Inc., Stratford.

Mr. Hill received his B.S. and M.E. degrees at Michigan State University. Previous to joining the Bridgeport firm in 1941 he was an engineer with the Commonwealth and Southern Corporation in Jackson, Michigan, and before



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* * *

FOUR MEN employed as apprentices by Connecticut manufacturing plants were recognized recently by the National Association of Manufacturers as outstanding apprentices.

outstanding apprentices.

Louis W. Fenelon, award winner, who received an engraved plaque, is an apprentice engineering draftsman employed by the Electric Boat Division of the General Dynamics Corporation, Groton.

The three runners-up in the statewide contest were Frank S. Campisi, employed as a pantograph apprentice by the Parker Stamp Works, Hartford; John F. Mushinski, tool maker apprentice employed by Automation Equipment, Inc., Wallingford, and Eugene R. Brandolini, employed as a toolmaking apprentice by Olin Mathieson Chemical Corp. of New Haven.

The NAM makes an award to the outstanding apprentice in each state annually as encouragement for the further development of apprentice training as a means for preparing the skilled craftsmen which are vital to industrial production and progress.

The committee of judges who made this year's selections consisted of Roy W. Adams, director of Vocational Field Training Service; Thomas Yoczik, chief of Apprentice Training Division of the State Labor Department; L. M.



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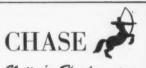
AIR HYDRAULIC DRILL UNITS

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CONNECTICUT'S outstanding industrial apprentice received an engraved plaque during outdoor ceremonies at the Electric Boat Division of General Dynamics Corporation Groton, recently. Pictured, from left, Eugene R. Brandolini; Robert A. Price, New England publicity director for the National Association of Manufacturers, who made the presentation; Louis W. Fenelon, winning apprentice; Frank S. Campisi and John F. Mushinski.



the Nation's Headquarters

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JOHN CARRA, left, foreman at Parker Stamp Works, Hartford, congratulates Frank S. Campisi on his selection of one of the four leading apprentices in Connecticut in the NAM state-wide contest.

A partner's death dissolves a partnership ... but it needn't dissolve the business!



By law, a partnership is usually dissolved when one of the partners dies. The business itself, however, need not be liquidated immediately. It can be reorganized—and continue to thrive.

But all too often, the business also succumbs to the *complications* that follow the death of a partner. In some instances, the heirs are disinterested relatives who insist on selling out. In other instances, relatives who consider themselves capable try to step in and run the business their own way. In either case, all you have built is quickly torn down.

You can avert these difficulties by taking two simple precautions. First, ask your attorney to draw

up a Buy and Sell Agreement for the purchase of a partner's share in the event of death. Then call in The Travelers man for *Partnership-Life* insurance to provide *money* for the purchase.

You'll find that Partnership-Life costs less than the interest alone on what you would have to borrow (if you could borrow it!) to purchase the deceased partner's share.

There are no simpler, more sensible precautions to take than these.

Why not see The Travelers man and your lawyer this week? (Or for additional information, attach the coupon to your letterhead and mail.)

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Bingham, secretary of MAC and John J. Dwyer, personnel director, Sargent's Inc., New Haven.



ALLRICH S. HARRISON, president of the A. S. Harrison Company, South Norwalk, has announced the appointments of Charles E. Palmer as vice president in charge of marketing and Alfred L. Olsen as secretary of the firm. The company manufactures Preen floor wax and other packaged household products.

Mr. Palmer joins the firm from Lever Brothers, with whom he has been associated since 1952. Mr. Olsen succeeds G. Gardner Pitts, who retired recently due to poor health. Mr. Olsen joined the company in 1946, shortly after its formation, and has been active in all phases of its sales work.



PROMOTION of Ernest W. Bush to general foreman, in charge of all manufacturing operations, has been announced by Frederick K. Daggett, president of Flexible Tubing Corporation, Guilford.

Mr. Bush joined Flexible in March 1956 as industrial engineer, after six years with U. S. Rubber Company as production foreman in the company's fabric and waterproofing division at Naugatuck.



A NEW EMERGENCY AID PLAN has been inagurated by General Electric Company, Bridgeport for the benefit of most General Electric employees and pensioners, according to an announcement by M. W. Reid, manager, relations and utilities.

The financial aid available to eligible employees will generally take the form of loans in case of emergency, interest free up to the first \$300. The grants will be available when it is determined that because of a dire emergency a loan would not be appropriate. In such cases, no repayment of the financial aid will be required, nor will there be any interest charged on the amount granted.

In those locations where no local Relief and Loan Plan is in existence, employees who have a year or more of service and are participating in the company's insurance plan will be eligible to apply for Emergency Aid Loans or grants in times of serious financial emergency.

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The new Underwood Electric makes both Secretary and Boss look good!

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34 Arbor St. Hartford, Conn. 930 Broad St. Bridgeport, Conn. 1209-11 Chapel St. New Haven, Conn.



DICTAPHONE CORPORATION. Bridgeport, has announced its intention to purchase the Remington-Rand plant. The new property will provide 25% more space for Dictaphone's Bridge-

port operations.

In making the announcement, T. H. Beard, vice chairman of the executive committee, pointed out that the new buildings will give Dictaphone the space needed for its expanding busi-

WHAT APPEARS to be a sawed-off shotgun has been added to the equipment of the Connecticut Light & Power Company's operating department. In reality, this weapon is a line-throwing gun useful in the many unusual situations that face a power company in its varied operations.

The gun uses a 45.70 blank cartridge for the charge to fire a one-half pound brass rod. This projectile carries 550 feet of double-weave nylon line housed in a barrel-like device attached to the underside of the weapon.

Line throwing guns were first used by the company, on a loan basis, during the floods last year. One gun was used to get a line across the raging Naugatuck in Waterbury; the other to span the Housatonic near New Mil-

ford.

A NEW 20-page color brochure describing "Production Proved" progressive dies and tools has recently been developed by the B. Jahn Manufacturing Company, New Britain.

Described and illustrated within the 20 pages are B. Jahn case histories on the manufacture of progressive dies, tools, jigs, fixtures, gages and special machinery. Copies are available from

the company.

CAPTAIN H. T. DIETRICH, USN, (retired) has joined Kaman Aircraft as assistant to the president. In view of Kaman's rapidly expanding activities in diversified aeronautical fields, the company reported, Captain Dietrich will assist management in responsibilities related to long-range planning and policies of systems developed within the Department of De-

During his thirty years as a naval officer, Captain Dietrich has served as a naval aviator and has held a number of important administrative posts. He served in the Bureau of Aeronautics on the planning, programming and control of broad aeronautical programs from 1952 until his retirement on July 1, 1956.

A SPECIAL one-day Symposium on Occupational Noise will be held at the Yale-New Haven Medical Center on September 17. The conference will be presented by Yale University School of Medicine and Grace-New Haven Community Hospital in cooperation with Liberty Mutual Insurance Com-

Planned for industrial executives, physicians, safety engineers, and others who are concerned with problems of occupational noise, the conference will feature six talks by leaders in this field, and close with a panel discussion.

Topics included in the program are: "Noise and Its Measurement," "Effects



of Noise on Man," "Legal and Economic Aspects of Noise," "A Comprehensive Conservation of Hearing Program," "Prevention of Hearing Loss by Engineering Control."

The Symposium will get under way with registration at 9:30 A.M. at Fitkin Amphitheater. The fee is \$15 per person, including luncheon. Total enrollment will be limited in number and only those persons who have registered in advance will be admitted. Further information may be obtained by writing to the Assistant Dean of Postgraduate Medical Education, Yale University School of Medicine, 333 Cedar Street, New Haven 11.



TWO MAXIM salt water evaporator distillers, capable of producing nearly 100,000 gallons of fresh water daily (and believed to be the largest item of American manufacture aboard, have been installed on the Swedish-American Line's luxury liner, the new 24,000ton Gripsholm.

Supplied by the Maxim Silencer Company, Hartford, the evaporators produce water exceeding the purity requirements of the U.S. Public Health Service. A unique principal used in the evaporators requires less deck space and fuel than similar water purifiers. These Maxim units, being of the vertical basket design, have a high ratio of fresh water output per ton of installed weight. Each of the 23,000pound units measures approximately 16 feet high, 151/2 feet long and eight feet, nine inches wide.

Launched April 8, 1956, the Gripsholm is scheduled to enter service in May, 1957. She will sail on the U. S .-Sweden run and on winter luxury

Vocational Technical Schools Key To Industry's Future

(Continued from page 10)

Education, Emeritus, Yale University: Mr. Robert Lee, Chairman, Connecticut Development Commission;

Mrs. Alice Marshall, Manager, Connecticut State Employment Service, New Haven;

Mr. Creighton Magoun, Superintendent of Schools, Middletown; Mr. Albert Redway, President, Manu-

facturers Association of Connecticut;

Mrs. Chase Going Woodhouse, Director, Service Bureau for Women's Organizations, G. Fox & Company.

The State Consulting Committee on Vocational Agriculture is composed of representatives of farm organizations, farmers, Dean of the College of Agriculture, University of Connecticut, Commissioner of Agriculture, representative of School Superintendents Association, Secondary School Principals Association and others.

The State Consulting Committee on Distributive Education is composed of leading merchants, secretaries of Chambers of Commerce, school officials and others

vocational-technical school works with a Citizens Consulting Committee composed of representative citizens from industry, labor, school officials and others.

In the developing vocational agricultural centers authorized in the 1955 General Assembly a consulting committee is organized composed of farmers who will assist the school in developing practical programs which will best serve the community.

In addition to the specific committees mentioned the vocational staff works with many special committees and groups such as joint apprenticeship committees, craft committees, practical nurse advisory committee and fire chief and fire marshals (in firemen training).

The purpose of this activity is to do everything to keep informed, to have programs evaluated by those being

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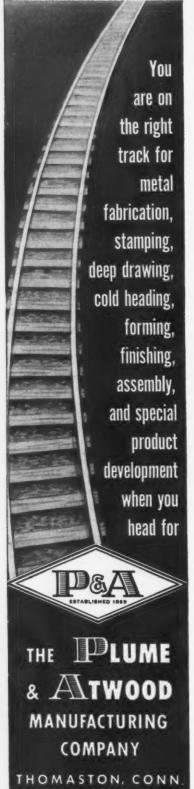


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served, and to advise the State Department of Education so that to the greatest degree possible effective service will be rendered. In this way programs may be kept up to date and expenditures of tax money for vocational education will be used only for training that meets actual needs.

Questions and Answers About Mental Health

(Continued from page 17)

California—and many of the others are located in the northeast in metropolitan areas.

- Q. How many additional psychiatrists are needed in the U. S.?
- A. Some 13,000 more psychiatrists are needed to staff mental hospitals and community psychiatric clinics-in addition to serving private patients. The rural sections of the country are desperate for this kind of help, and the urban sections need much more than they have.
- Q. What about research? How much money is being spent on research for mental illness?
- A. About \$10,000,000 is being spent yearly for research on the more than 100 different kinds of mental disorders. This figure is about five per cent of the total spent on medical research—and one per cent of the total spent annually on the care of the mentally ill (\$1,000,000,000).
- Q. What contributions has research made to the successful treatment of mental illness?
- A. Research has helped increase the rates of recovery from schizophrenia and involutional melancholia (two common mental illnesses).
- Q. Has research produced drugs which cure mental illness?
- A. No. Research has produced drugs which are an important aid to treatment. The drugs help patients respond to treatment.
- Q. Is there any research into ways of
- preventing mental illness?

 A. Yes. There are some promising leads for the prevention of mental disorders. Lack of funds for research, however, is hindering progress in solving this important part of the problem.
- Q. Is the cost of mental illness in-
- A. Mental illness is the single most

- rapidly growing item in state budgets. The total expenditure for mental illness has tripled in the past decade and in some states accounts for as much as 30 per cent of the operating budget.
- Q. What does caring for the mentally ill cost the Connecticut taxpayer?
- A. Eleven cents of your tax dollar to support state government is spent on Connecticut's mentally ill. This amount does not include Connecticut tax funds spent on mental retardation and alcoholism.
- Q. How does mental illness affect Connecticut's working force?
- A. It is known that one of every four workers has a personality disorder potentially detrimental to safe and efficient work.
- Q. How do these personality disorders affect job performance?
- These disorders find their outlets in absenteeism, accidents, dissatisfactions, and alcoholism.
- O. How do these disorders affect industrial production?
- A. It is estimated that production personality losses as a result of difficulties amount to BILLIONS nationally.
- Q. How can industry help reverse the sky-rocketing toll of dollarsmisery—industrial waste-social waste?
- A. Industry can help by promoting and supporting early detection, early treatment, and effective rebabilitation of the emotionally upset and mentally ill-and by supporting desperately needed research programs.

Cramer Controls Corp. **Holds Open House**

(Continued from page 13)

found in the Type 241. These timers and others conceived, designed and produced by Cramer engineering and manufacturing skill are making important contributions to the advancement of American industry, scientific research, and military effectiveness.

With the increasing necessity for automation in all phases of modern civilization, the timing industry is rapidly becoming one of the key elements in our nation's productive capacity. Connecticut firms like the Cramer Controls Corporation make certain that our state will retain its leading role in the national economy.



In business communications

SUPPLIES THE MISSING LINK

Communications? That's a long word for the apparently simple problem of "getting your ideas across to the right people."

But—today's executive often finds his toughest challenge is just this: how to reach all the necessary people with the ideas that are his stock in trade.

Dictaphone's exclusive DICTABELT record was tailored to this need—
to supply a simple, fast, efficient link between minds. To speed letters, memos, reports, directions, ideas on their way, you just pick up the mike of the TIME-MASTER dictating machine and think out loud. Instantly, the work's off your mind—and onto the crystal-clear, unbreakable DICTABELT record.

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We'll be happy to demonstrate how DICTABELT and TIME-MASTER can help you communicate better. Contact your local Dictaphone office or write Dictaphone, Dept. CI, 420 Lexington Ave., N. Y. 17, N. Y.

The Dictaphone TIME-MASTER dictating machine "Takes the words right out of your mind."

DICTAPHONE CORPORATION

In Canada, write Dictaphone Corporation, Itd., 204 Eglinton Ave. East, Toronto . . . in England, Dictaphone Company, Itd., 17-19 Stratford Place, London W.1. Dictaphone, Time-Master and Dictabelt are registered trade-marks of Dictaphone Corporation.



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Confidence. Freedom from tension. These are yours when you drive at night on light-colored, high light-reflecting concrete. You can't be safe when you can't see. Not only is there no blackout at night on concrete, but there is greater safety in concrete's gritty, skid-resistant surface that grips your tires firmly when you apply the brakes, making it easy to slow down or stop, even in the rain.

Concrete not only is the safest pavement, but the most economical. It usually costs less to build than other pavements designed for the same traffic, costs less to maintain and lasts much longer. Low first cost, low maintenance cost and long life combine to make concrete the low-annual-cost pavement.

Mr. Motorist, your license fees, gas and other taxes are the means by which all roads and streets are built and maintained. That's why the very best investment for your tax dollars is always safe, dependable, long-lasting, low-annual-cost concrete pavement.

PORTLAND CEMENT ASSOCIATION

250 PARK AVENUE, NEW YORK 17, N.Y.

A national organization to improve and extend the uses of portland cement and concrete through scientific research and engineering field work

HOW WOULD YOU DECIDE?

In this department each month there will be published labor relations grievances that were settled by arbitration. Read the grievances and check your opinion against the arbitrators ruling. Selection of cases made by MAC counsel.

May the company establish a Tuesday-Saturday work week for part of the maintenance crew although the contract provides that the regular work week shall be Monday-Friday inclusive?

Here's what happened.

For reasons of economy the com-pany inaugurated a system whereby half of the maintenance crew was to work Monday-Saturday and half of the crew Tuesday-Saturday, alternating every other week. Certain of the maintenance work could only be done on Saturday when production was shut down, and the employees were paid time and a half for their Saturday work regardless of which group they were in. Previously the maintenance department had worked Monday-Friday with half of the crew working on each Saturday. This new arrangement of having half of the crew work Tuseday-Saturday lasted for about three months. The union claimed the company had no right to make this change in the work week for the maintenance crew and asked that the employees deprived of Monday work be compensated at straight time for the hours they lost.

Was the company justified in changing the work week for the maintenance crew in this manner?

The decision of the arbitration board pointed out that the contract specifically outlined the regular work week and that the company's right to determine how the plant should be operated was definitely qualified by that specific provision. Although the company might reduce the number of employees if there was not enough work for all, the number of hours worked per day or the number of days worked per week could not be cut back without the consent of the union. Although the circumstances warranted some sort of reduction, a mutually satisfactory solution to the problem should have been negotiated with the union before the change was made. However, the board pointed out that if the whole department had worked Monday-Friday there would have been less Saturday maintenance work to be done; so there could be no certainty as to what loss, if any, had been incurred by omitting the Monday work. Consequently, no award was made on that part of the union's claim.

Where an employee's presence is necessary for the continued function of subsequent operations, may he leave his job prior to being relieved by a tardy replacement on the next shift?

Here's what happened.

The employee involved was a crane operator, and unless he was on the job it meant that the ground crew for whom he handled the material would have nothing to do but wait until the crane was put in operation again. The contract provided that an employee must be relieved by his replacement before he could leave his work. Unfortunately, this employee's replacement had a habit of being late. On the day in question the craneman left his post during the five-minute wash-up time allowed prior to the end of his shift, even though his replacement had not arrived. He had never before left the post without being relieved or being given permission to go. His foreman asked him to return to the crane and assured him he would be replaced shortly, but the employee refused to do so, claiming that he had a right to work no more than eight hours. He was

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given a two days' suspension for leaving. His replacement actually arrived eight minutes late, and the absence of an operator from the crane resulted in a 15-minute delay on the immediate operation and also delayed following operations.

Was he required to wait for his replacement even though it meant working more than eight hours, which is a regularly scheduled workday?

The contract recognized that there are certain jobs which must be manned over the several shifts without interruption and in which an employee must be relieved by a man on the next shift. The arbitrator decided that when such jobs would affect work opportunities for related occupations there is an obligation to work until a replacement appears. He indicated that management has the duty to make a diligent effort to procure a replacement and to make every reasonable effort to meet an employee's personal needs if on occasion he is unable to stay over but that does not justify the employee in failing to stay on the job until relieved by a tardy replacement.

When automatic machinery replaces other machines, how do you establish the new wage rate?

Here's what happened.

After a number of years of shifting a particular job from one type of machine to another as the older machines became less efficient, the company installed a semi-automatic machine which absorbed jobs done on the other machines. It was the union claim that this new machine combined the work of three machines and that the increase in production ranged between 300 and 400 per cent. Although the operation of the machine itself was almost completely automatic and was controlled by a system of buttons and lights, the union claimed that the physical effort involved was greatly increased because the operator must handle about four times as much work and must walk continually from one end of the machine to the other. It was the union's position that when an automatic machine replaces other machines the rate assigned to the new machine should be that of the highest paid operator who has been replaced. On the other hand, the company pointed out that there had been no layoffs as a result

of the introduction of the new machine and that it had taken the four factors of skill, training, physical effort and existing day rates of similar jobs into consideration and assigned a rate accordingly. Although the skill and training were reduced to a minimum it was admitted that physical effort was somewhat greater but had been taken into consideration in assigning the new rate.

Is the union's theory correct that you take the highest job rate displaced even though it may not bear a proper relationship to the requirements of the new job?

The arbitration board analyzed the requirements of the new job by applying the elements used by the company and rejected the union claim that the rate of the highest paid operator should control regardless of the requirements of the new job. In applying the four elements used by the company, the board agreed with its evaluation of all the elements except that of physical effort and thought that the company had not made a sufficient adjustment for that element and therefore granted a small adjustment to fully reflect the additional physical effort required.

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AT MERCHANTS' WAREHOUSE, the drums are loaded into the car of "Dutch" Spatta, manager of Merchants' Cincinnati office. Regular delivery by truck will take too long.



A FAST 108 MILES LATER "Dutch" delivers the drums in time to keep production going. It was somebody else's product and somebody else's problem, but Merchants again lived up to its reputation for helping a customer out of a jam.

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At Merchants, service goes beyond the mere filling of orders for industrial chemicals. Each office of Merchants' nationwide chain makes a point of becoming familiar with its customers' problems. In the past 35 years Merchants has frequently

"walked the extra mile" to help a production man out of a tight spot. Among the products offered are acids, alkalis, fungicides, surfactants, chlorinated solvents, emulsifiers, laundry compounds, soaps, dry ice and chemical specialties.



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The PROOF of the STEEL is in its PERFORMANCE

A customer rates DSC SERVICE first in emergencies

Here's how DSC STRIP rates on regular requirements

A customer who has been on our books for a long time remarked to our Eastern manager of sales:

"Whenever we're in trouble we call in Detroit Steel first. We know if it's possible at all they'll work out some way to help us."

That's really not unusual. We do go the limit to help a regular customer when the chips are down.

But our standing with Eastern Strip users over the years really rests on the way we take care of regular requirements-supplying the "right" Strip, keeping delivery promises, holding to a competitive pricing policy.

AN OUNCE OF PERFORMANCE IS WORTH A TON OF SALES TALK!

Job-performance records of DSC Strip are based not so much on isolated "case histories" but on the experience of all customers, on total shipments of millions of pounds, for just about every specification in the book and for every kind of Strip application-monthin and month-out, year after year.

Here is the record for the first half '56 and for '55:

Customer Satisfaction is Our Business

THE RECORD

For the first six months of 1956: out of every 100,000 pounds of DSC Strip shipped-99,754 pounds fulfilled customer requirements; rejections for all reasons-gauge, size, temper, finish, etc.-averaged 246 pounds.

1ST HALF '56 JOB PERFORMANCE . . . 99.754%

For 1955 (full year): out of every 100,000 pounds of DSC Strip shipped-99,738 pounds fulfilled customer requirements; rejections for all reasons-averaged 262 pounds.

1955 JOB-PERFORMANCE . . . 99.738%

TYPICAL APPLICATIONS

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Electrical appliances and devices; luggage, appliance, building hardware; furniture and bicycle tubing; lighting fixtures; housewares; office machines; bearings, etc., etc. (Many of these products are highly finished.)

How about putting DSC STRIP and SERVICE to your own test? A DSC Customer "Rep" is close by, ready to work with and for you.

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PUBLIC RELATIONS

BY A. CARL MESSINGER Public Relations Director

HY DOES the Manufacturers
Association have a Public
Relations Department?"

The question is a normal one. It is frequently asked by management and by citizens not in industry. Just as frequent is the question, "What do you do?"

The answer to "Why public relations?" can be summed up in the phrase "a favorable climate for industry."

In these days of newspaper circulation that saturates the community, TV broadcasts from five Connecticut stations, round-the-clock radio, visual impact through posters and billboards, books, pamphlets and speakers before many organizations, the public is bombarded with all kinds of information and appeals to its emotions. Some are favorable to free enterprise, some are not.

We are in a period also when government profoundly influences the climate for business. To quote John S. Coleman, president, Borroughs Corporation: "... politics is already in our business. In wage regulation, price laws, safety rules, anti-trust legislation, labor relations, workmen's compensation, in control of stock issues, in all the conditions attached to defense contracts, and so on, and so on. . . The future of businessmen will depend not

only on their organizing ability, but also on their contribution to political life."

Government taxing power can encourage business or it can slow profits and payroll to the point of no return. It is something like the story of the gal who asked her mother, "Is it ever proper to hold a man's hand?" And the reply, "Dear, it's not only proper—it's frequently necessary."

The Manufacturers Association of Connecticut operates to maintain a favorable atmosphere for industry through the activities of the organization as a whole. The job requires work on many fronts—to mention a few: legislation, industrial relations, health and safety, security (insurance) for employees, a special tax committee, industrial development, financing and public relations. The latter is, of course, one facet only of the Association's activities. It is important because communication to people is always important, whether it be the public, the customer or a single individual.

"What do you do?"

Well, we divide communication into two fronts, membership and public. Just as one picture is worth a thousand words, so no single appeal, no single medium can reach all people. Through bulletins, our monthly magazine, CON-



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NEW HAVEN 11, CONNECTICUT NECTICUT INDUSTRY; meetings and personal contact, we endeavor to inform member companies of what is effective in public relations and what they can do themselves. Public Relations Bulletins, for example, are pretty much memoranda on practical do-ityourself projects applicable to the medium or small manufacturer as well as the large.

As for the presentation to the public, the Association's immediate aim is to present The Manufacturers Association of Connecticut as the genuine public service organization that it is. To accomplish this, we simply tell what we're doing. Every single Association activity contributes directly or indirectly to the public welfare.

In newspaper articles, pamphlets, radio and personal appearances of speakers, the Connecticut industrial story is graphically outlined, often in terms of the individual citizen's own stake in free enterprise. Governmental developments, such as the appointment of the Association's president to the Economy Commission, are considered in the light of public welfare. Keeping always in mind that manufacturing directly and indirectly provides eighty per cent of Connecticut purchasing power, news releases express this viewpoint.

"How effective is MAC public rela-tions?" "How effective is your company's public relations?"

The two are Siamese twins. In their ultimate effectiveness, each is helped or hindered by the other.

The Association's staff of 19 is supplemented by 115 officers and committee members who give their time voluntarily without compensation. But think how much more effective a state organization becomes when it has the support of a vigorous membership that actively works to accomplish its agreedupon objectives.

What's right with manufacturing in Connecticut?"

Many things, so many things that it is almost impossible to realize the immense public benefits that accrue from industry every hour of the day.

'What's wrong with industry in Connecticut?"

Principally its shyness in telling a straightforward story concerning the human contributions it makes. Products pay the bills but the quality of industry's public relations will determine future industrial growth and prosperity under free enterprise.



"Work Organizer"

FOR CHECKING UP ON MAINTENANCE JOBS

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FOR ECONOMY . . .

In line with the Fuller Brush policy of providing floor waxes for every usage, and in every price bracket, we offer Fullthrift as a money-saver. Our laboratory developed a Carnauba-synthetic base giving this wax remarkable durability for its price.

Would you like to fit floor waxing into an overall schedule that holds down labor cost? Then send for Fuller's "Work Organizer", simply by writing to—

THE FULLER BRUSH CO. 3616 MAIN STREET · HARTFORD 15, CONN.



ANOTHER NEW ADDITION FOR HOLO-KROME

Holo-Krome won't stop growing because it *can't* stop growing. The ever-increasing demand for Holo-Krome socket screws has sparked a long series of major expansion moves to increase our productive capacity.

Now, still another new addition has come to life on the grounds of our West Hartford factory . . .

It is Holo-Krome's new Research and Development Division . . . conceived and designed to engage in the development of new techniques and methods for the forging of metals, thus permitting the manufacture of products not formerly forgeable or commercially available. The new division

will also be devoted to the development of machinery for secondary operations in the processing of various metals.

Scientific research is a vital factor in industry—and our new division is essential to the further development of the techniques and methods discovered by Holo-Krome when it originated, developed and pioneered the cold forging of socket screws more than 25 years ago.*

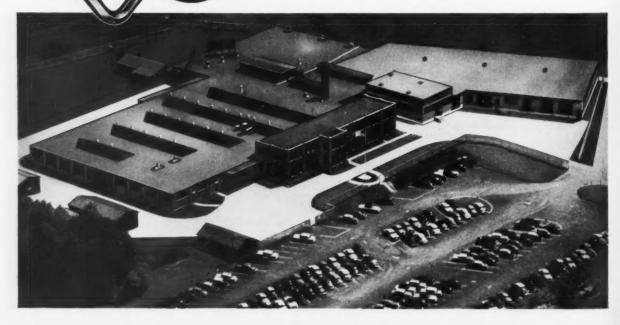
Although completed only recently, Holo-Krome's new Research and Development Division is already being staffed by a highly-skilled corps of physicists, electronics engineers and machine designers.

*United States Patents 1,978,371 and 1,978,372



HOLO-KROME

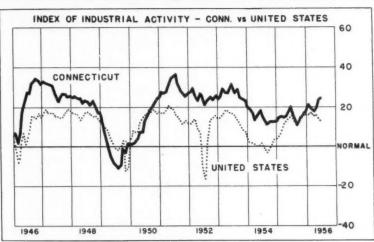
THE HOLO-KROME SCREW CORPORATION, HARTFORD 10, CONN., U. S. A



BUSINESS PATTERN

A comprehensive summary of the ups and downs of industrial activity in Connecticut for the thirty day period ending on the 15th day of the second previous month.

State Business Highest Since Late '53



REFLECTING the good conditions existing in Connecticut during June, the business index rose moderately. Aircraft manufacturing and construction activity continue to show growing strength in the State.

One weak area though, is a continued decline in the average workweek of those employed. If not checked, this could lead to less income, less spending, and ultimately to less production in the months to come.

Although not affected too much by the national problems in the steel and auto industries, overall current developments suggest that the Connecticut economy will soften somewhat during the 3rd quarter.

Insurance Sales Strong

Sales of new ordinary life insurance to residents of Connecticut continue above the U.S. level. This is one reflection of the general prosperity in the State at the present time.

Connecticut sales continued upward after a 1st quarter pause. Meanwhile, the United States more than recovered from a first quarter dip.

Employment Rises

Total non-farm employment in the State moved forward to a new June high of some 899,000. With the non-

manufacturing rise outdoing the manufacturing almost 5 to 1, the State was carried to its fourth consecutive month of increased employment.

All the industries composing the non-manufacturing segment bettered their May levels. In manufacturing, substantial gains were made by the fast growing aircraft industry. Employment there is up 3% over May, and 15% over June 1955.

Bank Debits Climb

Another indicator of business conditions is the amount of money being spent.

The Federal Reserve reports that bank debits to checking accounts in Connecticut in the 2nd quarter reached an all-time high of nearly \$6 billion.

Unemployment Claims

Total June claims for unemployment in Conneticut showed the expected increases. However, 62 of each 100 claimants were women. This ratio, a 3 year high, was due largely to vacation shutdowns and layoffs in the garment, clock, and rubber industries which hire a considerable number of females. In contrast, male unemployment claims continued their downward trend.

Factory Earnings Down

One weak spot in Connecticut's economy is that of factory earnings. With a shorter workweek the average weekly earnings are down over \$3 since December 1955. Meanwhile the average U.S. factory paycheck has remained fairly stable, being down only thirty cents.

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WHY WE LITHOGRAPH MANIFOLD FORMS



Lithography, which basically is the photographic reproduction of forms, has eliminated the old methods of type setting, metal rules and the need for expensive halftones and plates. The resulting lithographed stationery, produced on fast offset lithograph presses, surpasses in appearance and performance similar forms produced on slower letterpress equipment. In addition to these advantages lithography makes it possible to utilize design and art work to the full advantage of the customers without added cost.

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Charles H. Walters, President



KEEPS TABS ON TUBES — Peltier's job as Thread Carrier and Distributor in American Thread's Shuttle Bobbin Department keeps him on his toes furnishing winding tubes and other materials to the operators of the winding machines. He has been on the job steadily for the past six years.



ON THE JOB OFF THE JOB — After hours at the plant, Peltier often puts on his uniform and goes to work for the city of Willimantic as an Auxiliary Policeman. He has been an auxiliary policeman for the past 6 years, was an air raid warden for four.

THE PEOPLE BEHIND the PRODUCTS

At American Thread

A Company's success is largely determined by the ability of the men and women who make up the organization.

American Thread has been a successful member of the Willimantic Community for 58 years, which is certainly a testimonial both to our employees and the products they make.

During this time the Company and the people on its payroll have made every effort to be good citizens—contributing to and participating in the city's growth. This series introduces some of the Willimantic citizens who help make the thread and yarn products which are among the finest made anywhere in the world.

DID YOU KNOW? American Thread employees put more than \$5,677,000 in circulation last year at Willimantic and neighboring communities. This payroll at the Company's Willimantic Plant is almost 25 per cent of all wages paid in the community during 1955, exclusive of government and non-profit organizations.



Fifty-one years old,
Peltier is the son of
Elizabeth and Edmund
Peltier, Sr. His father
worked for American
Thread as a spinner in
the Cotton Spinning
Department between
1919 and 1925.



PELTIER AND NEPHEWS - Peltier and his two nephews, Rickie and Mickie, in the living room of his home. Peltier lives with his Mother at 920 Rear Main Street in Willimantic.



ACCOUNTING HINTS

Contributed by the Hartford Chapter National Association of Cost Accountants to stimulate the use of better accounting techniques in industry.

Is Direct Labor Adequate as a Base for Overhead Distribution?

By LAWRENCE P. WEBSTER*

THE principal components of the manufactured cost of a product are direct or prime costs and indirect manufacturing expenses. The direct costs are usually associated with and are readily traceable to the product. Because a portion of these direct costs can be held in inventory and used at a future date—materials—and another portion must be used simultaneously when acquired—labor—the direct costs are broken up into two components, direct material and direct labor. These costs vary directly with production—the higher the activity the more the cost.

Indirect manufacturing expenses are also referred to as overhead, factory burden, factory service, and similar titles. These costs arise as a result of *Associate Professor of Accounting, University of Connecticut.

providing the workers with a place to work, the tools with which to work and an organization to coordinate the various activities of the factory. Some of these costs vary directly with manufacturing activity and, hence, are variable costs, but many are period costs which are incurred whether or not there is any production and are proportional to the passage of a period of time. Among these latter costs are depreciation, property taxes, and insurance. These indirect manufacturing expenses are assigned as costs to products manufactured based on some measure of productive activity in a plant. The usual method of allocating or assigning these costs to the product is to relate the indirect manufacturing expenses to the direct labor cost in a plant and assign the indirect manu-



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facturing expenses to products with the resulting loading rate. Let us assume that the indirect manufacturing expenses are \$5,000 for a month and the direct labor in the shop amounts to \$10,000. The resulting loading rate would be fifty per cent—\$5,000 divided by \$10,000. Translated, this means that in this particular shop for every dollar of direct labor that is traceable to a product that product will also be assigned an additional fifty per cent for the use of the shop. In reality, then, everytime a dollar of labor is charged to a product, it is automatically charged an additional fifty per cent of this labor cost. This rate, as an overall rate for the shop, would be excellent provided all the products manufactured used the tools proportionally and the direct labor component of the total cost was the same relative proportion for each product.

Where a group of heterogeneous products are manufactured, it is possible the direct labor component of total cost for some products may be higher than for other products manufactured in the same shop. When this happens, there is a great danger of assigning too much cost to the products with the high labor component and not enough of the indirect manufacturing expense to the products with a low component of direct labor.

This may be explained with the following illustration. A company manufactures two products, A and B. A is a product that requires much manual labor and B is a product with relatively little manual labor, but has some expensive automatic machines that are not used to make A. In the past, a single overhead loading rate has been used in the plant based on direct labor cost. The effect has been to transfer costs incurred for product B to product A and to lead management to believe product B is more profitable than it really is while at the same time leading the same people to believe that product A is not as profitable as it really is.

Listed below are the expenses incurred specifically to manufacture each product and the result of assigning these costs to the products using a single overhead loading rate.

Product Product Factory

 Overhead contributed
 \$2,000
 \$3,000
 \$5,000

 Direct Labor
 \$7,000
 \$3,000
 \$10,000

 Single loading rate
 50%

Overhead

assigned to 50% of 50% of 50% of products using \$7,000 \$3,000 \$10,000 single rate \$3,500 \$1,500 \$ 5,000 of 50% \$1,500

Costs overstated

Costs understated

\$1,500

It should be noted that with the use of a single loading rate based on direct labor cost that \$1,500 of costs are assigned from product B to product A with the result that management may believe that the profit margins on product B are so satisfactory that in a competitive market it may be possible to reduce the selling price of this product. On the other hand, management may want to give up product A because of a lack of margin. It can be seen that the product cost of both A and B are both in error and there is danger of this unit costing itself out of business by using generally acceptable techniques. The solution to this problem would be to use a more acceptable base other than the direct labor dollar, such as machine hours or set up departmental rates so that products are charged only with the costs of facilities used to manufacture them.

Skills For Sale

(Continued from page 7)

ample, were impossible to find. Because it was a new process, trained people just were not available. Almost every new man hired, therefore, had to be

trained by the company.

Use of photoengraved cylinders expanded rapidly during the middle and late thirties. From the first use of Chambers-Storck rolls for printing oilcloth, many new applications developed, including the printing of labels, some textiles, cellophane wrappers, specialty papers, and many others. Within a few years the company had made substantial strides.

Then the hurricane of 1938 struck. The plant and its equipment were all but wiped out. With Herculean effort and faith in the basic soundness of the business, the buildings and equipment were replaced and the company was operating again in a matter of months.

Chambers-Storck was again just getting a strong foothold in the industry when World War II broke out. Almost immediately two major problems arose: Copper, the company's basic material, became practically unavailable, and the draft hit the company hard. Since Chambers-Storck was a new industry whose employees were predominately young men being trained in the engraving crafts, approximately 80% of their work force entered the armed forces.

As its contribution to the war effort, the company set up a machine shop to make small parts on a sub-contract basis. Throughout the World War II period the company produced highpriority radar parts and assemblies.

At the end of the war, with the company's men returning from service and materials again available, reconversion to civilian production was accomplished as quickly as possible. Because of the shortage of most domestic items which had developed during the war years, there was substantial demand for the company's services in engraving rolls.



Quality weldment manufacture is a careful blend of seasoned, skilled personnel possessing ingenuity and pride of craftsmanship . . . plus the physical equipment to do the job.

You are invited to inspect our plant, to meet our people . and to study the weldments we are now producing. This is the most satisfactory way we know of "selling" the services offered by .

115 RINDGE AVENUE EXT.



QUALIFIED WEIDERS A.S.M.E. — A.B.S. — NATIONAL BOARD CERTIFICATION — HARTFORD STEAM BOLER INSPECTION

Since the war, the increasing use of plastic sheeting in the manufacture of draperies, shower curtains, table cloths and artificial leathers has played a major part in the company's growth. Today, the engraving of cylinders to print items of this type represents 60% to 70% of the company's business.

Having successfully weathered the adversities which beset any young industry—plus some unusual problems peculiar to the unsettled times— Chambers-Storck now stands on solid ground, a leader in a new and growing industry.

The good-natured, cooperative manner of the skilled craftsmen who staff the plant attests eloquently to their pride of workmanship—provides obvious evidence of the ample opportunity present to exhibit their skills. The satisfaction of being part of a team

that has a reputation as one of the top-quality engraving houses in the industry is apparent even to the casual observer.

A visit to the office of Leon Chambers, treasurer and manager of the company, further explains the progressive, "on-the-move" atmosphere which pervades the entire organization. No ivory tower executive, Chambers is a dynamic "get-things-done" type of person.

Respected by his employees because they realize he has the experience to handle any job in the plant, he makes a point of keeping his desk work at a minimum. Much of his time which might otherwise be consumed in paper work is therefore spent out in the field, contacting customers and prospective customers, making sure he knows the pulse of his company's lifeline—sales and service.

With a solid core of trained, experienced craftsmen and plant facilities unexcelled in the engraving industry, the company looks optimistically to the future, confident of being able to maintain and enhance its reputation as one of the top quality engraving houses in the country.

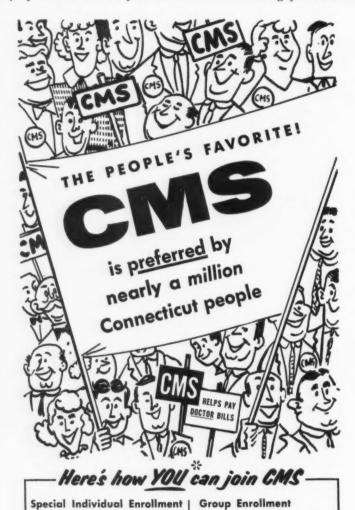
I'm Fed Up With Union Bossism

(Continued from page 16)

dictatorial methods, its wage-levelling, its monopoly, and its incentive-killing G.A.W. scheme. What do you get? The first big step toward socialism, and a kind of union bossism that's hard for any self respecting American to accept.

But don't get me wrong. I went to work when I was 17, and have carried a union card since the third day on the job. Man and boy, I've been a working man and a union man most of my life. Chances are, I'll be one till the day I die. More than that, that's what my father was before me.

Through the years I've seen the unions do a lot of good. But it's high time they began to clean house and get rid of their abuses. Like any other organization, unions have a responsibility—to their members and to all the other citizens—to help keep alive the principles of liberty and individualism, including personal initiative and self-reliance. It is these principles, which are now so much in danger, that have made us the freest and most prosperous people on the face of the earth.



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with ten or more employees,

you may join regardless of

age. Ask your employer!

Flexibility in Automation with Adjustable Speed Drives

The concept of automation has taken the country by storm. This term implies continuous automatic production. One of its most important aspects is the automatic transfer of a product from one spot where work is done on it to another point where another operation is performed. This transfer, as well as the moving of the product during each operation, often can be accomplished most satisfactorily with adjustable speed electric drives. Today assembly line conveyors can be powered by one or more of an everincreasing number of types of adjustable speed drives.

Why Is Adjustable Speed Required?

Production conveyors may be convertible to handle a variety of products. The optimum rate of movement differs from article to article. It is desirable to run the line as fast as possible to obtain maximum output. Yet the speed cannot exceed the rate of supply of components. Neither can it be allowed to jeopardize the quality of workmanship. The line should be able to run at the exact top limit for each type of product to achieve top production consistent with quality workmanship and minimum rejects. The relationship of these to profit is obvious.

Machining Products In Motion

The product may be in motion while machining is taking place. For example, automobile transmission cases are milled, drilled, and reamed at successive stations. At each milling location the cases are advanced under the tool. Adjustable speed is needed on this transfer function for two important reasons.

First, there is an optimum speed during the cutting portion of the table movement which will simultaneously achieve good machining and best tool life. This speed is subject to change for

different depths of cut, different tools and different material composition of the casting being worked on.

Secondly, after the machine cut is finished, the table must accelerate to a maximum velocity to deliver the casting rapidly to the next station. Here the table must be quickly brought to rest. When the casting is removed, the table must be reversed and returned at a high traverse speed back to the starting point to pick up a new transmission case. Several levels of table speed must be achieved by the electric drive during a single cycle of operation.

Vertical Movement

Things in a plant must be moved up and down as well as horizontally. Heavier loads must be handled with more care, that is, at lower speed, and both heavy and light loads must be spotted at creeping speed. Even a multistory building can be made as efficient as a single-story structure with a properly engineered materials handling system.

Examples of Variable Speed Operation

The rate of moving material can be used as a means of measuring its quantity. Applications of this principle include such diverse operations as the the measuring of ingredients, the pumping of water at various rates for varying needs, the baking of biscuits as they pass through ovens, and the making of diazo print reproductions.

A most important field for adjustable speed drives is where various sections of a process which are separately motorized must be kept in step. Adjustable speed under automatic control can be employed to advantage with such varied equipment as sheet and multicolor printing presses, center driven winders that change speed continually as they roll and unroll paper, wire, or fabrics; and lathes and boring mills.

There are many basic needs for adjustable speed. (1) A production convevor or a metal decorating press cannot run faster than the individual capabilities of the workmen. (2) Matching work must be done at a specific speed depending on the depth of cut, the type of cutting tool, and the material of the work in order to turn out a quality product and achieve long tool life. (3) Maximum speed should be provided for each portion of a machine cycle. As in the transfer machine and the shop crane, this calls for a series of different speed levels. (4) Material can be metered out at a certain rate by setting the proper speed on a conveyor or a pump. (5) Time of exposure of a product to heat or light can be set by its speed of travel. (6) Where several portions of a process must be coordinated, their individual speed must be set to keep in step; this can be done automatically. The attempt in all these cases is to get the job done as quickly as possible without impairing work quality.

Electric drives provide the answer to these problems. There is a complete family of electrical tools available to solve all sorts of speed adjustment problems. They stand ready to make their contribution to quality workmanship, low processing cost, and greater productivity.

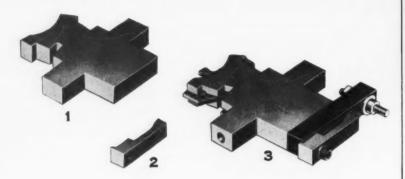
The First Step

The man to help you is the industrial sales engineer at your electric company. Let him assist you in your variable speed drive problems.

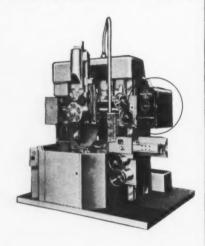
The Connecticut Light and Power Company, The Connecticut Power Company, The Hartford Electric Light Company, The Housatonic Public Service Company and The United Illuminating Company.

Bassick News Caster

Bassick Sintered Metal Parts effected real savings in MAN-AU-TROL conversion units



Shown above are two powder metal parts which Bassick makes for our good neighbor, The Bullard Company. The larger (1) is of sintered iron powder, and the smaller (2) is of sintered copper powder. They are assembled into a unit (3), which is one of the 49 function selector switches in Bullard's



MAN-AU-TROL, an attachment for converting their Cut-Master Vertical Turret Lathe from a manually operated machine to a completely automatic production unit.

Prior to using Bassick completely formed sintered metal parts, Bullard form milled solid bars into the desired shapes and the individual parts were

slit off. This machining proved to be a costly operation. Substantial cost savings have resulted since using sintered metal parts.

Perhaps you have a metal part which you are now machining, and on which you could effect some real savings by converting to powdered metal. The mechanical strength is comparable. Tolerances are held extremely close, and tensile strength, hardness, density, porosity and corrosion resistance can be controlled to requirements. In the case of bearings, they can be oil impregnated for self-lubrication. We are currently producing millions of these self-lubricating bearings for use in our own caster wheels.



For complete information, call or write the Powder Metal Division of The Bassick Company, or our sales agents in New England, The Metallurgical Products Company, 1199 Beacon Street, Boston, Massachusetts.

Production rolls

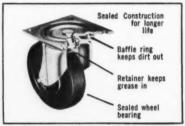


Engine stands on casters

Easy-rolling double wheel Bassick Casters on these roll-over engine buildup stands speed production in the final assembly area at this Stratford, Connecticut plant of the Lycoming Division of AVCO Manufacturing Corporation.

Picking a winner

Why do materials-handling experts use Bassick casters? In today's fast tempo you can't afford caster breakdown. You've got to have easy-rolling, easy-swivelling dependability. That's exactly what Bassick's sealed construction shown below gives you. And it virtually eliminates lubrication maintenance at the same time.



Perhaps these sealed casters could help work the kinks out of your materials-handling problem. Or maybe another Bassick design — our Floating Hub or grooved wheel casters, for example — might better meet your needs.



Bassick representatives and distributors can serve you quickly, with the dependability of leadership. The Bassick Company, Bridgeport 2, Conn.



BUSINESS TIPS

from

School of Business Administration University of Connecticut

Information For and About Connecticut Industry

By WILLIAM N. KINNARD, JR.

Assistant Professor of Finance School of Business Administration University of Connecticut

HE imminent publication of the results of the 1954 Censuses of Business, Manufacturing and Agriculture brings to mind the fact that great quantities of data about American business are constantly being gathered and disseminated. The most known and persistent agency in this fact-hunt is the United States government. But there are also many agencies, both governmental and private, which are actively assembling information. This information is often of great interest and use to businessmen, who unfortunately are not always aware of its existence.

A consideration of the nature and uses of some of the major ones, together with an indication of where other similar data might be found, should be of interest to almost every businessman in Connecticut. Even those who feel that they know all the sources of information that they use can from time to time profit from a reconsideration.

Census Information

The most basic information about industry in general is that gathered and published by the Bureau of the Census of the United States Department of Commerce. Not only the decenniel population and housing censuses, but also the business, manufacturing and agricultural censuses, contain a mine of information for the businessman. For example, the population data provide information on population growth, income distribution, and age distribution of population. The manufacture can determine better in what areas his product sales are most likely to be

best by reference to census data. Also, the employment status of the labor force and the various types of skills found therein are enumerated. This can be a most important determinant of plant or branch location decisions. The list of detailed information found in census of population and housing publications, and their uses, is almost endless. These are probably the most basic single sources of data.

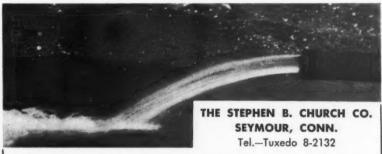
A very close second, however, is the information provided in the Censuses of Business, Manufacturing and Agriculture. Briefly, they indicate the number of firms by detailed industrial breakdown, employment, wages paid, sales and value added for myriad areas in the United States. Comparisons are possible with previous censuses to provide trends. These data are the bench-

marks used in estimating employment, national income, and the like by the Department of Commerce. To know where and how important certain areas of activity are located, what their growth pattern is, where they are growing faster than the national average, can often be crucial to a businessman in mapping a sales campaign, or planning the location of a new plant or branch.

For those who find such detail unnecessary, or perhaps the effort of determining one's wants from such a plethora of data, there are condensations and adaptations. One of the most widely used is that prepared by the Sales Management organization in its annual survey of consumer markets and retail buying power. There data on economic activity of various sorts are combined for the evaluation of local retail markets throughout the United States. Similar presentations are made annually by the Standard Rate and Data Service, and by Publisher and Editor.

More detailed information about specific industries may be found in other Department of Commerce publications. The iron and steel industry, chemicals and rubber, textiles, and many other industries have their own specialized publications within the Department. In addition, special studies are made and published from time to time that concentrate on certain industrial groupings.

The most basic information, however, remains that published in the various Censuses. Data from the 1954 Censuses are just beginning to reach the general public. Any library will



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have a list of such results as have been published, together with the prices. Everything published may be purchased from the Superintendent of Documents at the United States Government Printing Office, Washington 25, D. C.

Not only the Department of Commerce publishes data of interest and use to businessmen, however. Technical information may be derived from the Agriculture Department, as well as economic data. The Labor Department, particularly through the Bureau of Labor Statistics, publishes data on wages, hours worked, employment, and unemployment. The Housing and Home Finance Agency makes available continuing series on construction, building costs and financing. And so it goes through the roll of federal agencies.

Where To Look

What can the businessman do who is in need of information? Quite aside from undertaking an investigation himself, he can contact several local sources in the State of Connecticut. These local sources can assist him in finding data published by federal agencies, and also to find studies made locally and privately as well. They are particularly

concerned with assisting Connecticut business and industry, and in making sure that insofar as possible it remains with Connecticut.

The Planning and Research staff of the Connecticut Development Commission is the most important local group. In addition to having most federal data and analyzing them as they pertain to Connecticut, the staff also gathers data from within Connecticut itself. More accurately, the staff usually assembles data gathered by a variety of agencies in the state. Annual population estimates, with an explanatory note on estimating technique, come from the Bureau of Vital Statistics of the Department of Health. Labor data, such as employment, wages. and unemployment, are received from the State Bureau of Labor Statistics. Retail sales data are available, to a degree, through the State Tax Depart-

All of this information, and much more, is processed by the Development Commission staff, and economic series for Connecticut are developed from them. The resources and personnel of the staff are severely limited, but assistance is provided as far as is possible on individual requests.

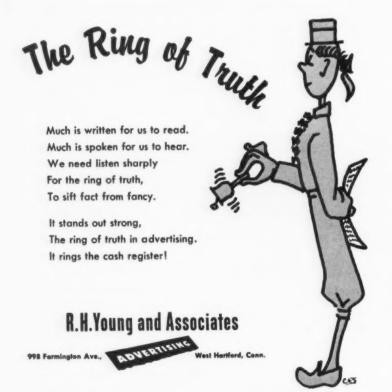
Private Groups

Private groups are also most important in providing and helping to find data on economic activity in the State. The Connecticut Public Expenditures Council staff is an important source of such information. The utility companies, both electric and telephone. maintain research and economic staffs who are trained and ready to offer assistance within the areas of their operations. And the State and local Manufacturers Associations' should not be overlooked in this regard. They, too, have much valuable information, both statewide and regional.

Finally, the educational institutions of the state have trained professional personnel who can offer invaluable assistance to the businessman seeking

necessary information.

This necessarily brief recital of sources of economic and technical data that the businessman in Connecticut might require has not even scratched the surface. Its purpose, however, has been to stimulate interest in the use of adequate data which is available, and to indicate where considerably more information might be found by any businessman really requiring and desiring it.





By JAMES C. INGEBRETSEN

N the Supreme Court's recent, and shocking, ruling that only those Federal employes who hold "sensitive jobs" can be dismissed as "security risks," it seems to me that dissenters Clark, Reed, and Minton are right when they say that "this (decision) might leave the Government honeycombed with subversive employes.

".... One never knows which job is sensitive. The janitor might prove to be in as important a spot security-wise as the top employe in the building."

It is impossible for me to follow the argument of the majority that a man who refused to answer charges that he associated closely with Communists is legally entitled to reinstatement as an employe of the United States Government.

This decision, coupled with the earlier repudiation by the Court of State anti-subversion laws, portends grave danger to our Republic.



Tito reportedly told a cheering crowd of Russians, on his recent visit to the U.S.S.R., that Yugoslavia and the Soviet Union "must march shoulder to shoulder toward the victory of Socialism."

A few days earlier Sen. Joseph Mc-Carthy had introduced in the U.S. Senate a resolution to stop U.S. aid to Yugoslavia—which has been foolhardily generous, to say the least. Asked about this resolution, Tito is said to have replied, "It is not important. . . . Our friendship with the United States will continue as before our trip here."

Well, perhaps Tito is right. At any rate, his confidence that Uncle Sam will continue to finance his march with the Soviet Union "shoulder to shoulder toward the victory of Socialism" should give every American pause. I, for one, believe that there should be an "agonizing reappraisal" of the situation to determine whether we are not, in this

case as in many others, paying for a march designed ultimately to trample us underfoot.

"I once heard it said that one of the characteristics of a planned economy is that it barks at the rich and bites the poor, and I think there is considerable justification in this description," says Roy Wenzlick in a recent issue of The Real Estate Analyst.

I agree. But much of the rest of what Mr. Wenzlick says, under the title "Freedom of Choice," seems inconsistent with his above-quoted statement.

He thinks it gratifying that there are now only six American automobilemaking corporations instead of the scores there used to be, apparently believing it was simply legitimate competition that eliminated the defunct motor car builders. But in fact it was the taxes and regimentation incident to World War II and the rest of the New Deal era that killed many of them. And current government policies, in the main similar to those that have prevailed over the past quarter century, tend to continue the trend toward limitation of choice in the automobile market place-rather than lead toward greater "Freedom of Choice."

In his new book, "Sweden: The Welfare State," Wilfrid Fleisher says taxation and welfare benefits in Sweden now have arrived at a point of balance where "the average citizen has become aware that it is a matter of transferring money from one pocket to another and is asking himself whether he would not prefer to make the choice himself rather than have the government decide for him how the money is to be spent."

This, of course, is the central question to be answered in deciding for or against Socialism—for which "the welfare state" is simply a euphemism.

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OFFICE FURNITURE—SHOP EQUIPMENT 450 Front St. Phone JAckson 2-6221 Established 1930 There is, also, the corollary question as to whether it would not be better to keep all the money rather than have the government take out part of it in the process of transferring it "from one pocket to another."

In other words, Socialism is essentially a process of subtraction and division. Private capitalism and the free market rest on a process of addition and multiplication.



"An elderly man . . . caused chaos at Calgary's spring horse show and sale," according to a recent Canadian Press dispatch from Calgary, Alberta.

"The affable old boy . . . bid actively on many of the better animals.

"At the end of the day he . . . had . . . been top bidder on nineteen horses.

"Came the reckoning—the time to put up the cash . . . Cash? The old boy did not have a dime . . .

"All accounts . . . had to be revised and the nineteen horses . . . sent through the auction ring again."

When I read this, I was reminded of another "affable old boy" known as Uncle Sam who works about the same sort of a deal-except, instead of a chaotic auction, it's called Social Security. He runs us nags through the ring once when he collects our Social Security taxes. But, come the time to pay off, he won't have a dime of this left, having long since thrown it to the winds while piling I.O.U. on top of I.O.U. in the cash box. (W. Rulon Williamson, for 10 years chief actuarial consultant for the Social Security Board, was quoted recently as saying that our present system is "bequeathing great liabilities instead of assets.") So back into the ring we'll be going again to raise the cash to make the Social Security checks good. Wonderful system this, eh, what? But a little hard on us horses.

Chore or Challenge? Writing Effective Company Histories

(Continued from page 12)

couldn't resist starting with a plug, "Long recognized as the leader . . ."

An interesting historical approach is used by a clock manufacturer whose founding date (1828) is emphasized by mentioning a few other important events that occurred that same year.

In another article we learn that a tannery was started by the descendants of a religious refugee. The president of another company opens an article with a quotation about current conditions. A housewife grasped the recession of the late thirties as an opportunity to introduce Pepperidge Farm bread.

Get the facts first . . A word of caution may now be in order. If a good lead comes to mind without much effort, there is always the temptation to start writing before having completed detailed research on points such as those suggested by the work sheet. When that happens, the writer finds himself part way through his piece and lacking further ideas. He is completely "written out."

From that point on, he is likely to attempt to patch out the history, seeking for a bit of information here and a bit there, piecing them together with little semblance of continuity and still less of enthusiasm. That is the stage at which the job becomes a chore and is characterized by dull writing.

(Concluded on page 72)



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| W L Maxson Corp Alumilite Aluminum Sheets Leed Co The H A Aluminum Bronze Castings Knapp Foundry Company Inc Guilford Maxson Corp Automotive & Service Station Guilford Automotive Tools Automotive Tools Eis Manufacturing Company Materbury 91 Automotive Tools Eis Manufacturing Company Middletown M | Aero Form Co Aircraft Test Equipment | Inc (Brake Lining, Lined Brake Shoes, Clutch Facings, Automatic Transmission Parts, Fan Belts, Radiator Hose and Miscel- | Capewell Manufacturing Company Metal Saw |
| Leed Co The H A Hamden Company | W L Maxson Corp Hamden | Automotive & Service Station Equipment | Blocks |
| Knapp Foundry Company Inc Guilford Eis Manufacturing Company Middletown Spencer Turbine Co The Hartford | Leed Co The H A Hamden | Dispensers) Waterbury 91 | Blower Fans |
| | | | Spencer Turbine Co The Hartford |

Brass & Bronze Ingot Metal
Mitchell Smelting & Refining Co Inc
Plume & Atwood Mfg Co The
Whipple and Choate Company The
Bridgeport Cabinets
Charles Parker Co The (medicine) Blower Systems Colonial Blower Company Ripley Co Plainville Meriden Middletown Blower Wheels Cabinet Work Brass, Bronze, Aluminum Castings
Meriden Torrington Manufacturing Company The
Torrington Hartford Builders Finish Co Hartford Charles Parker Company T Victors Brass Foundry Inc Blueprints and Photostats Joseph Merritt & Co Bollers Cable—Asbestos Insulated Rockbestos Products Corp N Hartford American Brass Company The Plume & Atwood Mfg Co The (to order)
Waterbury
Waterbury
Waterbury Bigelow Co The
General Electric Company (Residential oil and gas fired steam and hot water)

Bridgeport Cable-Interlocked Armor General Electric Company gas fired steam and hot wave,
Bolts and Nuts
Blake & Johnson Co The (nuts machine screwWaterville
Milldale Bridgeport Rostand Mfg Co The (Ecclesiastical Brass Milford General Electric Company B Rostand Mfg Co and Miliona Wares)
Scovill Manufacturing Company (to order)
Waterbury 91
Waterbury 91
Waterbury 91 Bridgenort Cable—Service Entrance General Electric Company Western Brass Mills Div Olin Mathieson Chemical Corp New Haven Bridgeport Box Board Bird & Son Inc
Federal Paper Board Co Inc
Montville, New Haven & Versailles
Lydall & Foulds Paper Co The
Robertson Paper Box Co
Montville
Montville
Montville Cages
Andrew B Hendryx Co The (bird and animal)
New Haven Brass Mill Products American Brass Company The
Bridgeport Brass Compeny The
Bridgeport Brass Copper Co
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
Western Brass Mills Div Olin Mathicson Chemical Corp Robertson Paper Bux Co Gair Company Inc Robert Montville New Haven Board and Carton Co The New Haven American Cam Company Inc Hartford Special Machinery Co The Rowbottom Machine Company Inc New Haven Board and Carton

Boxes

Bird & Son Inc (corrugated, solid fibre, cleated containers)

Connecticut Container Corporation New Haven Gair Company Inc Robert (corrugated and solid fibre shipping containers)

Merriam Mig Co (steel cash, bond, security, fitted tool and tackle boxes)

Durham Midlletown Mig Co (metal)

Mydner Bros Co The (Acctate, Paper, Acctate and Paper Combinations, Counter Display, Setup)

Boxes and Crates Hartford Waterbury Canvas Products Breathing Equipment F B Skiff Inc Cycle-Flo Company Capacitors
Electro Motive Mfg Co Inc The (mica & trimWillimantic Milford **Brick-Building** Donnelly Brick Co The New Britain Bricks-Fire Carbide Drawing Dies Howard Company Mullite Refractories Co The State Products Co (eyelet special shape dies)
Oakville Carbide Shape Dies
Thomaston Tool & Die Co (any form)
Thomaston Bright Wire Goods
Sargent & Company (Screw Eyes, Screw Hooks,
Cup Hooks, Hooks and Eyes, C. H. Hooks) Setup)

Boxes and Crates
City Lumber Co of Bridgeport Inc

Bridgeport

Bridgeport New Haven Boxes-Folding Leshine Carton Co Carbide Tools Broaching Hartford Special Machinery Co The Leshine Carton Co

Boxes-Metal

Merriam Mfg Co (Bond and Security, Cash and Utility, Personal Files and Drawer Safes)

Durham Scovill Manufacturing Company (aluminum, brass, bronze, copper-cosmetic, drug, hair pin, ointment, pill, powder, rouge, vanity)

Waterbury Precision Tool & Die Co Branford Waterbury Hartford Card Clothing
Standard Card Clothing Co The (for textile
Stafford Springs Bronze & Aluminum Castings Charles Parker Co Meriden Knapp Foundry Company Inc (rough or ma-chined) Bridgeport Deoxidized Bronze Corp Bridgeport Card Indexes Wassell Organization Inc Westport Boxes—Paper—Folding
Atlantic Carton Corp
Bridgeport Paper Box Co
Carpenter-Hayes Paper Box Co Inc
East Hampton
Sandy Hook Carpenter's Tools
Sargent & Company (Planes, Squares, Plumb
Bobs, Bench Screws, Clamps and Saw Vices)
New Haven Brooms-Brushes Fuller Brush Co The Hartford Buckles Curtis & Sons Inc S
Folding Cartons Incorporated

Gair Company Inc Robert
H J Mills Inc
New Haven

Folding Box Co Div Federal Paper
Board Co Inc (paper folding)

New Haven and Versailles

New Haven

Fast Hampton

East Hampton
(paper, folding)

Versailles

Montville

Bristol

Rew Haven

New Haven

New Haven

New Haven B Schwanda & Sons
G E Prentice Míg Co The
Hawie Míg Co The
North & Judd Manufacturing Co
Risdon Button Co The
Risdon Manufacturing Co John
Naverburk
Naverburk
Naverburk Carpet
B F Goodrich Sponge Products Division Shelton Carpet Cushion B F Goodrich Sponge Products Division Shelton Carpets and Rugs
Thompsonville Naugatuck Bigelow-Sanford Carpet Co Buffing & Polishing Compositions
Apothecaries Hall Co Wate
Lea Mfg Co Wate The
New Haven
Montville
Bridgeport Waterbury Waterbury Casters
Bassick Company The (Industrial and General) Robertson Paper Box Co Warner Bros Co The Boxes—Paper—Setup Plume & Atwood Mfg Co The (kerosene oil Ighting) Casters-Industrial Windsor Locks Boxes-Paper Setup
Box Shop Inc The
Bridgeport Paper Box Co.
Heminway Corporation The
H J Mills Inc
Braid-Elastic & Non-elastic
Essex Mills Inc
Brake Cables
Grad Adapting Co
Mi New Haven Bridgeport Waterbury Castings
Connecticut Foundry Co (grey iron)
Connecticut Malleable Castings Co (malleable iron castings)
Charles Parker Company The (brass, bronze, aluminum)
Charles Parker Company The (brass, bronze, aluminum)
Charles Parker Company The (brass, bronze, aluminum)
Charles Parker Company The (malleable iron, metal and alloy)
Naugatuck
Farrel-Birmingham Company Inc (Meehanite, Nodular, Iron, Steel)
Ansonia
Hartford Electric Steel Corp The (stainless tatel)
Sesting Company (gray, alloy and George P Clark Co Burners-Automatic Peabody Engineering Corporation Stamford New Haven Burners-Coal and Oil Peabody Engineering Corporation (Combined)
Stamford Bridgeport Essex Burners-Gas Peabody Engineering Corporation (Blast Fur-Middletown Brake Linings
Raybestos Division of Raybestos
Inc (Automotive and Industrial)
Russell Mfg Co The Burners—Gas and Oil
Peabody Engineering Corporation (Combined) Raybestos-Manhattan Bridgeport Middletown Burners—Refinery
Peabody Engineering Corporation (For Gas and Oil) Brake Service Parts
Eis Manufacturing Co steel)
Plainville Casting Company (gray, alloy and Plainville Oil)

Burnishing
Abbott Ball Co The (Burnishing Barrells and Burnishing Media)
Hartford
Pioneer Steel Ball Company Inc (balls, cones,
Piones metallic shapes)
Unionville Middletown Plainville Casting Company (gray, high tensile irons)
Malleable Iron Fittings Co (malleable iron and steel)
McLagon Foundry Co (grey iron)
McLagon Foundry Co (grey iron)
New Haven
Newton-New Haven Co (zinc and aluminum)
688 Third Ave West Haven
Philbrick-Booth & Spencer Inc (grey iron)
Hartford
Ridgeport Brass & Bronze
American Brass Co The (sheet, wire, rods, tubes)
Bridgeport Brass Company (sheet, rod, wire and tubing)
Bridgeport Bristol Brass Corp The (sheet, wire, rods)
Bristol Brass Corp The (sheet, wire, rods) Philbrick-Booth & Spencer And Control Producto Machine Company The Scovill Manufacturing Company Waterbury 91 Turner & Seymour Mfg Co The (gray iron, semi steel and alloy) Torrington Union Mfg Co (grey iron & semi steel) Waterbury Foundry Company The (highway & waterbury Foundry Company The (highway & Waterbury Foundry Company Company Iron and Middletown Middletown Burs Chase Brass & Copper Co Waterbury
Miller Company The (phosphor bronze and brass
in sheets, strips, rolls). Meriden
Plume & Atwood Mig Co The (sheet, wire,
rod) Thomaston
Scovill Manufacturing Company Waterbury 91
Seymour Mig Co The (strip, sheet & wire) Pratt & Whitney Co Inc West Hartford Busways
Distribution Assemblies Department, General
Electric Co Plainville B Schwanda & Sons Staffordville
Frank Parizek Manufacturing Co The Putnam
Patent Button Co The Waterbury
Scovill Manufacturing Company (Uniform and
Tack Fasteners) Waterbury 91
Waterbury Companies Inc (Uniform and Fancy
Waterbury Companies Inc (Waterbury Waterbury Buttons Tinsheet Metals Co The (sheets and rolls) Wateroury sash weights)
Wilcox Crittenden & Co Inc (gray iron and brass)

Middletown (Advt.) Western Brass Mills Division of Olin Industries

ac (sheet, strip)

New Haven

| Castings—Investment rwood Precision Casting Corp Groton | Coil Winding Machines Boesch Mfg Co Inc Danbury | Copper Castings Knapp Foundry Company Inc Guilfor |
|--|---|--|
| Cements—Refractory fullite Refractory Co The Shelton | Colls Dano Electric Company Winsted | Copper Sand Castings Bridgeport Deoxidized Bronze Corp |
| centers eady Tool Co The (anti friction, carbide tipped, high speed) Bridgeport | Colls—Electric Bittermann Electric Company Canaan | Copper Sheets American Brass Company The New Haven Copper Co The Waterbur Seymou |
| isdon Manufacturing Co John M Russel Div Naugatuck | National Pipe Bending Co The 160 River St New Haven | New Haven Copper Co The Seymou |
| urner and Seymour Mfg Co The (weldless, sash, jack, safety, furnace, universal, lion and cable) Torrington | Whitlock Manufacturing Co The Hartford Cold Molded Electrical Insulation | Copperware Bridgeport Brass Company (cooking utensils |
| Chain—Bead auto-Swage Products Inc Shelton lead Chain Mfg Co The Bridgeport | Meriden Molded Plastics Meriden Commercial Heat Treating | Copper Water Tube American Brass Company The Waterbur |
| Chain—Power Transmission and Conveying Vhitney Chain Company Hartford | A F Holden Company The 52 Richard St West Haven Commercial Truck Bodies | Bridgeport Brass Co Bridgepor Cords—Asbestos Insulated General Electric Company Bridgepor |
| Chairs The Hitchcock Chair Company Chemical Analysis | Metropolitan Body Company Bridgeport Compacts | Cords—Braided |
| tate Testing Laboratory Bridgeport Chemical Manufacturing | Scovill Manufacturing Company (powder and Waterbury | General Electric Company Bridgepor |
| Chemicals pothecaries Hall Co Waterbury | Pratt & Whitney Co Inc (Electro-limit and Air- O-Limit) West Hartford | Essex Mills Inc Esse General Electric Company Bridgepor Cords—Portable |
| arwin Company The Macalaster Bicknell Company MacDermid Incorporated North Haven New Haven Waterbury | Complete Plating Dept. Installations Foy Electro-Chemical Co Ansonia | General Electric Company Bridgepon |
| Naugatuck Chemical Division United States Rubber Co Naugatuck New England Lime Company Canaan | Norwalk Company Inc (high pressure air and gas) South Norwalk | General Electric Company Seeger-Williams Inc Bridgepon Bridgepon |
| Chemicals—Agriculture Saugatuck Chemical Division United States | Newton Co The (electronic) Reflectone Corporation The Computers Manchester Stamford | Sonoco Products Co (Climax-Lowell Div) Myst |
| Rubber Co (insecticides, fungicides, weed killers) Naugatuck Christmas Light Clips | Concrete Products Plastricrete Corp Hamden | Wassell Organization Inc Westpo |
| Chromium Plating Chromium Corp of America Waterbury | Condenser and Heat Exchanger Tubes Bridgeport Brass Company Bridgeport Scovill Manufacturing Company Waterbury | Connecticut Container Corporation New Have Corrugated Containers Inc Hartfo |
| Chromium Process Company The Shelton City Plating Works Inc Bridgeport | Cones Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic | Corrugated Shipping Cases Connecticut Container Corporation New Hav Connecticut Corrugated Box Div Robert Gair |
| Cushman Chuck Co The Hartford Horton Chuck Div The E Horton & Son Com- | McNeal J D (Electrical and Electronic) New Haven | Inc Portla D L & D Container Corp 87 Shelton Ave New Hav |
| pany acobs Manufacturing Co The Julion Manufacturing Company Windsor Locks West Hartford New Britain | Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Hartford | Cosmetic Containers Eyelet Specialty Co The Waterbu Plume & Atwood Mfg Co The (metal) |
| acobs Manufacturing Co The West Hartford | Pratt & Whitney Co Inc West Hartford Contract Machining | Scovill Manufacturing Company Waterbu |
| Chucks & Face Plate Jaws Cushman Chuck Co The Hartford Jaion Mfg Co New Britain Horton Chuck Div The E Horton & Son Com- | Laurel Mfg Co Inc (Precision Production Small Parts) Plainville Malleable Iron Fittings Company Branford Charles Parker Co Meriden | J B Williams Co The Glastonbu Cotton and Asbestos Wicking Bland Burner Co The Hartfo |
| Chucks—Power Operated Cushman Chuck Co The Hartford | Contract Manufacturers Fenn Mfg Co The (Precision Machine Work) | Floyd Cranska Co The Moos |
| Union Manufacturing Company New Britain Circuit Breakers | Greist Mfg Co The (metal parts and assemblies) 503 Blake St New Haven | Veeder-Root Inc Hartfo |
| Frumbull Components Department, General Plainville Circulating Pumps | Merriam Mfg Co (production runs—metal boxes and containers to specifications) Durham Charles Parker Co (sheet metal fabricators) | Scovill Manufacturing Company (hose a tube) |
| Corley Co Inc The Plainville Clay Howard Company (Fire Howard "B" and High | Plume & Atwood Mfg Co The (metal parts Thomaston | Sperry Products Inc Danbu |
| Cleaning Compounds | Scovill Manufacturing Company (metal parts and assemblies) Waterbury 91 J H Sessions & Son Bristol | J-B Engineering Sales Co New Have |
| on thone Inc (Industrial) New Haven oy Electro-Chemical Co (industrial) Cleansing Compounds | Controllers Bristol Company The Waterbury Manning Maxwell & Moore Inc Stratford | Farrel-Birmingham Company Inc (Stone a Ore) Ansor |
| MacDermid Incorporated Waterbury Clock Mechanisms | Controls—Remote Panish Controls (Remote Controls for Marine | Cups—Paper Continental Can Co Paper Container Div Kensingt |
| ux Clock Míg Co The Waterbury Clocks Ingraham Co The Bristol | & Aeronautic Applications) Bridgeport Converters DC to AC Flactric Specialty Co. | Cushioning for Packaging B F Goodrich Sponge Products Division Shelt |
| eth Thomas Clocks Inited States Time Corporation The Waterbury Clocks—Alarm | Electric Specialty Co Stamford Conveyor Systems Leeds Conveyor Mig Co The East Haven | Cut Stone Dextone Co The Cut Stone New Hav |
| ux Clock Mfg Co The Waterbury Clocks—Automatic Cooking | Production Equipment Co Meriden | Cutters Barnes Tool Company The (pipe cutters, han |
| Lux Clock Mfg Co The Waterbury Clutches Chow-Nabstedt Gear Corp The New Haven | American Brass Corp The (sheet, wire, rods, tubes) Waterbury | Mitrametric Co The (ground pinion) |
| Clutch Facings Raybestos Division of Raybestos Manhattan Inc (Molded, Woven, Semi-metallic and Full- | Bridgeport Brass Company (sheet, rod, wire and tubing) Bridgeport Bristol Brass Corp The (steel) Bristol Chase Brass & Copper Co (sheet, rod, wire tube) | Pratt & Whitney Co Inc (Milling Cutters types) West Hartfo |
| metallic) Russell Mfg Co The Coatings Bridgeport Middletown | Thinsheet Metals Co The (sheets and rolls) Waterbury Waterbury | Bartholomew Co H I Bris Deep Hole Drilling & Reaming |
| Bischoff Chemical Corporation (Peelable | Western Brass Mills Div Olin Mathieson Chemical Corp New Haven | Hamden Deep Hole Drilling Co Hamd Wilson Arms Co The Hartfo |

| Deep Drawings | Draft Inductors | Electric Underfloor Duct System |
|---|---|---|
| Stanley Pressed Metal New Britain | Corley Co Inc The Plainville Drill Presses | General Electric Company Bridgeport Electric Wire |
| M H Rhodes Inc Hartford R W Cramer Company Inc The Centerbrook | Townsend Mfg Co The H P Elmwood Drilling Machines | General Electric Company Rockbestos Products Corp (asbestos insulated) New Haven |
| Demineralizers Crystal Research Laboratories Hartford | Howe & Faut Inc (Turret Type) East Norwalk | Electric Wiring Devices Arrow-Hart & Hegeman Electric Co The Hartford |
| Foy Electro-Chemical Co (industrial) Ansonia Design and Development | Pratt & Whitney Co Inc (Deep Hole) West Hartford | Electric Woven Heating Elements Pre-Fab Heating Co Inc Guilford |
| Sight Light Div The American & Machine & Foundry Co (electrical and electronic equipment) Deep River | Drilling and Tapping Machinery Hartford Special Machinery Co The Hartford Drop Forgings | Electrical and Electronic Assemblies Sight Light Div The American Machine & Foundry Co Deep River |
| Development Work Saybrook Manufacturing Inc Old Saybrook | Atwater Mfg Co Plantsville Billings & Spencer Co The Hartford | Electrical Conduit Fittings & Grounding Specialties Gillette-Vibber Company The New London |
| Diamonds—Industrial Diamond Tool and Die Works Hartford | Consolidated Industries Wilcox Crittenden & Co Inc Middletown | Electrical Connectors Burndy Engineering Co Inc Norwalk |
| Dictating Machines Dictaphone Corporation Bridgeport | Druggists' Rubber Sundries Seamless Rubber Company The New Haven | Electrical Control Apparatus Plainville Electrical Products Co The |
| Gray Manufacturing Company The Hartford SoundScriber Corporation The New Haven | Duplicating Machines—Automatic Pratt & Whitney Co Inc West Hartford | A C Gilbert Co Plainville New Haven |
| C & F Tool & Die Corp Bridgeport | Regent Machine Co Bridgeport | Electrical Motors Electric Specialty Co U S Electrical Motors Inc Stamford Milford |
| Mt Vernon Die Casting Co Newton-New Haven Co Inc Stamford New Haven | Elastic Narrow Fabric Essex Mills Inc Essex | Bristol Co The Waterbury |
| Die Casting Dies ABA Tool & Die Co Manchester | Electric Cables General Electric Company (for residential, commercial and industrial applications) | Electrical Relays and Controls Allied Control Co Plantsville |
| Eastern Machine Screw Corp The Truman & Barclay Sts Parker Stamp Works Co The Hartford | Rockbestos Products Corp (asbestos insulated) New Haven | Electrical Switchboards Plainville Electrical Products Co The Plainville |
| Weimann Bros Mfg Co The Derby | Electric Clocks Sessions Clock Co The (alarm, kitchen, occasional and office) Forestville | McNeal J D New Haven |
| Eastern Machine Screw Corp The New Haven Geometric Tool Division, Greenfield Tap & Die Corp New Haven | Electric-Commutators & Segments Cameron Elec Mfg Co The (rewinding motors) Ansonia | Wiremold Co The Hartford Electronic Parts |
| Die Polishing Machinery Hartford Special Machinery Co The Hartford | Electric Cord Springs Bristol Spring Manufacturing Co Plainville | Terrville Manufacturing Co (Stampings to customer specifications Terryville Electronics |
| Pratt & Whitney Co Inc (Precision) West Hartford | General Electric Company Bridgeport | Gray Manufacturing Company The Hartford McNeal J D New Haven |
| Producto Machine Company The Bridgeport Union Mfg Co (precision, steel and semi-steel) New Britain | Rockbestos Products Corp (asbestos insulated) New Haven Electric Eye Control | Middletown Mfg Co (metal cabinets, chassis panels, brackets, cases) Middletown Newton Co The Manchester Ripley Co Middletown |
| Die Sinkers Pratt & Whitney Co Inc West Hartford | Ripley Company Inc Middletown | Sturrup Larabee & Warmers Inc Middletown Electroplating |
| Dles Hoggson & Pettis Mfg Co The 141 Brewery St New Haven | Electric Fixture Wire General Electric Company Bridgeport Rockbestos Products Corp (asbestos insulated) New Haven | City Plating Works Inc National Sherardizing & Machine Co Waterbury Plating Company Bridgeport Hartford Waterbury |
| Mitrametric Co The (ground for gears) Torrington Parker Stamp Works Inc The (plastics and | Electric Hand Irons Winsted Hardware Mfg Co (trade mark "Durabilt") Winsted | Electroplating—Equipment & Supplies Comco Inc Div of Enthone Inc Lea Manufacturing Co The Waterbury |
| die castings) Pratt & Whitney Co Inc (Monocone and Ducone Dies) Hartford West Hartford | Electric Heating Elements Hartford Element Co Hartford | MacDermid Incorporated Waterbury Electroplating & Industrial Selenium Rectifiers |
| Douglas Co Geo M New Haven | General Electric Company Bridgeport | Foy Electro Chemical Co Ansonia Electroplating Processes & Supplies |
| Dish Drying Machines Colt's Manufacturing Company Hartford | Electric Insulation | Enthone Inc United Chromium Incorporated New Haven Waterbury |
| Dish Washing Machines Colt's Manufacturing Company Hartford | Case Brothers Inc Stevens Paper Mills Inc The Manchester Windsor | Barnum-Hayward Electrotype Co Inc New Haven |
| Display Containers National Folding Box Co Div Federal Paper | Fan-Craft Mfg Co (residential, church, post lanterns) Plainville | Lockwood Sons Inc Wm H Hartford New Haven Electrotype Div Electrographic Corp New Haven |
| Board Co Inc (folding paperboard) New Haven and Versailles Displays—Meta! | Plume & Atwood Mfg Co The Wasley Products Inc Thomaston Plainville | Elevators Eastern Elevator Co (passenger and freight) |
| Durham Mfg Co The (Designing & Mfg to cus- tomers' specifications) Durham | Electric Motor Controls Arrow-Hart & Hegeman Electric Co The Hartford | General Elevator Service Co Enameling New Haven Hartford |
| Merriam Mfg Co (Contract Work to Individual Specifications) Durham Parsons Co Inc W A (custom designed) | Electrical Outlet and Switch Boxes, and Covers | Waterbury Plating Company Waterbury Enamels & Lacquers |
| Distribution Centers Distribution Assemblies Department, General Electric Co Plainville | General Electric Company Bridgeport Electric Signs | Dobbs Chemical Co The (industrial finishes to customers' specifications) New Haven |
| Door Closers Sargent & Company New Haven | Berger Sign Co Hartford Electric Switches | Pratt & Whitney Co Inc West Hartford Engines |
| Yale & Towne Mfg Co The Stamford Doors | Arrow-Hart & Hegeman Electric Co The Hartford | Pratt & Whitney Aircraft Div United Aircraft Corp (aircraft) East Hartford |
| Bilco Co The (metal, residential and commercial) West Haven Dowel Pins | Cramer Controls Corporation The Centerbrook | Curtis 1000 Inc Hartford United States Envelope Company |
| Allen Manufacturing Co The Holo-Krome Screw Corp The West Hartford | Sessions Clock Co The Forestville | Continental Can Co Paper Container Div |
| Joseph Merritt & Co Hartford | Sessions Clock Co The (small) Forestville | Environmental Testing State Testing Laboratory Bridgeport |
| | | |

| Extractors—Tap Walton Company The West Hartford | Flashlights Bridgeport Metal Goods Mfg Co Bridgeport | Glass Cutters Fletcher-Terry Co The Forestville |
|--|---|--|
| Extruders and Accessories Standard Machinery Co The (for the Wire and | Electrical Div Olin Mathieson Chemical Corp | Glass Machinery |
| Cable Mfrs) Mystic | Flat Springs Bristol Spring Manufacturing Co Plainville | Tavano Míg Co Gold & Silver Plating |
| American Brass Company The Waterbury Platt Bros & Co The P O Box 1030 Waterbury | Gemco Manufacturing Co Inc Southington Flexible Shaft Machines | Donham Craft Inc (on metals & plastics) Thomaston |
| Plume & Atwood Mfg Co The Covill Manufacturing Company Waterbury 91 Waterbury | Pratt & Whitney Co Inc West Hartford Floor & Ceiling Plates | Golf Equipment Horton Mfg Co The (clubs, shafts, balls, bags) Bristol |
| Vaterbury Companies Inc Waterbury Eyelets, Ferrules and Wiring Terminals | Beaton & Cadwell Mig Co The New Britain Fluorescent Lighting Equipment | A D Steinbach & Sons Inc New Haver |
| American Brass Company The Waterbury Vaterbury Companies Inc Waterbury | Fullerton Manufacturing Corp Vanderman Manufacturing Co The Wiremold Company The Norwalk Willimantic Hartford | Grinding Farrel-Birmingham Company Inc (Roll and |
| Eyelet Machine Products American Brass Company The Waterbury | Foam Rubber B F Goodrich Sponge Products Division Shelton | Cylinderical) Ansoni: Hartford Special Machinery Co The (gears |
| Ball & Socket Mfg Co The Cold Forming Mfg Co The Plume & Atwood Mfg Co The Thomaston | Forgings Atwater Manufacturing Company | threads, cams and splines) Hartfore Horberg Grinding Industries Inc (Precision custom grinding; centerless, cylindrical, sur |
| tevens Co Inc Waterbury Companies Inc Waterbury Waterbury | Billings & Spencer Company Capewell Manufacturing Company Hartford Hartford | faces, internal and special) 19 Staples St Bridgepor |
| Fabricators covill Manufacturing Company (aluminum, brass, bronze, copper, steel) Waterbury | Cawthra Bros Forge Co Clark Brothers Bolt Co Consolidated Industries Inc Consolidated Industries Inc Consolidated Industries Inc | Pratt & Whitney Co Inc (Pneumatic, Hig |
| Fan Blades Corrington Manufacturing Company The Torrington | Heppenstall Co (all kinds and shapes) Bridgeport | Speed) West Hartford |
| Fancy Dress Buttons and Buckles Waterbury Companies Inc Waterbury | Scovill Manufacturing Company (Non-ferrous) Waterbury 91 Foundries | Farrel-Birmingham Company Inc (Roll) Ansoni Pratt & Whitney Co Inc (Surface, Die, Gea |
| General Electric Company Bridgeport | Connecticut Malleable Castings Co (malleable iron castings) Ductile Iron Foundry Inc Stratford | and Cutter Grinders) West Hartford Rowbottom Machine Company Inc (cam) Waterbury |
| Fasteners—Aircraft Scovill Manufacturing Company Aircraft Fasteners) (PANELOC Waterbury | Farrel-Birmingham Company Inc (Iron and Steel) Ansonia Fritzell Foundry & Casting Co The | American Brass Company The Plume & Atwood Mfg Co The Waterbury |
| Fasteners—Laundry Proof covill Manufacturing Company (GRIPPER snap fasteners) Waterbury | Hartford Electric Steel Corp The Hartford Charles Parker Company The (brass, bronze, | Plume & Atwood Mfg Co The Waterbury Ground Rubber Rolls Saybrook Manufacturing Inc Old Saybroo |
| Fasteners—Slide & Snap G E Prentice Mfg Co The Kensington Scovill Manufacturing Company (GRIPPER) | aluminum) Meriden Plainville Casting Company (gray, alloy and high tensile irons) Plainville | Guards for Machinery Wheeler Co The G E New Have |
| covill Manufacturing Company (GRIPPER zippers and GRIPPER snap fasteners) Waterbury | Producto Machine Company The Bridgeport Turner & Seymour Mfg Co The (gray, iron, semi steel and alloy) Torrington | Hack and Band Saw Blades Capewell Manufacturing Co The Hartfor |
| Federal Pre-Engineered Homes Federal Homes Corporation Canaan Felt | semi steel and alloy) Torrington Union Mfg Co (gray iron & semi steel) New Britain Wilcox Crittenden & Co Inc (iron, brass, alumi- | Hair Hygiene Preparations Parker Herbex Corporation Stamfor |
| Auburn Manufacturing Company The (mechani- cal, cut parts) Middletown | num and bronze) Fountain Pens and Mechanical Pencils | Hammers—Carpenters and Machinests Capewell Manufacturing Company Hartfor |
| Drycor Felt Company (paper makers and in- dustrial) Staffordville Felt—All Purpose | Waterman Pen Company Inc Seymour Foundry Riddles | Hand Tools Billings and Spencer Company (wrenches, |
| American Felt Co (Mill & Cutting Plant) Glenville | John P Smith Co The 423-33 Chapel St New Haven Frames—Hack Saw | sockets and shop tools) Bridgeport Hdwe Mfg Corp The (nail puller |
| Chas W House & Sons Inc (Mills & Cutting Plant) Unionville Fenders—Boat | Thompson & Son Co The Henry G. New Haven | scout axes, box opening tools, trowels, copin saws, putty knives) Bridgepo |
| B F Goodrich Sponge Products Division Shelton Fiber-glass Fabrication Davis Co The E J New Haven | Fuel Oil Pump and Heater Sets Peabody Engineering Corporation Stamford Furnaces | Wilson Mechanical Instrument Div America Chain & Cable Company Inc Bridgepo |
| Davis Co The E J Fibre Board Bird & Son Inc New Haven New Britain | Norwalk Airconditioning Corp The (warm air oil fired) South Norwalk | Hardware Bassick Company The (Automotive) Bridgepo |
| Case Brothers Inc Manchester C H Norton Co The North Westchester | Gage Blocks Pratt & Whitney Co Inc (Alloy steel and Car- bide, Hoke and USA) West Hartford | Harlock Products Corp New Have Sargent & Company New Have |
| Stevens Paper Mills Inc The Windsor File Cards | Galvanizing Malleable Iron Fittings Co Branford | Wilcox Crittenden & Co Inc (marine heav and industrial) Middletow Yale & Towne Mfg Co The Stamfor |
| standard Card Clothing Co The Stafford Springs Filing Equipment | Wilcox Crittenden & Co Inc Middletown Gaskets | Hardware-Marine & Bus Rostand Mfg Co The Milfor |
| Vassell Organization Inc Westport | Auburn Manufacturing Company The (from all materials) Middletown Raybestos Division of Raybestos Manhattan Inc | Hardware—Trailer Cabinet Excelsior Hardware Co The Stamfor |
| Cine-Video Productions Inc Milford Finger Nall Clippers | Tsingris Die Cutting Corp (from all mate- | Hardware, Trunk & Luggage Corbin Cabinet Lock Div American Hardway |
| I C Cook Co The 32 Beaver St Ansonia Firearms | rials) Gaskets—Insulation American Felt Co Glenville | Corp New Britai J H Sessions & Son Brist |
| Colt's Manufacturing Company Hartford unior Screw Machine Products Inc West Haven | Gas Range Conversion Burner Holyoke Heater Corp of Conn Inc Hartford | Yale & Towne Mfg Co The Hat Machinery Doran Bros Inc Danbur |
| Marlin Firearms Co The New Haven O F Mosberg & Sons Inc New Haven | Gas Scrubbers, Coolers and Absorbers Peabody Engineering Corporation Stamford | Health Surgical & Orthopedic Supports Berger Brothers Company The (custom mac |
| Remington Arms Company Inc Bridgeport Arms and Ammunition Div Olin Mathieson Chemical Corp New Haven | Gauges Bristol Co The (pressure and vacuum-recording | for back, breast, and abdomen) New Have |
| Fire Hose Fabrics Fire Hose (municipal and industrial) Sandy Hook | automatic control) Waterbury Helicoid Gage Division American Chain & Cable Co The (pressure and vacuum) | Electroflex Heat Inc Hartfor Safeway Heat Elements Inc (woven wire r sistance type) Middletow |
| Fireplace Goods American Windshield & Specialty Co The 881 Boston Post Road Milford | Manning Maxwell & Moore Inc Stratford Pratt & Whitney Co Inc (Precision Measure- | Heat Exchangers Whitlock Manufacturing Co The Hartford |
| John P Smith Co The (screens) 423-33 Chapel St New Haven | ment all types) West Hartford Gears Mitrametric Co The (blanked fine pitch) | Heat Treating A F Holden Co The 52 Richard St West Have Bennett Metal Treating Co The |
| Pextone Co The New Haven | Torrington Gears and Gear Cutting | 1045 New Britain Ave Commercial Metal Treating Co Bridgepo |
| M Backes' Sons Inc Wallingford Fishing Lures | Farrel-Birmingham Company Inc Ansonia Fenn Mfg Co The Newington | New Britain-Gridley Machine Division The New Britain Machine Co New Brita Skene Co Inc The William A (metals) |
| Dresser Products Inc Canaan Fishing Tackle | Hartford Special Machinery Co The Hartford Glass Blowing | Stanley P Rockwell Co Inc The |
| H C Cook Co The 32 Beaver St Ansonia | Macalaster Bicknell Company New Haven | 296 Homestead Ave Hartfor (Advt. |

| Heat-Treating Equipment | Instalment Payment Books Wassell Organization Inc Westport | Lathes—Vertical Turret Bullard Company The (single spindle) |
|--|--|---|
| Autoyre Company The Barnes Co The Wallace Div Associated Spring Corp Bristol | Insulated Wire & Cable | Bridgepor Lead Plating |
| F Holden Company The 52 Richard Street West Haven (Main Plant) | Geneal Electric Company (for residential commercial and industrial applications) Bridgeport | Christie Plating Co The Groton Leather |
| tolock Inc (Retorts, Muffles, etc.) Fairfield tanley P Rockwell Co Inc The (commercial) | Kerite Company The Seymour | Norwich Leather Co Norwich Herman Roser & Sons Inc (Genuine Pigskin) Glastonbur |
| 296 Homestead Ave Hartford Heat Treating Fixtures | Davis Electric Company Wallingford | Leather Dog Furnishings Andrew B Hendryx Co The New Have |
| Rolock Inc (Trays, Baskets, etc.) Viretex Mfg Co Inc Fairfield Bridgeport | Bristol Company The Waterbury | The Smith-Worthington Saddlery Co Hartfor |
| Heat Treating Salts and Compounds F Holden Company The | J-B-T Instruments Inc (Electrical and Tem- perature) Manning Maxwell & Moore Inc Stratford | G E Prentice Mfg Co The Kensingto |
| 52 Richard Street West Haven Mitchell-Bradford Chemical Co Bridgeport | Manning Maxwell & Moore Inc Stratford Pratt & Whitney Co Inc (Precision Measuring) West Hartford | Auburn Manufacturing Company The (pacings, cubs, washers, etc) Middletow |
| General Electric Company Bridgeport | Integrators Reflectone Corporation The Stamford | Letterheads Lehman Brothers Inc (designers, engravers lithographers) New Have |
| Heating and Cooling Coils G & O Manufacturing Co New Haven | Inter-Communications Equipment Connecticut Telephone & Electric Corp | Levels-Machinist's Precision Bullard Company The Bridgepor |
| Hartford Element Co Hartford | Meriden Interval Timers | Light Assemblies Saybrook Manufacturing Inc Old Saybroo |
| Naugatuck Chemical Division United States Rubber Co (sulphuric, nitric and muriatic acids and aniline oil) | Lux Clock Manufacturing Company Rhodes Inc M H Jacquard Waterbury Hartford | Lighting Accessories—Fluorescent General Electric Company Bridgepon |
| Hex-Socket Screws Bristol Company The Waterbury | Case Brothers Inc Manchester | Fullerton Manufacturing Corp Norwal Miller Co The (Miller, Duplexalite, Ivanhoe |
| Holo-Krome Screw Corp The West Hartford | J H Sessions & Son Bristol | Lines—Braided Meride |
| High Frequency Alternators Electric Specialty Co Stamford | Moore Special Tool Co (Moore) Bridgeport Pratt & Whitney Co Inc West Hartford | Essex Mills Inc Esse |
| Highway Guard Rail Hardware Malleable Iron Fittings Co Branford Hinges | Jigs, Fixtures & Gages Federal Machine & Tool Co Bristol | New England Lime Company Canaa Lipstick Cases Scovill Manufacturing Company Waterbur |
| Homer D Bronson Company Beacon Falls Hobs and Hobbings | Jig Grinder Moore Special Tool Co (Moore) Bridgeport | Lipstick Containers Bridgeport Metal Goods Mfg Co Bridgepor |
| ABA Tool & Die Co Parker Stamp Works Inc The Hartford Pratt & Whitney Co Inc (Die and Thread Mill- | Keller Machines Pratt & Whitney Co Inc West Hartford | Plume & Atwood Manufacturing Co Waterbur Lithographers |
| ing) West Hartford | Key Blanks Sargent & Company New Haven | O'Toole & Sons Inc T Stamfor |
| J-B Engineering Sales Co New Haven Hoists and Trolleys | Yale & Towne Mig Co The Stamford | Kellogg & Bulkeley A Division of Connectice Printers Inc Hartfor |
| Union Mfg Company New Britain Hose Fittings | J & J Cash Inc (Woven) South Norwalk Naugatuck Chemical Division United States Rubber Co (for rubber articles) Naugatuck | Lehman Brothers Inc A D Steinbach & Sons New Have |
| Don Mfg Co J M Scovill Manufacturing Company Naugatuck Waterbury | Label Moisteners Better Packages Inc Shelton | Yale & Towne Mfg Co The Stamfor |
| American Brass Co American Metal Hose Branch Waterbury | Laboratory Equipment Eastern Industries Inc New Haven | Eagle Lock Co The Sargent & Company New Have |
| Hose Supporter Trimmings Hawie Mfg Co The (So-Lo Grip Tabs) | Laboratory Supplies Macalaster Bicknell Company New Haven | Yale & Towne Mfg Co The Stamfor Locks—Cabinet |
| Hospital Signal Systems Connecticut Telephone & Electric Corp | American Fabrics Company The Wilcox Lace Corporation Bridgeport Middletown | Eagle Lock Co The Excelsior Hardware Co The Yale & Towne Mfg Co The Stamfor |
| Meriden Hydraulic Brake Fluids | Wilcox Lace Corporation The Middletown | Locks-Special Purpose Eagle Lock Co The Yale & Towne Mfg Co The Stamfor |
| Eis Manufacturing Co Middletown Hydraulic Controls Sperry Products Inc Danbury | Lacquers & Synthetic Enamels Chemical Coatings Corporation Rocky Hill I-Sis Chemicals Inc Stamford | Locks-Suitcase |
| Hypodermic Needles | United Chromium Incorporated Waterbury Ladders | Eagle Lock Co The Terryvil Locks—Suitcase and Trimmings |
| Roehr Products Company Waterbury Ice Buckets | A W Flint Co 196 Chapel St New Haven Laminated Metal | Excelsior Hardware Co The Stamfor |
| B F Goodrich Sponge Products Division Shelton Inductors | Bridgeport Brass Company Bridgeport Lamps | Eagle Lock Co The Terryvil Excelsior Hardware Co The Stamfor |
| C G S Laboratories Inc Stamford Industrial Chemicals | Plume & Atwood Mfg Co The (metal oil) Waterbury | Yale & Towne Mfg Co The Stamfor Locks—Zipper |
| Foy Electro-Chemical Co Ansonia Industrial Chrome Plating | Lampholders—Incandescent and Fluorescent General Electric Company Bridgeport | Excelsior Hardware Co The Stamfor |
| Mirror Polishing & Buffing Co Waterbury Industrial Displays | Lamp Shades Verplex Company The Essex | Wiremold Company The Hartfor |
| Sansone Co S Frederick (Designers Builders and Counselors) Short Beach | Lanterns—Battery Operated Electrical Div Olin Mathieson Chemical Corp | Alpha Molykete Corp The Stamfor |
| Industrial Finishes Chemical Coatings Corporation United Chromium Incorporated Rocky Hill Waterbury | New Haven Lathes—Contin-U-Matic Bullard Company, The (vertical multi-spindle- | Alpha Molykote Corp The Stamion |
| Industrial Tools—Powder Actuated Remington Arms Company Inc Bridgeport | continuous turning type) Bridgeport | Lubricating System-Mist Thompson & Son Co The Henry G. New Have |
| Inhalators Cycle-Flo Company The Milford | Bullard Company The Bridgeport | Lumber & Millwork Products City Lumber Co of Bridgeport Inc Bridgepo |
| Inks Waterman Pen Company Inc Seymour | Lathes-Mult-Au-Matic Bullard Company The (vertical multi-spindle-indexing type) Bridgeport | Collins Company The Collinsvil |
| Waterman ten company and Deymont | | |

| Machine Tool Designers R & S Company New Britain | Machines-Forming A H Nilson Mach Co The (four-slide wire and ribbon stock) Bridgeport | Metal Formings Master Engineering Company Stanley Pressed Metal West Cheshire New Britain |
|--|---|---|
| Machine Tools Bullard Company The Bridgeport Farrel-Birmingham Company Inc Ansonia Pratt & Whitney Co Inc West Hartford | Machines—Paper Ruling John McAdams & Sons Inc Norwalk | Leed Co The H A Hamden |
| Producto Machine Company The Bridgeport Machine Work | Machines—Pipe & Bolt Threading Capewell Mfg Co The Hartford | Metal Novelties H C Cook Co The 32 Beaver St Ansonia |
| Rlack Rock Mfg Company The Bridgeport Farrel-Birmingham Company Inc Ansonia Fenn Manufacturing Company The (precision | Machines—Precision Boring New Britain-Gridley Machine Division The New Britain Machine Co New Britain | Metal Parts Washing Machines Foy Electro-Chemical Co Ansonia |
| parts) Hartford Special Machinery Co The (contract work only) Newington Hartford | Machines-Rolling Fenn Manufacturing Company The Newington | Metal Plating—Gold & Silver Donham Craft Inc Thomaston |
| Joma Tool Co(small assemblies & parts) Wolcott National Sheradizing & Machine Co (job) | Machines—Slotting Globe Tapping Machine Company The (High Production Screw Head Slotting) Bridgeport | Metal Products—Stampings American Brass Company The Waterbury Plume & Atwood Manufacturing Co |
| Parker Stamp Works Inc The (Special) Hartford Swan Tool & Machine Co The Hartford | Waterbury Farrel Foundry & Machine Co The (screw head) Waterbury | J H Sessions & Son Bristol Scovill Manufacturing Company (Made-to-Or- der) Waterbury 91 |
| Swan Tool & Machine Co The Hartford Torrington Manufacturing Co The (special roll- ing mill machinery) Torrington | Machines—Spacing Table Bullard Company The Bridgeport | Stanley Pressed Metal New Britain Metal Specialties |
| Machinery Fenn Manufacturing Company The (special) Newington | Fenn Mfg Co The Newington Fuller Brush Co The Hartford | Metal Spinning Metal Spinning Moreley Metal Crafte Inc. |
| Globe Tapping Machine Company (dial type drilling and tapping) Bridgeport Hallden Machine Company The (mill) | Machines-Swaging Fenn Manufacturing Company The Newington | Moseley Metal Crafts Inc West Hartford Metal Stampings A & B Metal Stamping Co Div Hunt Mfg Co |
| Torrington Manufacturing Co The (mill) Torrington | Machines—Thread Rolling Hartford Special Machinery Co The Hartford Waterbury Forest Foundary & Machine Co The | American Brass Company The Autoyre Co The (Small) Bridgenori Waterbury Oakville |
| Machinery—Automatic Banthin Engineering Company (new and rebuilt) Bridgeport | Waterbury Farrel Foundry & Machine Co The Waterbury Machines—Turks Head | Better Formed Metals Inc DooVal Tool & Mfg Inc The Excelsior Hardware Co The Stamford |
| Machinery-Bolt and Nut Waterbury Farrel Foundry & Machine Co The | Fenn Manufacturing Company The Newington Machines—Wire Drawing Fenn Manufacturing Company The Newington | Greist Mfg Co The H C Cook Co The H Umason Mfg Co The Joma Tool Co Greist Mfg Co The Humason Mfg Co The Humason Mfg Co The Humason Mfg Co The Joma Tool Co |
| Waterbury Machinery-Cold Heading | Manganese Bronze Ingot Whipple and Choate Company Bridgeport | Mohawk Mfg Co (threaded) Middletowr J A Otterbein Company The (metal fabrica tions) Middletowr |
| Waterbury Farrel Foundry & Machine Co The Waterbury Machinery Dealers & Rebuilders | W E Bassett Company The Derby | J H Sessions & Son Bristo Patent Button Co The G E Prentice Mfg Co The Kensington |
| Betwinik Brothers New Haven I L Lucas and Son Fairfield State Machinery Co Inc New Haven | Kilborn-Sauer Company (running lights and searchlights) Lathrop Engine Co The Mystic | Plume & Atwood Mfg Co The Saling Manufacturing Company Stanley Pressed Metal Swan Tool & Machine Co The Hartford |
| Machinery—Extruding Standard Machinery Co The Mystic | Marine Equipment Russell Manufacturing Company The (utility | Verplex Company The (Contract) Waterbury Lock & Specialty Co The Milford |
| Machinery—Metal-Working Fenn Mfg Co The Newington Waterbury Farrel Foundry & Machine Co The Waterbury | cord and accessory hardware) Middletown Wilcox-Crittenden Div North & Judd Mfg Co Middletown | Meters Standard Meter Repair Co The Shelton Meters—Gas |
| Pratt & Whitney Co Inc West Hartford | Marine Reserve Gears Snow-Nabstedt Gear Corp The New Haven | Sprague Meter Company Bridgepor |
| Machinery-Nut Waterbury Farrel Foundry & Machine Co The (forming and tapping) Waterbury | Marking Devises Hoggson & Pettis Mfg Co The New Haven Parker Stamp Works Inc The (steel) Hartford | Rhodes Inc M H Hartford Microfilming |
| Machinery-Screw and Rivet Waterbury Farrel Foundry & Machine Co The Waterbury | Material Handling Parsons Co Inc W A (tote pans) Durham | American Microfilming Service Company New Have |
| Machinery-Wire Drawing Fenn Mig Co The Newington | Mats-Newspaper Lockwood Sons Inc Wm H Hartford | John P Smith Co The 423-33 Chapel S New Haves Mill Machinery |
| Waterbury Farrel Foundry & Machine Co The Waterbury | Waterbury Mattress Co Waterbury | Torrington Manufacturing Company The Torrington |
| Machinery-Wire Straightening Mettler Machine Tool Inc New Haven Machines | Parsons Co Inc W A (tool kits) Durham | Milling Machines Pratt & Whitney Co Inc (Keller Tracer- Controlled Milling Machines) West Hartford Rowbottom Machine Company Inc (cam) |
| Campbell Machine Div American Chain & Cable Co Inc (cutting & nibbling) Bridgeport Coulter & McKenzie Machine Co The (special, new development engineering design and con- struction) Bridgeport | Metal Boxes and Displays Durham Mfg Co The (Designing & Mfg to customers specifications) Merriam Mfg Co (Bond, Security, Cash, Utility, Personal Files, Drawer Safes, Custombilt containers and displays) Durham | Waterbur, Mill Products Scovill Manufacturing Company (aluminum brass, bronze, nickel silver—sheet, rod, wire tube) |
| Patent Button Company The Waterbury Machines—Automatic | Middletown Mfg Co Middletown Charles Parker Co (sheet metal fabricators) Meriden | Mill Supplies Wilcox-Crittenden Div North & Judd Mfg C Middletow |
| A H Nilson Mach Co The (Special) Bridgeport Machines—Automatic Chucking | Metal Cleaners Apothecaries Hall Co Waterbury | Millwork Hartford Builders Finish Co Hartfor |
| Bullard Company The Bridgeport New Britain-Gridley Machine Division The New Britain Machine Co (multiple | Enthone Inc Foy Electro-Chemical Co MacDermid Incorporated New Haven Ansonia Waterbury | Miniature Precision Connectors Gorn Electric Co Stamfor |
| spindle and double end) New Britain Pratt & Whitney Co Inc (Potter & Johnson) West Hartford | Colt's Manufacturing Company Hartford | Lux Clock Mig Co The Waterbur Mirror Rosettes and Hangers |
| Machines-Brushing Fuller Brush Co The Hartford | Enthone Inc Metal Finishes New Haven | Waterbury Companies Inc Waterbur Mixing Equipment |
| Machines-Contin-U-Matic Bullard Company The (verticle multi-spindle- | Mitchell-Bradford Chemical Co United Chromium Incorporated Waterbury | Eastern Industries Inc New Have Gabb Special Products Div The E Horton Son Co Windsor Lock |
| continuous turning) Bridgeport Machines—Draw Benches | Metal Finishing Hartford Industrial Finishing Co Hartford National Sheradizing & Machine Co Hartford | Mobile Radio Connecticut Telephone & Electric Corp |

Machines—Draw Benches
Fenn Manufacturing Company The Newington

Hartford Industrial Finishing Co National Sheradizing & Machine Co Waterbury Plating Company Waterbury Galbb Special Son Co

Mobile Radio

Connecticut Telephone & Electric Corp

Meriden
(Advt.)

| Model Work B & N Tool & Engineering Co (instruments and | Otis Woven Awning Stripes The Falls Company Norwich | Pet Furnishings Andrew B Hendrix Co The New Haven |
|---|--|--|
| timing devices) Oakville Mops Fuller Brush Co The Hartford | Oven Brazing Sight Light Div The American Machine & Deep River | American Brass Company The Bridgeport Brass Company Bridgeport |
| Motor Control Centers Distribution Assemblies Department, General | Ovens-Electric Bauer & Company Inc Hartford | Miller Company The (sheets, strips, rolls) Meriden Seymour Mfg Co The Seymour |
| Electric Co Motor—Generator Sets Electric Specialty Co Stamford | Overhead Garage Doors Wallingford Planing Mill Co Inc Yalesville | Waterbury Rolling Mills Inc (sheets, strips, rolls) Waterbury Western Brass Mills Div Olin Mathieson Chem- |
| Motors-Electric Timing | Package Sealers Better Packages Inc Shelton | ical Corp (sheet, strip) New Haven |
| Cramer Controls Corporation The Centerbrook | Packaging Machinery Colt's Manufacturing Company (box making machinery, Trade mark "Rite Size") | Whipple and Choate Company The Bridgeport |
| Motors—Synchronous Cramer Controls Corporation The Centerbrook | Hartford | Wilcox Photo Engraving Co Inc New Haven |
| Electric Specialty Co Stamford Moulded Plastic Products | Packaging & Packing Mercer & Stewart Co The Packing Hartford | Photoflash Batteries Electrical Div Olin Mathieson Chemical Corp New Haven |
| Butterfield Inc T F Colt's Manufacturing Company Patent Button Co The Naugatuck Hartford Waterbury | Auburn Manufacturing Company The (leather, rubber, asbestos, fibre) Middletown | Photographic Equipment Electrical Div Olin Mathieson Chemical Corp |
| Waterbury Companies Inc Watertown Mfg Co The 117 Echo Lake Road Watertown | Raybestos Division of Raybestos-Manhattan Inc (Asbestos and Rubber Sheet) Bridgeport Padlocks | Kalart Company Inc New Haven Plainville Piano Repairs |
| Mouldings Himmel Brothers Co The (architectural, metal | Sargent & Company New Haven Waterbury Lock & Specialty Co The Milford | Pratt Read & Co Inc (keys and action) Ivoryton |
| and store front) Hamden Moulds | Yale & Towne Mfg Co Inc Stamford Pads—Office | Pratt Read & Co (keys and actions, backs, plates) Ivoryton |
| ABA Tool & Die Co Manchester Hoggson & Pettis Míg Co The (steel) | The Baker Goodyear Company New Haven Paints and Enamels | CEM Company ("Spirol") Danielson |
| Parker Stamp Works Inc The (compression injection & transfer for plastics) New Haven (compression Hartford | Staminate Corp The New Haven | Verplex Company The Essex |
| Napper Clothing Standard Card Clothing Co The (for textile | Panelboards-Lighting and Distribution Distribution Assemblies Department, General Electric Co Plainville | American Brass Co The (brass and copper) Waterbury |
| mills) Stafford Springs Nettings | Leed Co The H A Hamden | Bridgeport Brass Co (brass and Copper) Bridgeport Chase Brass & Copper Co (red brass and copper) |
| Wilcox Lace Corp The Middletown Newspaper Mats | Moore Special Tool Co (crush wheel dresser) Bridgeport | Howard Co (cement well and chimney) |
| Lockwood Sons Inc Wm H Hartford Nickel Anodes | Paperboard Federal Paper Board Co Inc | New Haven Pipe Fitters Hand Tools & Pipe Threading |
| Apothecaries Hall Co Waterbury Nickel Silver | Montville, New Haven & Versailles Gair Company Inc Robert Montville | Machines Capewell Manufacturing Company Hartford Pipe Fittings |
| American Brass Company The Bridgeport Brass Company Plume & Atwood Mfg Co The Seymour Mfg Co The Seymour Mfg Co The Seymour | Robertson Paper Box Co Montville New Haven Pulp and Board Co The New Haven | Corley Co Inc Malleable Iron Fittings Co Plainville Branford |
| Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, rolls) Waterbury Western Brass Mills Div Olin Mathieson Chem- | Paper Box—Partitions American Rondo Corporation (specialty partitions) Hamden | Holo-Krome Screw Corporation The (counter- sunk) West Hartford |
| ical Corp (sheet, strip) New Haven Nickel Silver Ingot | Paper Boxes Atlantic Carton Corp (folding) Norwich | Pipe Plugs-Socketed Holo-Krome Screw Corp The West Hartford |
| Whipple and Choate Company The Bridgeport Night Latches | National Folding Box Co Div Federal Paper Board Co Inc (folding) New Haven & Versaille | Plastic Coatings Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton |
| Sargent & Company Yale & Towne Mfg Co Inc New Haven Stamford | New Haven Board and Carton Co The New Haven | Plax Corporation Bloomfield |
| Non-ferrous Metal Castings Miller Company The Meriden | Robertson Paper Box Co (folding) Montville | Plastic Buttons Frank Parizek Manufacturing Co The |
| Charles Parker Co Meriden Norge Pre-Cut Cottages | Paper Boxes—Folding and Setup Bridgeport Paper Box Company M Backes' Sons Inc Bridgeport Wallingford | Patent Button Co The West Willington Waterbury |
| Federal Homes Corporation Canaan Nuts, Bolts and Washers | Paper Clips H C Cook Co The (steel) 32 Beaver St Ansonia | Plastic Film & Sheet Materials Plax Corporation Bloomfield |
| Clark Brothers Bolt Co Milldale Office Equipment | Paper Mill Machinery | Plastic Gems Colt's Manufacturing Company Hartford |
| Pitney-Bowes Inc Underwood Corporation Bridgeport & Hartford Wassell Organization Inc Westport | Farrel-Birmingham Company Inc Ansonia Paper Tubes and Cores | Plastic Lining Equipment Comco Inc Div of Enthone Inc New Haven |
| Offset Printing Kellogg & Bulkeley A Division of Connecticut | Sonoco Products Co (Climax-Lowell) Div Mystic | Plastic Pipe and Fittings Comco Inc Div of Enthone Inc New Haven |
| Printers Inc Hartford Oil Burners | Parachute Cord Essex Mills Inc Essex | Plastic Molding Corporation Sandy Hook |
| Miller Company The (domestic) Meriden Peabody Engineering Corp (Mechanical and/or Steam Atomizer) Stamford | Parallel Tubes Sonoco Products Co (Climax-Lowell) Div Mystic | Butterfield Inc T F Naugatuck U S Plastic Molding Corporation Wallingford |
| Silent Glow Oil Burner Corp The 1477 Park St Hartford | Rhodes Inc M H Hartford | Colt's Manufacturing Company Hartford Conn Plastics Waterbury |
| Oil Tanks Norwalk Tank Co The (550 to 30M gals, under- writers above and under ground) | Parts Scovill Manufacturing Company (ammunition, | Waterbury Companies Inc Waterbury Watertown Mfg Co The Watertown |
| Whitlock Manufacturing Co The South Norwalk Hartford | electric instrument, electrical appliance, fountain pen, instrument, lighting fixture, ordance, etc.—blanked, stamped, formed, | Plastic Printing Plates Lockwood Sons Inc Wm H Hartford |
| Oils—Cutting Anderson Oil Co Inc F E Portland | fountain pen, instrument, lighting fixture, ordance, etc.—blanked, stamped, formed, drawn, re-drawn, forged, screw machined, headed, pointed, finished) Waterbury | |
| Open Knife Switches and Accessories Trumbull Components Department, General Electric Co Plainville | Pattern-Makers Farrel-Birmingham Company Inc Ansonia | Plastics B F Goodrich Sponge Products Division Shelton Humphrey Fabricating Corp (laminated, |
| Optical Cores & Ingots Plume & Atwood Mfg Co The Thomaston | Penlights Bridgeport Metal Goods Mfg Co Bridgeport | fabricated parts) Naugatuck Chemical Division Unitel State Rubber Co Naugatuel (Advt.) |

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| Plastics Machinery Black Rock Mfg Company The Farrel-Birmingham Company Inc Ansonia | Presses—Power Pneumatic Applications Co The (modernization of presses through conversion to Wichita Air Clutch operation) Simsbury | Reduction Gears Farrel-Birmingham Company Inc Snow-Nabstedt Gear Corp The New Haves |
|--|--|---|
| Plastics Plated—Gold & Silver Donham Craft Inc Thomaston | Waterbury Farrel Foundry & Machine Co The Waterbury | Howard Company Mullite Refractories Company The Shelton |
| Plastics—Moulds & Dies Crown Tool & Die Co Inc Bridgeport Parker Stamp Works Inc The (for plastics) | Pressure Vessels Norwalk Tank Co Inc The (unfired to ASME Code Par U 69-70) South Norwalk Whitlock Manufacturing Co The Hartford | Refrigeration Bowser Techanical Refrigeration Div Bowse Inc (high altitude, low temperature) |
| Plasticrete Bloc | Printing | Dunham-Bush Inc West Hartford |
| Plasticrete Corp Hamden Platers | Bussmann Press Inc New Haven Case Lockwood & Brainard A Division of Con- necticut Printers Inc Hartford | Norwalk Valve Company (for gas and air) |
| christie Plating Co Constitute Plating Co Constitute Plating Co Constitute Plating Works Bridgeport | Finlay Brothers Heminway Corporation The Hildreth Press Hunter Press Hartford Waterbury Bristol Hartford | Sorensen & Company Inc Stamford |
| Patent Button Co The Waterbury Vater Plating Company Waterbury | Lehman Brothers Inc New Haven | Research & Development Raymond Engineering Laboratories (Electro-Mechanical) Middletow |
| hromium Process Company The (Chromium Plating only) Platers' Equipment | Taylor & Greenough Co The T B Simonds Inc A D Steinbach & Sons New Haven | Resistance Wire C O Jeliff Mfg Co The (nickel chromium, copper nickel, iron chromium, aluminum) |
| pothecaries Hall Company Waterbury omco Inc Div of Enthone Inc New Haven | The Walker-Rackliff Company New Haven Printing Machinery | Kanthal Corporation The Stamfor |
| oy Electro-Chemical Co ea Manufacturing Co The Materbury Control Waterbury Waterbury | Banthin Engineering Co (automatic) Bridgeport Thomas W Hall Company Stamford | Respirators American Optical Company Safety Product |
| Platers Metal Plume & Atwood Mfg Co The Thomaston | Printing Plates Lockwood Sons Inc Wm H Hartford | Division Putnar Resuscitators Cycle-Flo Company The Milfor |
| Plating Christie Plating Co The (including lead plating) | Printing Rollers Chambers-Storck Company Inc The (engraved) | Retainers Hartford Steel Ball Co The (bicycle & automotive) Hartford Hartfor |
| Groton City Plating Works Inc Bridgeport Superior Plating Co Bridgeport | Norwich Production Control Equipment | Gilman Brothers Company, The Gilma |
| Plating on Metals & Plastics Oonham Craft Inc Thomaston | Ripley Company Inc Wassell Organization Inc Middletown Westport | Grant Mfg & Machine Co The Ripley Company Inc Ripley Company Inc |
| Plating Processes and Supplies | Pratt & Whitney Co Inc West Hartford | H P Townsend Manufacturing Co The Elmwoo |
| Inited Chromium Incorporated Waterbury Plumbers' Brass Goods | Propellers—Aircraft Hamilton Standard Div United Aircraft Corp (propellers and other aircraft equipment) | Blake & Johnson Co The (brass, copper an non-ferrous) Watervil Clark Brothers Bolt Co Millda |
| Bridgeport Brass Co Reeney Mfg Co The (special bends) Newington Scovill Manufacturing Company Waterbury 48 | Windsor Locks Protective Coatings | Plume & Atwood Mfg Co The Thomaste Raybestos Div of Raybestos-Manhattan Inc Tl (brass and aluminum tubular and solid co |
| Plumbing Specialties Risdon Manufacturing Co John M Russell Div Naugatuck | Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton Harrison Company The A S (Waxes) South Norwalk | Raybestos Div of Raybestos-Manhattan Inc Ti (iron) Bridgepo |
| Pole Line Hardware Malleable Iron Fittings Co Branford | O'Toole & Sons Inc The Stamford | American Brass Company The (copper, brass bronze) Waterbur |
| Police Equipment The Smith-Worthington Saddlery Co Hartford | Yale & Towne Mig Co The Stamford | Bridgeport Brass Company Bridgepo Bristol Brass Corp The (brass and bronze) Brist |
| Polishing dirror Polishing & Buffing Co Waterbury | Pumps—Small Industrial Eastern Industries Inc New Haven | Scovill Manufacturing Company (aluminur brass, bronze, etc.) Waterbur Rollers—Bituminous Paving |
| Polishing & Buffing General Polishing & Buffing Bridgeport | Colt's Manufacturing Company Hartford | Gabb Special Products Div E Horton & Sc Company Windsor Loc |
| Poly Chokes Poly Choke Company The (a shotgun choking device) Tarriffville | Punches Hoggson & Pettis Mfg Co The (ticket & cloth) 141 Brewery St New Haven | Roller Skate Wheels Raybestos Division of Raybestos-Manhattan I Bridgepo |
| Pitney Bowes Inc Stamford | Putty Softeners—Electrical Fletcher Terry Co The Box 415 Forestville | Arms and Ammunition Div Olin Mathiese Chemical Corp New Have |
| Precision Electronic Chassis Precision Electronic Chassis | Pyrometers Bristol Co The (recording and controlling) Waterbury | Rolling Mills & Equipment Farrel-Birmingham Company Inc Anson Fenn Mfg Co The Newingt |
| Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles | Radiation—Finned Copper Bush Manufacturing Co West Hartford | Precision Methods & Machines Inc Waterbu Waterbury Farrel Foundry & Machine Co T |
| Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Farmington | G & O Manufacturing Company The | Rolls Farrel-Birmingham Company Inc (Chilled a |
| Precision Manufacturing Newton Co The (aircraft parts) Manchester | Vulcan Radiator Co The (steel and copper) Hartford | Alloy Iron, Steel) Rope Wire |
| Precision Revolving Machinery Whitnon Manufacturing Co Farmington | G & O Manufacturing Co New Haven | American Steel & Wire Div of U S Steel New Hav |
| Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol | State Testing Laboratory Bridgeport | B F Goodrich Sponge Products Division Shelt Rubber Chemicals |
| Prefabricated Buildings City Lumber of Bridgeport Inc The Bridgeport | Ratchet Offset Screw Driver Chapman Co J W Durham | Naugatuck Chemical Division United Sta Rubber Co Naugatu Stamford Rubber Supply Co The ("Faction |
| Waterbury Companies Inc Waterbury | Rayon Staple Fiber Hartford Rayon Corp The Rocky Hill | Vulcanized Vegetable Oils) Stamfo |
| Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") | Pratt & Whitney Co Inc (All types) West Hartford | Black Rock Mig Company The Bridgep Rubberized Fabrics Duro-Gloss Rubber Co The New Have |
| ("Cellu-san") Simsbury Press Papers Case Brothers Inc. Manchester | Record Equipment Wassell Organization Inc (filing equipment) | Rubber Footwear Goodyear Rubber Co The Middleto |
| Case Brothers Inc Manchester Presses Farrel-Birmingham Company Inc (Hydraulic) | Recorders Bristol Co The (automatic controllers, tempera- | Rubber Gloves Seamless Rubber Company The New Hav Rubber—Handmade Specialties |
| | ture, pressure, flow, humidty) Waterbury | Seamless Rubber Company The New Have |

IT'S MADE CONNECTICUT IN

Rubber Latex Compounds and Dispersions Nangatuck Chemical Division United States Rubber Co (coating, impregnating and adhe-sive compounds) Naugatuck Rubber-Latex Foam

B F Goodrich Sponge Products Division Shelton Rubber Mill Machinery
Farrel-Birmingham Company Inc Ansonia Rubber-Molded Specialties
Airex Rubber Prod Corp
Canfield Co The H O H
Seamless Rubber Company The Bridgeport New Haven Rubber Products
Airex Rubber Prod Corp Portland Rubber Printing Plates Hartford d Sons Inc Wm H
Rubber Products—Mechanical
Glenville Rubber Products—Mechanical
American Felt Co
Glenville
Auburn Manufacturing Company
gaskets, molded parts)
Canfield Co The H O
Scamless Rubber Company The
Ridgeport
New Haven Rubber-Reclaimed
Naugatuck Chemical Division United States Rubber Co Naugatuck Rubbers
al Div U S Rubber Co Naugatuck Chemical Div (special synthetic) Naugatuck John P Smith Co The 42 423-33 Chapel St New Haven Anderson Oil Co Inc F E Portland New Haven New Haven Enthone Inc Enthone Inc New Haven
Saddlery
The Smith-Worthington Saddlery Co Hartford Safety Clothing
American Optical Company Safety Products Putnam Safety Fuses
Ensign-Bickford Co The (mining & detonating) Simsbury Safety Gloves and Mittens erican Optical Company Safety Putnam Division Safety Goggles
American Optical Company Safety Products American Division

Trumbull Components Department, Electric Co

Saw Blades—Hack
Capewell Mfg Co The
Thompson & Son Co The Henry G.
New Haven Saw Blades—Hack & Band
Capewell Manufacturing Company Hartford
Saw—Hole
Thompson & Son Co The Henry G.
New Haven Saws, Band, Metal Cutting
Atlantic Saw Mfg Co
Thompson & Son Co The Henry G.
New Haven Scissors Acme Shear Company The Bridgeport Screens
Hartford Wire Works Co The (Windows, Doors and Porches)
Hartford and Porches)
Screw Caps
Weimann Bros Mfg Co The (small for bottles)
Derby Screw Machines
H P Townsend Mfg Company The
Screw Machine Products
Accurate Screw Products In CB & S Swiss &
Davenports)
Apex Tool Co Inc The
Auto Electric Screw Machine Co Inc
Refrigement Bridgeport Waterville West Cheshire Waterbury Blake & Johnson Co The Blake & Johnson Co The
Consolidated Industries
Dependable Automatic Screw
Eastern Machine Screw Corp
Truman & Barclay Sts
Fairchild Screw Products Inc
Franklin Screw Machine Co The
Winsted
Winsted
Winsted
Hartford capacity)
Garthwait Mfg Co A E (up to and incl ½")
Waterbury Greist Míg Co The (Up to 1½" capacity)
Horberg Grinding Industries Inc (Heat treated and ground type only)
19 Staples Street Bridgeport Humason Míg Co The Hunt Míg Co
Junior Screw Machine Products Inc West Haven

Screw Machine Products (Cont.)
Lowe Mfg Co The Wethersfield
Main Screw Machine Products (davenport &
automatics exclusively) Waterbury
National Automatic Products Company The Berlin Nelson's Screw Machine Products
New Britain Machine Company The New Britain
New Haven Screw Machine Prods Inc
(up to 1½" capacity)
Olson Brothers Company (up to ¾" capacity)
Plainville Olson & Sons R P
Peck Spring Co The
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
United Screw Machine Co
Waterbury Machine Tools
Screw Machine Tools

American Car Company Let Giscular Form Southington Plainville American Cam Company Inc (Circular Form American Cam Company Inc (Notation of Pratt & Whitney Co Inc (Reamers, Taps, Dies, Blades and Knurls) West Hartford Somma Tool Co (precision circular form tools) Waterbury Screws

American Screw Company Willimantic Atlantic Screw Works (wood) Hartford Blake & Johnson Co The (machine and wood) Waterville Bristol Company The (socket set and socket cap waterway)

**Company The Socket set and socket cap waterway

**Waterway

**Wate Screws)
Clark Brothers Bolt Co
Eagle Lock Co The
Holo-Krome Screw Corporation
and socket cap)
Scovill Manufacturing Company
Superior Manufacturing Co The
Winsted Screw-Socket
Allen Manufacturing Company The
Bristol Co The
Holo-Krome Screw Corp The
West Hartford

Sealing Tape Machines
Better Packages Inc Sealing Teach Shelton
Better Packages Inc Service Entrance Equipment
Trumbull Components Department, General
Electric Co
Sewing Machines
Greist Mfg Co The (Sewing Machine attachments) 503 Blake St New Haven
Merrow Machine Co The (Industrial) Hartford
Singer Manufacturing Company The (industrial) Bridgeport

Shaving Soaps J B Williams Co The Glastonbury Shears
Acme Shear Co The (household) Bridgeport Acme Shear Co The Moducts

Sheet Metal Products

American Brass Co The (brass and copper)

Wate

American Brass Co The (brass and copper)
Waterbury
Dresser Products Inc (Fabricators)
Merriam Mfg Co (security boxes, fitted tool
boxes, tackle boxes, displays)
Charles Parker Co (sheet metal fabricators)
Parsons Co Inc W A (fabricators)
Purpus & Atword Mfg Co The

Parsons Co Inc W A (fabricators) Meriden
Plume & Atwood Mfg Co The Thomaston
United Manufacturing Co Division of The
W L Maxson Corp
Sheet Metal Stampings
American Brass Company The
American Buckle Co The
Doo'val Tool & Mfg Inc The
Dresser Products Inc
J H Sessions & Son
Plume & Atwood Mfg Co The
Plume & Atwood Mfg Co The
Scovill Manufacturing Company (aluminum, brass, bronze, copper, nickel silver, steel and other metals and alloys)

Sheet Steel

Meriden
Durham
Waterbury
Waterbury Sheet Steel

Dolan Steel Company Inc Shell Cores Bridgeport Victors Brass Foundry Inc Guilford

Shell Molding Victors Brass Foundry Inc Guilford

Victors Brass Foundry and Shells
Scovill Manufacturing Company (aluminum, brass, bronze, copper, nickel silver—drawn, stamped—electric socket, screw) Waterbury Wolcott Tool and Manufacturing Company Inc Waterbury Shipment Sealers

Better Packages Inc Shelton Showcase Lighting Equipment
Wiremold Company The Hartford

H C Cook Co The (for card files)
32 Beaver St Ansonia

Signs
Berger Sign Co (neon electric-porcelain enamel-stainless steel) Hartford

Silk Screen Process Printing
Norton Co R H New Haven

Silk Screen Printing
New Haven

Sirocco Screenprints New Haven
Silk Screening on Metal
Merriam Mfg Co (Displays and Specialties, to
Durham Silver & Gold Plating
Donham Craft Inc (on metals & plastics)

Simulators

Reflectone Corporation The Stamford Sintered Metal Products
Raybestos Division of Raybestos-Manhattan Bridgeport

Sizing and Finishing Compounds American Cyanamid Company

American Cyanamid Company

Slide Fasteners
G E Prentice Mig Co The
North & Judd Manufacturing Co
Scovill Manufacturing Company (GRIPPER
Waterbury

zippers)
Slings
American Steel & Wire Div of U. S. Steel
New Haven

Smoke Stacks Bigelow Company The (steel) Norwalk Tank Co The New Haven South Norwalk Snap Fasteners

Scovill Manufacturing Company (GRIPPER snap fasteners)

Soap Soap Waterbury

J B Williams Co The (industrial soaps, toilet soaps, shaving soaps)

Waterbury

Glastonbury

Special Machinery
Banthin Engineering Company (complete and/or Banthin Engineering Company (complete anu, or parts)
Boesch Mig Co Inc
Black Rock Mig Company The
Farrel-Birmingham Company Inc
Federal Machine & Tool Co
Fenn Mig Co The
Hartford Special Machinery Co
Hartford Special Machinery Co
The
National Sheradizing & Machine Co
& stock shells for rubber industry)
Swan Tool & Machine Co
Special Parts

Special Parts Fenn Mfg Co The Newington Greist Mfg Co The (small machines, especially precision stampings) New Haven J H Sessions & Son Bristol

Spinnings Gray Manufacturing Company The Hartford

Spline Milling Machines Townsend Mfg Co The H P Sponge Rubber
B F Goodrich Sponge Products Division Shelton

Spotwelding
Spotwelders Inc (aluminum, steel, magnesium titanium & alloys)
Stratfor

Spray Painting Equipment and Supplies
Lea Manufacturing Co The Waterbury
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Torrington Manufacturing Co The Torrington

Torrington

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Townsend Mfg Co The H P Spring Units
Owen Silent Spring Division American
& Cable Company Inc Brid Chain

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Bristol

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Bristol

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Corp
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New Comb Spring Corp The
New England Spring Manufacturing Company
Unionville
Plainville
Plainville Peck Spring Co The

Plainville Peck Spring Co Springs—Flat
Barnes Co The Wallace Div Associated Spring
Bristol Corp
Bristol Spring Manufacturing Co
Plainville

Foursome Manufacturing Co Humason Mfg Co The Bristol

Springs-Furniture
Owen Silent Spring Division American Chain & Cable Company Inc Bridgeport Bridgeport (Advt.)

| Springs-Wire Sarnes Co The Wallace Div Associated Spring Corp Bristol | Surgical Dressings Acme Cotton Products Co Inc Seamless Rubber Company The New Haven | Threading Machines Grant Míg & Machine Co The (double end automatic) Grant Míg & Machine Co The (double end Bridgeport |
|---|--|---|
| ristol Spring Manufacturing Co- lolonial Spring Corporation The Hartford connecticut Spring Corporation The sion, extension, torsion) Hartford | Seamless Rubber Company The New Haven Swaging Machinery | A W Haydon Co The Waterbury H C Thompson Clock Co The Britol Cramer Controls Corporation The Centerbrook |
| Foursome Manufacturing Co Bristol Humason Mfg Co The Forestville O R Templeman Co (coil and torsion) W Bernston Company (coil and torsion) | Switchboards Distribution Assemblies Department, General | Rhodes Inc M H Hartford Timing Devices B & N Tool & Engineering Co (development and model work) Oakville |
| Newcomb Spring Corp The Plainville Southington | Electric Co Plainville Switchboards Wire and Cables | Cramer Controls Corporation The Centerbrook A W_Haydon Co The Waterbury |
| Springs, Wire & Flat Autoyre Company The Oakville Sprinklers | Rockhestos Products Corp (asbestos insulated) New Haven Switches-Electric | Lux Clock Manufacturing Company Rhodes Inc M H Seth Thomas Clocks United States Time Corporation The |
| covill Manufacturing Company (GREEN SPOT) Waterbury | General Electric Company Bridgeport Synthetic Fabrics | Waterbury Timing Devices & Time Switches |
| Stamped Metal Products merican Brass Company The Waterbury Stampings | American Felt Co Glenville Tabulating Equipment—Manual Denominator Company Inc Woodbury | A W Haydon Co The Lux Clock Manufacturing Company M H Rhodes Inc Waterbury Hartford |
| C & H Mfg Co Inc Watertown Onahue Mfg Co Inc Watertown OooVal Tool & Mfg Inc The Naugatuck | Veeder-Root Incorporated Hartford | Tinning Thinsheet Metals Co The (non-ferrous metals in rolls) Waterbury |
| Foursome Manufacturing Co Bristol Oma Tool Co Wolcott Plume & Atwood Mfg Co The (small) | Bigelow Company The (steel) New Haven Comco Inc Div of Enthone Inc (steel, alloy | Wilcox-Crittenden Div North & Judd Mfg Co Middletown |
| Saybrook Manufacturing Inc Old Saybrook Scovill Manufacturing Company aluminum, | and lined) Connecticut Welders Inc (steel, alloy & lined) Wallingford | Scovill Manufacturing Company (bus, street car and subway fare) Waterbury Tool Bits |
| brass, bronze, copper, nickel silver, steel and other metals and alloys—automotive, electrical, radio, etc.—deep drawn, enameled) | Foy Electro-Chemical Co (Metal & Plastic) Ansonia Norwalk Tank Co The South Norwalk | Thompson & Son Co The Henry G. New Haven Tool Chests |
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| Barnes Co The Wallace Div Associated Spring Corp Barrett Co William L Bristol Bristol Spring Manufacturing Co Plainville | Tape Russell Manufacturing Company The (woven cotton and woven glass tape) Middletown | tures, sub-press and progressive) Oakville Hoggson & Pettis Mfg Co The (rubher workers) 141 Brewery St New Haven |
| Greist Manufacturing Co The Humason Mfg Co The Stamps New Haven Forestville | Tapes—Industrial Pressure Sensitive Seamless Rubber Company The New Haven | C & H Mfg Co Inc Watertown Lambro Tool-Die & Mfg Co Bridgeport |
| Hoggson & Pettis Mfg Co The (steel) 141 Brewery St New Haven Parker Stamp Works Inc The (steel) Hartford | Tape Recorders Conn Telephone & Electric Corp Meriden | Metropolitan Tool & Die Moore Special Tool Co Swan Tool & Machine Co The Tools, Dies & Fixtures |
| Stationery Specialties American Brass Company The Waterbury | Taps | Greist Mfg Co The New Haver Tools, Dies, Jigs & Fixtures |
| Steel Castings Hartford Electric Steel Corp The (Carbon, low alloy and stainless steel and Ductile iron) | Pratt & Whitney Co Inc West Hartford Tarred Lines | Joma Tool Co Lyons Tool & Die (modelwork, jig boring) Merider |
| Malleable Iron Fittings Co Nutmeg Crucible Steel Co Hartford Branford Branford | Brownell & Co Inc Moodus Telemetering Instruments Bristol Co The Waterbury | O.S.A, Manufacturing Co Plainville Otterbein Co J A Middletown Telke Tool & Die Mfg Co New Britair |
| Steel-Cold Rolled Spring Barnes Co The Wallace Div Associated Spring Corp Bristol | Junior Screw Machine Products Inc | Tools, Fixtures, Gauges Fredericks Tool Co J F West Hartford Toroidal Winding Machines |
| Steel-Cold Rolled Stainless Ulbrich Stainless Steels Wallingford | West Haven Testers-Insulation | Boesch Mfg Co Inc Danbur |
| Wallingford Steel Company Wallingford Steel—Cold Rolled Strip | McNeal J D New Haven Testers—Insulation Wire & Cable | Reflectone Corporation The Stamfer |
| Stanley Works The New Britain Steel—Cold Rolled Strip and Sheets American Steel & Wire Div of U S Steel | Davis Electric Company Wallingford Testers—Non-Destructive | Geo S Scott Mfg Co The Gilbert Co The A C Gong Bell Co The East Hampto |
| Detroit Steel Corporation New Haven | Sperry Products Inc Danbury Textile Machinery | N N Hill Brass Co The Waterbury Companies Inc Tramways East Hampto Waterbur |
| Wallingford Steel Company Wallingford Steel Goods Merriam Mfg Co (sheets products to order) | Merrow Machine Co The 2814 Laurel St Hartford Textile Printing Gums | American Steel & Wire Div of U S Steel New Have |
| Steel-Ground Flat Stock Thompson & Son Co The Henry G. New Haven | Polymer Industries Inc Springdale Textile Processors | Berkshire Transformer Corp The Dano Electric Company New Milfor |
| Steel-Hot Rolled Strip Northeastern Steel Corp Bridgeport | American Dyeing Corporation (rayon, acetate, nylon, dacron, other synthetics) Rockville | Trucks—Commercial Metropolitan Body Company (Internationi Havester truck chasis and "Metro" bodies) |
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| New Haven Electrotype Div Electrographic Corp New Haven Stop Clocks, Electric | Plume & Atwood Mfg Co The Thomaston Thinsheet Metals Co The (plain or tinned in rolls) Waterbury | George P Clark Co Windsor Loc Trucks—Skid Platforms Excelsior Hardware Co The (lift) Stamfo |
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| Straps, Leather Auburn Manufacturing Company The (textile, industrial, skate, carriage) Middletown | Belding Heminway Corticelli Putnam Max Pollack & Co Inc Groton and Willimantic Wm Johl Manufacturing Co Mystic | Tube Clips H C Cook Co The (for collapsible tubes) 32 Beaver St Ansor |
| Strip Steel Dolan Steel Company Inc Bridgeport | Geometric Tool Division, Greenfield Tap & Die Corp New Haven | Weimann Bros Mfg Co The (for collapsit tubes) Der Tube Fittings |
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| | Tree Maiting | Waterbu |
| Studio Couches Waterbury Mattress Co Waterbury Super Refractories Mullite Refractories Company The Shelton | Thread Milling Machines Pratt & Whitney Co Inc West Hartford | Standard Machinery Co The (tubers for be |

| Tubing nerican Brass Co The (brass and copper) | Washers | Wire Arches & Trellises Hartford Wire Works Co The Hartford |
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| Waterbury idgeport Brass Company (brass and copper) | American Felt Co (felt) Glenville Auburn Manufacturing Company The (all ma- | John P Smith Co The 423-33 Chapel St New Haven |
| & O Manufacturing Co (finned) New Haven | terials) Middletown Blake & Johnson The (brass, copper & non- | Wire Baskets Wiretex Mfg Inc (Industrial, for acid, heat, |
| oville Manufacturing Company (Brass and Copper) Waterbury 91 Tubing—Flexible Metallic | ferrous) Waterville Clark Brothers Bolt Co Milldale Humphrey Fabricating Corp Unionville Plume & Atwood Mfg Co The (brass & copper) | treating and degreasing) Wire Cloth |
| merican Brass Co Metal Hose Branch Waterbury Tubing—Heat Exchanger | J H Rosenbeck Inc Torrington Saling Manufacturing Company (made to order) | Hartford Wire Works Co The Hartford C O Jeliff Mfg Co The (all metal, all meshes) Southport |
| merican Brass Company The Waterbury covill Manufacturing Company Waterbury 91 | Washers—Felt American Felt Co Glenville | Pequot Wire Cloth Co Inc Rolock Inc (Alloy) Smith Co The John P Norwalk Fairfield New Haven |
| Tumbling Equipment & Supplies shee Barrel Finishing Corp by Electro-Chemical Co Tumbling Service | Chas W House & Sons Inc (Mills & Cutting Plant) Unionville Watches | Wire Dipping Baskets Hartford Wire Works Co The John P Smith Co The |
| shec Barrel Finishing Corp Meriden Turntables | E Ingraham Co The Bristol United States Time Corporation The Waterbury | 423-33 Chapel St New Haven Wire Drawing Dies |
| acton Machinery Company Inc (industrial & display) Stamford Typewriters | Penfield Mfg Co Meriden | Waterbury Wire Die Co The Waterbury Wire Forming Machinery |
| oyal Typewriter Co Inc Hartford Inderwood Corporation Hartford | Water Heaters Whitlock Manufacturing Co The (instantaneous & storage) Hartford | Torrington Manufacturing Company The Torrington Wire Formings |
| Typewriters—Portable oyal Typewriter Company Inc Inderwood Corporation Hartford | Water Heaters-Electric Bauer & Company Inc Hartford | Autoyre Co The Oakvill G E Prentice Mfg Co The Kensington |
| Typewriter Ribbons and Supplies oyal Typewriter Company Inc Hartford Inderwood Corporation | Water Heaters—Gas or Kerosene Holyoke Heater Corp of Conn Inc Hartford Waxes | Master Engineering Company West Cheshir North & Judd Manufacturing Co New Britai Turner & Seymour Manufacturing Co The Torringto |
| Hartford and Bridgeport Ultrasonic Processing Equipment eneral Ultrasonics Co The Hartford | Harrison Company The A S (and other pro- tective coatings) South Norwalk Waxes—Floor | Verplex Company The Esse Wire Forms |
| Underclearer Rolls onoco Products Co (Climax-Lowell Div) Mystic | Fuller Brush Co The Hartford Wedges | Barnes Co The Wallace Div Associated Sprin Corp Bristo Bristol Spring Manufacturing Co Plainvill |
| Vacuum Bottles and Containers American Thermos Products Co Norwich Vacuum Cleaners | Saling Manufacturing Company (hammer & Unionville Welding | Colonial Spring Corporation The Connecticut Spring Corporation The Foursome Manufacturing Co Bristo |
| Rectrolux Corporation Old Greenwich pencer Turbine Co The Valve Discs | Connecticut Welders Inc (fabrication & repairs) Wallingford Farrel-Birmingham Company Inc Ansonia | Gemco Manufacturing Co Inc Humason Mfg Co The New England Spring Mfg Co Southingto Forestvil Unionvil |
| olt's Manufacturing Company Valves—Automobile Tire Bridgeport Brass Company Hartford Bridgeport Bridgeport | G E Wheeler Company (Fabrication of Steel & Non-Ferrous Metals) New Haven Industrial Welding Company (Equipment Manufacturers—Steel Fabricators) Hartford | Templeman Co D R Plainvil Terryville Manufacturing Co Terryvil |
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| Valves—Aircraft Bridgeport Thermostat Div Robertshaw— | Storts Welding Company (tanks and fabrica- | Patent Button Co The Waterbu Scovill Manufacturing Company (To Order) Waterbury |
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| Venetlan Blind Tape Russell Manufacturing Company The (woven cotton and woven plastic) Middletown | Atlantic Wire Co The (steel) Bartlett Hair Spring Wire Co The (hair spring) North Hann | Wood Scrapers Fletcher-Terry Co The Forestv Woodwork |
| Ventilating Equipment Foy Electro-Chemical Co Ventilating Systems Ansonia | North Haven Bridgeport Brass Company (brass and silicon bronze) Bridgeport Bristol Brass Corp The (brass & bronze) Bristol | C H Dresser & Sons Inc (Mfg all kinds woodwork) Hartf |
| Colonial Blower Company Plainville Vertical Shapers | Driscoll Wire Co The (steel) Shelton Hudson Wire Co Winsted Div (insulated & | Chas W House & Sons Inc (Mills & Cutt |
| Pratt & Whitney Co Inc West Hartford Vibrators—Pneumatic Branford Co The (industrial) New Haven | Platt Bros & Co The (zinc wire) P O Box 1030 Waterbury | Yarns |
| Vinyl Extrusion & Moulding Compounds Electronic Rubber Co Stamford Vises | nickel silver) Scovill Manufacturing Company and Nickel Silver) Thomaston (Brass, Bronze Waterbury 91 | wollen and specialty) Ensign-Bickford Co The (jute-carpet) Simsb |
| Charles Parker Co The Meriden Fenn Manufacturing Company The (Quick-Action Vises) | General Electric Company (for residential, com- mercial and industrial applications) | Platt Bros & Co The (ribbon, strip and wi |
| Vanderman Manufacturing Co The (Combina- tion Bench Pipe) Willimantic | Bridgeport Rockbestos Products Corporation (all asbestos, mining, shipboard and appliance applications) | Zinc Castings |



MILLDALE, CONN.

Chore or Challenge? Writing Effective Company Histories

(Continuer from page 58)

The remedy lies in adequate research which will provide more material than can be used. Then the procedure becomes a matter of selection.

How to use history . Even more interesting than writing the company history is putting it to use.

"I was amazed," a sales manager recently remarked, "at the reception our company history received when sent out as a mailing piece. One prospect, in an out-of-the-way territory too far for personal calls, had been on our list for three years. He never had replied to any of our sales letters. But three weeks after our history went out, we were given a chance to quote and received a substantial order. The company background was evidently the final information needed to clinch the business."

There can be an equally satisfying result inside the organization. While still a few years from their tenth anniversary, the executives of one company decided the time had come to have a company history written.

Later, when the president held the completed manuscript in his hands, he slowly shook his head. There was a note of unbelief in his voice when he said, "It's all there—eight years of hope, toil, effort—all condensed into seven typewritten pages." His words and manner suggested a sincere tribute to a writer's skill in highlighting accomplishments—a tribute that can be yours by doing a similar history for your company.

But why wait until someone else decides to assign the job to you? In this do-it-yourself era, adopt the company history as a "start-it-yourself" project. Get the material together, plan a method of presentation. You'll find stimulation in the challenge, satisfaction in the accomplishment.

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